

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,144

Thursday October 13 1983

D 8523 B

Grim inheritance
for Israel's new
Premier, Page 18

Asia ...	Sch. 15	Indonesia ...	Rp 2500	Portugal ...	Esc 20
Bahamas ...	Dm 9.00	Italy ...	L. 1100	S. Arabia ...	Rls 6.00
Belgium ...	Bfr 36	Japan ...	Y250	Singapore ...	S\$ 4.10
Canada ...	C\$2.50	Jordan ...	Pds 500	Spain ...	Ptas 165
Ceylon ...	Rs 120	Kuwait ...	Din 4.00	Switzerland ...	Sfr 70
Denmark ...	Dkr 7.00	Lebanon ...	L.L. 1500	Taiwan ...	Nt 360
Egypt ...	E£1.00	Luxembourg ...	Lfr 40	Thailand ...	Bat 5.50
Finland ...	Fmk 5.50	Malaysia ...	RM 4.25	Trinidad ...	T\$ 6.50
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Hong Kong ...	HK\$ 12	Norway ...	Nkr 6.00		
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NEWS SUMMARY

GENERAL

Lebanon clashes kill 'at least 40'

More than 40 were feared dead in fierce street clashes between Communists and Muslim fundamentalists in the northern Lebanese city Tripoli. State-run Beirut radio put the figure at 47.

Near Beirut, the Lebanese army fought Druze insurgents on the eve of proposed moves to bring the warring factions into negotiations.

The army said that in the hills above Beirut six soldiers were wounded by artillery and sniper fire, a new violation of the September 20 truce. The fighting was concentrated on Souq al-Gharb.

Libya frees French

Libya lifted the travel restrictions imposed on 37 French nationals after Greek Premier Andreas Papandreu had appealed to Libyan leader Muammar Gaddafi.

Evacuation of 40,000

Nicaragua ordered the total evacuation of the 40,000 inhabitants of the country's biggest port, Corinto, where five faced out of control after an attack by right-wing insurgents.

Odinga released

Kenya's former vice-president Oginga Odinga was released from house arrest as President Daniel arap Moi was installed for a third term.

Arrests in Chile

More than 100 people were arrested and at least three injured by gunfire after the biggest demonstration against the Pinochet regime in Chile since 1973. Page 5

Peace group held

Soviet police seized members of the Group of Trust, peace group when they tried to visit the British embassy in Moscow to collect a letter from UK Premier Margaret Thatcher.

Marbles request

Greece officially asked Britain to return the Elgin Marbles, but the UK Foreign Office said they were legally acquired for the British Museum.

Three killed in Burma

Three Burmese soldiers were killed during the capture of a Karen suspect, sought after the Rangoon explosion on Sunday. He threw a grenade. A Burmese film official became the 20th person to die as a result of the blast.

Ban Israel, asks Iraq

Iraq asked the International Atomic Energy Agency to ban scientific co-operation with Israel because of its 1981 attack on an Iraqi nuclear reactor.

Vanderbilt ship found

The wreck of railroad magnate Cornelius Vanderbilt's steamship Lexington, which sank in 1850 with the loss of 140 lives and a cargo of silver coins, has been found in Long Island Sound.

Briefly...

Soviet astronomers spotted Halley's Comet 1.4bn km (940m miles) from Earth.

Austria's first heart transplant operation took place at Innsbruck.

Zimbabwe churches are asked to pray for four weeks for rain.

Amman: Prince Nayef bin Abdulah, uncle of King Hussein of Jordan, died, aged 70.

BUSINESS

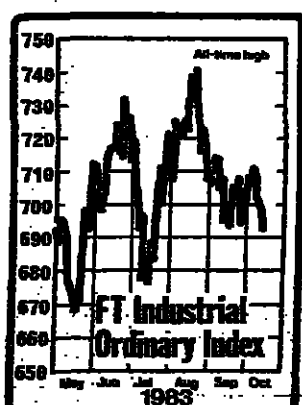
New loan and debt deal for Ecuador

ECUADOR signed agreements in New York for a new \$431m loan from U.S. banks, and for rescheduling of repayments on about \$1.2bn debts. Page 29

DOLLAR was firm, rising to DM 2.615 (DM 2.588), FFf 7.9675 (FFf 7.91), SwFr 2.122 (SwFr 2.1045), and Y24.25 (Y23.25). Its Bank of England trade-weighted index rose from 125.7 to 126.3. In New York it closed at DM 2.6157; FFf 7.965; SwFr 2.140 and Y24.47. Page 30

STERLING fell 25 points to \$1.564, but improved to DM 3.925 (DM 3.9), FFf 12.91 (FFf 11.915), SwFr 3.195 (SwFr 3.1725), and Y25.25 (Y25.0). Its trade-weighting was recorded unchanged at 83.7. In New York it closed at \$1.56. Page 30

GOLD fell \$3.75 in London to \$394.875. In Frankfurt it fell \$4 to \$394.75, and in Zurich the drop was \$5 to \$395.5. In New York the Comex October settlement was \$397.1. Page 30



LONDON: FT Industrial Ordinary index fell 6.1 to 682.1. Government securities showed modest falls. Report, FT Shares Information Service, Pages 32-35

WALL STREET: The Dow Jones index closed down 5.49 at 1,259.65. Report, Page 29; Full share prices, Pages 30-32

TOKYO: Nikkei Dow index pushed up 70.18 to a record 9,563.25. Stock Exchange index was 1.19 up at 977.47. Report, Page 29. Leading prices, other exchanges, Page 32

SUGAR prices fell again in London, with the daily raw price \$7 down at £178 (\$204.7) a tonne. Page 30

AUSTRALIAN businessman Robert Holmes a Court has acquired only 0.24 per cent of Broken Hill Proprietary since making his bid valuing BHP at over \$44bn (\$3.6bn).

POLAND is buying 200,000 tonnes of wheat from Austria. Page 2

SOUTH KOREA has again cut its foreign borrowing plans, so that its overall debt in 1986 will reach \$47.2bn, nearly \$2bn lower than the figure a few months ago. Page 4

COMPANIES

INTEL, U.S. semiconductor maker, reported third-quarter net earnings up from \$8.4m to \$32.1m. Page 21

TOYOTA South Africa is to invest \$100m (\$170m) in expansion over the next two years. Page 22

CBS, the American media network, improved third-quarter net income by 32 per cent at \$33.4m. Page 21

HONDA MOTOR president Kiyoshi Kawashima, 55, stepped down. Page 21

NORTHERN TRUST, the Chicago banking group hit by energy loan losses, reported third-quarter income 44 per cent down at \$5m. Page 21

Brussels imposes 10-day freeze on farm payments

BY JOHN WYLES IN ATHENS

The European Commission has imposed an unprecedented 10-day suspension on advance payments for farm export subsidies and producers' aids while it determines whether the common agricultural policy (CAP) is now in the midst of a real cash crisis.

The decision announced in Athens by M. Gaston Thorn, the Commission President, came after a very embarrassing two days in which the Commission has appeared to be in some internal disarray over whether urgent moves were needed to hold CAP spending down to its budgetary limits.

The 10-day suspension means that farm exporters will be unable to claim 60 per cent of the EEC's usual export subsidies once their shipments have cleared customs. At the same time, advance payments on EEC aids will be halted to producers of a variety of commodities including olive oil, cotton, certain dairy products, soya beans, tobacco, wine, and sugar.

The move means that, for the moment at least, the Commission is not going ahead with a plan to delay until the beginning of next year a variety of advance payments to farmers worth 600m European currency units (\$322.4m).

The decision to leak - on Monday - the plan, which was a personal initiative by Mr. Poul Dalsager, the

Agriculture Commissioner, disturbed agricultural markets, upset several member states and angered Mr. Dalsager's colleagues, who were caught totally unprepared.

Referring to "perhaps hasty announcements," Mr. Thorn said yesterday that it was not the time to opt for a three-month suspension of any payments. He and his colleagues wanted to see the figures before deciding what had to be done, he said.

Mr. Dalsager's move is seen by his colleagues as politically naive but an understandable reaction to the bids for advance payments in November lodged by member states. These were more than 250m Ecu above this year's monthly average CAP spending of 1.35bn Ecu and if repeated in December would leave the agricultural budget some 600m Ecu-800m Ecu short of what was needed.

The 10-day suspension of some payments will give the Commission time to find out from member states next week whether their bids are inflated by a desire to pull in as

much money as possible out of fear that there might not be enough money in the Brussels budget in December.

Mr. Thorn held out the possibility of the Commission's deciding some economies on Friday but in Brussels the feeling is that that is unlikely.

Mr. Thorn gave every impression of being somewhat out of touch with his home base yesterday. The suspension is being presented as a precautionary move to ensure that CAP spending is kept within budget, although holding up such payments for such a short period will not, in fact, yield any savings.

Our Strasbourg Correspondent adds: The European Parliament voted last night to adopt a supplementary budget of 639.45bn (\$1.48bn), together with a budget rebate for Britain worth £180m, rather than be accused of starving the CAP of funds.

The threat to finances highlighted yesterday by the European Commission.

Continued on Page 20

German industry sees strong export growth

BY JONATHAN CARR IN BONN

WEST GERMAN industry expects to boost its export sales by an unusually strong 8 per cent next year after achieving only 1 per cent growth this year, according to a report released yesterday.

But the industrialists also expect little improvement on the home market, and they are scaling down their investment plans and will continue to cut their labour force.

This very mixed picture of the prospects for 1984 emerges from the latest survey of company planning carried out by the IFO economic research institute of Munich.

On the positive side, industry sees sharply increased foreign sales, above all of investment goods (up 9 per cent) and consumer durables (up 13 per cent), especially passenger cars.

Industrialists believe the "undervaluation" of the D-Mark against the dollar will boost their export

price competitiveness. They also expect biggest sales opportunities from the apparent economic upswing in the Western industrialised countries.

On the other hand, industry expects domestic sales to rise by only 4 per cent next year, after 3 per cent this year, and production to increase by less than 2 per cent.

Further, industrialists intend to boost their fixed asset investment in 1984 by only 2 per cent. This is still above the likely rise for 1983 of 1 per cent, but is well below the 1984 investment volume companies were planning at the start of this year.

Reasons given for the planning change include general uncertainty about the strength of the economic upturn at home and, in particular, the rise in interest rates since the spring.

Overall, companies expect to re-

duce their labour force by an average of 1 per cent next year, meaning that about 280,000 industrial jobs will be lost in 1983 and 1984 together. The Bonn Government is already budgeting for an average unemployment figure in 1984 of some 2.5m after 2.35m this year.

If the report's expectations of a relatively flat home market and buoyant exports are realised, this would seem to imply a new growth in the German visible trade surplus.

In the first seven months of this year, the trade surplus has been "only" DM 24.3bn after DM 28.1bn in the same period of 1982. Exports have dropped in nominal terms by 2.2 per cent and imports by 0.7 per cent. On the other hand, the German deficit on "invisibles" has fallen so that the current account surplus is higher this year than last.

IG Metall election, Page 20

Witteveen calls for common action on debt rescheduling

BY WILLIAM HALL IN NEW YORK

INTERNATIONAL institutions should play a bigger role in debt rescheduling and, if the International Monetary Fund (IMF) does not have enough money, it should borrow in international capital markets. There should also be a closer association between the IMF and the World Bank.

These are among the main recommendations made by Dr. Johannes Witteveen, the former managing director of the IMF, in the annual report of the Group of 30, a "think tank" of central bankers, private bankers and industrialists, which he heads.

Dr. Witteveen says he is pessimistic about the economic outlook and that it is no longer plausible to argue that the world's economic ills are still part of the unavoidable transitional price which had to be paid for bringing the great inflation

of the 1970s under control. He adds that the international debt problem is unlikely to be solved until the end of the decade.

In a gloomy message in the report, which was released yesterday, Dr. Witteveen says volatile interest rates, large swings in exchange rates and massive shifts in budget payments imbalances are not merely symptoms of a longer-than-expected period of adjustment they show the system is "out of joint."

The Group of 30, whose members include Mr. Anthony Solomon, president of the Federal Reserve Bank of New York, Mr. Christopher "Kit" McMahon, deputy governor of the Bank of England, Mr. Oskar Emminger, former president of the Deutsche Bundesbank, and Mr. Denis Weatherstone, chairman of the executive committee of Morgan Guaranty Trust, is arguably the most distinguished group working

to improve official and private understanding of the current international debt crisis.

The members participate in a private capacity, although several central banks help finance the body.

Dr. Witteveen says that since the Group of 30's last annual report more than a dozen countries have started to renegotiate the terms on about \$100bn in debts owed to the world's commercial banks.

"Clearly it is likely to be several years before all borrowers are able to resume full debt service and the debt problem is unlikely to be solved until the end of this decade," Dr. Witteveen says.

Dr. Witteveen argues that a systematic programme of action is needed.

Brazil and the IMF; Argentine SDRs, Page 5; Ecuador debt agreement, Page 20

Nakasone tested by Tanaka verdict

By Jurek Martin in Tokyo

THE POLITICAL management skills of Mr. Yasuhiro Nakasone, the Japanese Prime Minister, are almost certain to be tested severely in the wake of yesterday's dramatic conclusion to the 6% year Lockheed bribery trial.

This saw Mr. Kakuei Tanaka, Prime Minister from 1972 to 1974, sentenced to four years in prison and a ¥500m (\$2.1m) fine for accepting bribes to promote the sale of Lockheed TriStars to All Nippon Airways while in office.

He therefore became the first peacetime Japanese leader to be convicted of a criminal offence. Four other men were also sentenced for their roles in the affair.

The edge of the coming national debate will lie in Mr. Tanaka's defiant attitude: he immediately appealed against his conviction, declared his innocence, and said that he would stay in the Diet (parliament) as long as he had the trust of the public.

Mr. Nakasone's problem is that he will have to steer a course between the feelings within his own ruling Liberal Democratic Party, which may not wish to put pressure on Mr. Tanaka to bow out quietly, and those of the political opposition, which will seek to strike a public spark of outrage over the affair.

Judging from yesterday's reactions, Mr. Nakasone seems intent on resisting opposition demands for Mr. Tanaka's expulsion from the Diet, largely because the Prime Minister needs the support of the powerful Tanaka faction inside the ruling party. But the politics of confrontation threaten to be sharp in the weeks ahead.

One consolation for Mr. Nakasone lies in the fact that the financial markets appear to believe that he can ride out the storm.

The Tokyo stock market, for example, staged a strong rally yesterday after the verdict was known, more than wiping out its losses of Tuesday in the first hour of trading yesterday. The yen also stabilised on the foreign exchange markets after an early fall.

Japan battles down the bushes, Page 29; Tokyo market report, Page 20

Attack on UK Chancellor's spending cuts

BY PETER RIDDELL IN BLACKPOOL

THE DEEP divisions which still exist within Mrs. Margaret Thatcher's ruling Conservative Party over the running of Britain's economy have been highlighted by two speeches at the party's annual conference.

A fresh warning by Mr. Nigel Lawson, Chancellor of the Exchequer, yesterday of the need to hold down public expenditure was challenged by Sir Ian Gilmour, former Cabinet Minister.

Sir Ian attacked "housewife economics" and argued that the Conservatives had won the June election not because of their economic policies but in spite of them.

Mr. Lawson stressed his commitment to lower taxation, "because it is the only way to keep our economy on the move." He warned, though, that "the pressure for ever-higher public expenditure remains unabated. Yet if we cannot abate it, so far from there being any question of lower taxation, the prospect is one of tax increases."

He listed various actions that overseas governments had taken to cut back on welfare payments and services and said: "At home hard choices will have to be faced," adding "of course, we stand by all the pledges we have made."

His speech was not specific about spending cuts because the Treasury is in the middle of its annual public expenditure review which is due to come to a head later this month. Ministers have been continuing their private discussions on the review away from the conference.

An indication of the likely reaction of the "wets" - Conservative moderates - to any tough measures came in the broadside from Sir Ian.

He said that talk of economising on unemployment benefit would be "an affront to common sense" and "a double-edged sword for the unemployed. He argued that cuts in public expenditure had little to do with economic strategy and they would not solve the Government's problems, while they would probably turn out to be objectionable on other grounds.

Sir Ian also challenged Mr. Lawson's optimism about continuing economic recovery. The Chancellor had said that the UK economy was growing by up to 3 per cent this year, rather than the 2 per cent forecast at the time of the March budget. Sir Ian argued that the rise in output had not been sufficient to qualify as a recovery and could not be sustained. He said the economic outlook was grim.



Mr. Nigel Lawson - 'housewife economics' under attack

Sir Ian reiterated his previous calls for reflation accompanied by an incomes policy to replace the Government's present policies.

His speech was delivered to an evening meeting outside the main forum of the conference. During the earlier economic debate at the conference itself only a couple of speakers took his view. The prevailing mood was in favour of public expenditure cuts.

There are also considerable differences of opinion among the critics of the present government strategy. Sir Ian's support for expansion is shared by Mr. Edward Heath, the former Prime Minister, but Mr. Francis Pym, the former Foreign Secretary and, to a lesser extent, Mr. Peter Walker, the current Energy Secretary, are more sceptical about such measures. They stress instead the need to counter the probable continuation of high unemployment with job sharing, extensive training and early retirement.

The conference today is likely to be dominated by the appearance of Mr. Cecil Parkinson, the Trade and Industry Secretary, who is due to reply to a debate. Although there was no mention of his name yesterday his admitted affair with a former secretary has undoubtedly dampened spirits at the conference and his long-term future remains in doubt.

Conference report, Page 7

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EUROPEAN NEWS

Yugoslavs face 1984 with open hands for aid

BY DAVID BUCHAN IN LONDON AND ALEKSANDAR LEBL IN BELGRADE

YUGOSLAVS feel like Sisyphus in trying to roll their debt burden uphill. No sooner had they managed this summer to trim their trade deficit than the International Monetary Fund was plunged into general crisis, making uncertain the further IMF aid which Yugoslavia needs as the key to servicing its 1984 debt of nearly \$5bn.

Compounding this is the fact that Yugoslavia is still haggling with some of its 600 commercial bank creditors over details of the September 9 agreement, by which the banks are to lend \$500m in new money, reschedule \$1.2bn in longer term debt due this year, and maintain short-term credit lines for two years.

This is part of the wider \$4bn rescue package, to which Western governments and central banks, the IMF, and the World Bank contributed. Because of the large slice of aid it received this year, Yugoslavia hardly seems deserving of—or will it get—help in 1984 on the

same scale, although there remains a considerable Western political stake in this non-aligned country's economic well-being.

It was always clear that Yugoslavia would have to reschedule some of its 1984 maturities. The banks, however, made it plain that they would only do so if Yugoslavia kept on an IMF programme beyond the expiry this December of its three-year Fund standby credit.

Far from this looking possible at the moment, there is even a possibility that the IMF may have to delay disbursement of its last credit tranche in mid-November, owing to the untied ends in the 1983 bank rescheduling deal.

Despite these question-marks over its capital account, Yugoslavia has licked its current account into better shape than many thought possible. By the middle of last month the hard currency trade deficit was narrowed to \$1.6bn, 11 per cent

less than in the first nine and a-half months of 1982.

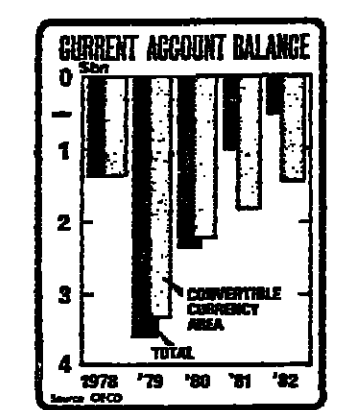
Exports invoiced in convertible currency have improved this year, up 15 per cent by mid-September, while hard currency imports have barely risen. The possible upshot is a hard currency current account deficit of \$500-600m this year, compared with \$1.4bn last year. The Government is now aiming at \$500m surplus on current account next year.

But the IMF and the more farsighted foreign bankers are concerned about lack of adjustment in the internal economy and in particular about inflation, now accelerating to an annual pace of nearly 60 per cent. In September prices rose by 7.6 per cent over August, an all-time record for the month.

The IMF has persuaded the government of Prime Minister Milka Planinc to tackle inflation indirectly through monetary policy rather than directly by administrative price-fixing, at best an inefficient instrument; under what was laughably called a "freeze," prices rose 36 per cent between mid-1981 and mid-1982.

But IMF monetarism is clearly not having the desired effect either. Private spending, with real wages dropping 10 per cent this year and pensions by even more, has been hit more than public spending, which though technically "frozen," is being fed by fixed rate levies on inflation-swollen nominal corporate incomes. Bank interest rates still lag behind the inflation rate, which is why investment—supposed to suffer the axe—is rising again.

Yugoslavia has also had some bad luck, with factors beyond its control. A prolonged drought has drastically reduced the availability of hydroelectric power, just at a time when oil



imports were being also cut. This has hit industry, and partly explains why, despite the new commodity credits now offered by Western governments for Yugoslavia to import, industrial production has stagnated, up only 0.3 per cent in January-August on the same period of 1982.

But most of the country's problems are man-made, or the fault of the creaky federal decision-making system rather than of the Government itself. After reorganising the banking system this year, the Government set about introducing tax changes, prescribed by the IMF to soak up excess demand. It proposed a 5 per cent point rise in property tax rates, and increased levies on farm land and cars, among other things. Some of these were badly drafted. But the general uproar caused the Government to retract virtually all its plans as the federation's eight constituent republics and provinces started to pick them to pieces.

Mrs Planinc has shown more will than most Yugoslav leaders to make her country take its economic medicine. She will undoubtedly find common ground on this with Prime Minister Margaret Thatcher, when she makes an official visit to London in mid-November.

East German reforms questioned

By Leslie Coft in Berlin

NET PROFIT has replaced gross industrial production as the key economic indicator for East German industry, according to the German Institute of Economic Research (DIW), which notes, however, that companies are so highly restricted in the use of profits that they do not function as an "economic lever" to improve efficiency.

A DIW analysis of East German efforts to improve industrial efficiency says there has been an attempt to develop an incentive system rewarding the economic use of resources and a high level of exports. There has also been a flood of administrative decrees recently to control industry, which, DIW says, contradicts the incentive system.

A decree was issued in July to establish norms on the maximum level of raw materials consumption by companies in order to reduce the waste of materials. Transport norms were decreed which aimed to lower transport costs. Another decree was issued stipulating that materials stockpiled by factory directors, which are not to be used in the current year or following year, must be disposed of economically.

DIW notes, though, that this does not cover the most frequent abuse, which is overstocking of materials by state companies for current production.

In August East Germany issued a performance control decree stipulating the annual rendering of accounts by the Director General of the Kombinate, the industrial combine, heads of foreign trade enterprises and company directors to their superiors.

The new decree is far more detailed than the one it replaces and emphasises export profitability and hard currency earnings. A decree was issued in April providing for a 6 per cent fine on companies which do not put their investments into operation on time and a 6 per cent fine if their equipment is not used optimally in several shifts. The problem here as East German officials admit, is that the erratic materials flow, lack of tools and the frequent breakdowns undermine additional shifts.

The most important regulation and potentially the most beneficial one, DIW says, provides for a 70 per cent levy on company wage funds by the state, which is designed to see that labour is used more efficiently.

Poland imports Austrian wheat with new credit

By Christopher Bobinski in Warsaw

POLAND is importing 200,000 tonnes of wheat from Austria financed by a grain credit worth Sch 250m (\$13.5m), the first new agricultural credit raised since post-war martial law sanctions were imposed last year.

The credit was agreed last month and preceded a five-day visit to Warsaw by Herr Gunther Haiden, Austria's Agriculture Minister, which ended on Tuesday.

So far this year Poland has imported about 2m tonnes of grain almost entirely for cash. Outstanding pre-war martial law grain import credit lines from France and Canada ran out in 1982.

The main grain suppliers this year have been France, Britain and Turkey, though 800,000 tonnes have also come from the Soviet Union.

The U.S. Agriculture Department estimates that Poland will import about 2.5m tonnes of wheat in the 12 months starting last July and will also buy about 800,000 tonnes of corn.

Lack of credits and the political tensions between Poland and the U.S. mean that major wheat sales have slowed to a trickle.

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Portuguese budget for Parliament next week

By Diana Smith in Lisbon

THE PORTUGUESE cabinet met yesterday to finalise the details of an austere budget for 1984, ensuring that, for the first time in years, the document reaches parliament by its mid-October deadline.

The inability of previous governments to prepare their budgets in time forced the civil service and public sector companies to scrape by on monthly allocations, compounding already chaotic budgeting procedures.

Full details of the budget will not be known until it is delivered to parliament early next week, but it is understood that the 1984 deficit has been set at Esc 172bn (\$24m).

This is a reduction of Esc 32bn compared to the 1983 deficit of Esc 204bn that only came to light after Sr Mario Soares's Socialist Socialist Democrat coalition took over in June: from a centre-right administration that claimed to have reduced it to Esc 150bn and 8 per cent of gross domestic product.

To comply with the IMF requirement that the 1983 deficit be cut to 8 per cent of gross domestic product, Sr Ernani Lopes, the Finance Minister, has had to prune Es 11bn from 1983 public sector investments and introduce a highly-unpopular last-minute Es 15bn tax package.

Next year, when interest due on the accumulated public debt could be Es 210bn, Soares must not have a deficit of more than 6.5 per cent of GDP, the cue for the most painful period of the 18-month austerity drive promised by Sr Soares. Its only real increases are in education and social spending. The squeeze on all other departments will affect the national economy and forcibly slow growth.

As the Government braces itself for bitter parliamentary debates next week when the Communist Party will demand an account of economic policies, Mr Andre Chandesma, the French Minister for European Affairs, arrives in Lisbon to discuss the touchy state of EEC negotiations.

The companies will receive an Es 5bn allocation from the exchange risk guarantee fund as steady escudo devaluations and their accumulated foreign debt have hit them particularly hard. The 1984 budget which, by agreement with the IMF, must not have a deficit of more than 6.5 per cent of GDP, is the cue for the most painful period of the 18-month austerity drive promised by Sr Soares. Its only real increases are in education and social spending. The squeeze on all other departments will affect the national economy and forcibly slow growth.

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Machel gains promise of extra credit

By Our Lisbon Correspondent

PRESIDENT Samora Machel of Mozambique has left Portugal after an exuberant five-day official visit with the promise of an additional to the \$100m credit line set up some years ago by the Bank of Portugal for buying goods and services.

He called on Portuguese businessmen to avail themselves of a forthcoming Mozambican foreign investment code which, he said, would give them preferential treatment.

The President, often described as a Marxist, startled visitors by wearing an audience in Oporto that "businessmen need to make a profit—but they also need investment conditions. The new code will provide these."

Mozambique's development plans call for joint ventures with foreign governments, private enterprise or co-operatives.

Sr Mario Soares, the Portuguese Prime Minister, stressed that Portugal's limited resources make it hard to do much for Mozambique directly. But he hoped for tripartite co-operation with industrialised nations who could add finances and know-how to Portugal's special knowledge of its former colony.

President Machel's visit underlined the powerful emotional ties that bind the two countries despite the bitter 1964-74 Mozambique war and Mozambique's rush into the Soviet sphere of influence after decolonisation in 1975.

If this is Economy, just imagine First.

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EUROPEAN NEWS

Paris puts off Peugeot plans for redundancies

BY DAVID HOUSEGO IN PARIS

PEUGEOT'S PLANS to cut back its workforce suffered a temporary setback yesterday when the French authorities refused the private automobile manufacturer permission to lay off some 2,800 employees at its Poissy plant outside Paris without an improvement in training and redundancy terms.

The Peugeot group is seeking to lay off 7,771 employees in its Peugeot and Talbot subsidiaries, with the bulk falling on the Talbot plant at Poissy. The departmental authorities, to whom redundancies must be referred, nevertheless gave Peugeot the go-ahead yesterday on plans for the early retirement of 4,500 of the total.

Peugeot yesterday took consolation in the fact that the Government has now clearly recognised that it has excess labour and that it has no choice but to cut back. After three years of losses totalling FFr 5bn (£500m), the group now expects to make a further loss again this year.

The group said yesterday that it would hasten to prepare a "social" plan to improve redundancy terms. In imposing the delay on it, the Government — through the local authorities — is seen as eager to demonstrate its determination to fight rising unemployment. The Government also has a tactical reason in that it wants to avoid large redundancies before trades union elections on October 19.

About 80 per cent of those to be laid-off at Poissy and for whom "re-training" schemes are to be devised are immigrant workers.

Peugeot's plans, announced in the summer, to cut back its labour force have become a test case of the Socialist administration's willingness to approve large restructuring plans involving major redundancies. Peugeot is also believed to be anxious to carry out more lay-offs in its Citroën subsidiary.

Ministers earn rebuke from Thorn

By John Wyles in Athens

EEC MINISTERS wound up their special three-day negotiation here yesterday having made such limited progress towards Community reform that they earned a sharply worded rebuke from M Gaston Thorn, president of the European Commission.

M Thorn was scathingly critical of the procedures laid down by the last EEC summit in June for trying to reach a politically complex package of agreements by the next heads of government meeting in Athens in December.

The decision to bring together 30 foreign finance and agriculture ministers in one forum was proving a real obstacle to launching a proper negotiation, he said. It was more like a parliament than an executive.

His doubts about whether the necessary agreements can be reached at the December summit reflect the deepening anxiety within the Commission about the growing squeeze on the EEC's finances caused by the rising cost of the agricultural policy.

The suspension of advance payments on export subsidies and other aids announced by the Commission yesterday is a pointer to the extreme difficulty with which the EEC will weather the next year or so before there can be any lifting of the ceiling on its budget revenues.

Part of the aim of this week's meeting has been to prepare measures which will win the necessary British and West German support for expanding the EEC budget. But on the issues of agricultural economics, reducing Britain's net payments to the budget, and developing existing and new EEC policies, Ministers revealed only marginal shifts in national positions.

They chose instead to hand the negotiating baton back to various groups of senior officials and to a newly-created committee of junior Agriculture Ministers. These will now continue the search for greater consensus in preparation for another special three-day meeting of the Council of Ministers in Greece next month.

During the final phases of this week's meeting, Foreign and Finance Ministers tried to identify some priority areas for the development of new policies for political endorsement by the December summit.

There was no conclusive agreement, however, because each member state wanted to press its own special concerns. At the end, each delegation thought it had had some success, with the result that lists of apparently agreed priorities did not tally.

Various mentioned were transport, the environment, industrial co-operation, energy and telecommunications, and improving the internal market. Nor did the Council issue, as had been hoped, unambiguous demands for progress in negotiations scheduled for the next few weeks by other ministers on removing internal barriers to trade, completing a Community research programme and developing a solid fuels policy.

Extremely disappointing from the Commission's point of view is the fact that the special council is not offering much backing for its efforts to develop the European monetary system as a priority area. This will be left in the hands of economics and finance ministers where British reluctance to join the exchange rate mechanism remains unchanged and West German opposition to giving currency status to the European currency unit is undiminished.

West braced for Warsaw Pact broadside over Nato missiles

BY ANTHONY ROBINSON

WARSAW PACT foreign ministers meet in Sofia, the Bulgarian capital, today to issue what Western diplomats expect will be a strong condemnation of Nato missile deployment plans and an outline of the Pact's collective response to them.

The regular six-monthly meeting has taken on a special significance because it is the last before the expiry of Nato's year-end deadline for deployment of U.S. Cruise and Pershing 2 missiles in Western Europe falling an acceptable U.S.-Soviet agreement at the intermediate nuclear force (INF) talks in Geneva.

Moscow has hinted on several occasions that Nato deployment will be matched by a corresponding build-up of new Soviet weapons in the territory of its East European partners and elsewhere.

Marshal Dmitri Ustinov, the Soviet Defence Minister, said last month: "If the U.S. continues its delaying tactics at the Geneva talks and begins the actual deployment of American ballistic and Cruise missiles in Europe, the Soviet Union will take timely and effective counter-measures to preserve the balance of forces on a European and global scale."



Marshal Ustinov

Such measures are expected to include replacing ageing short- and medium-range nuclear and conventional missiles by more accurate and sometimes longer-ranged missiles in East Germany and other East European countries.

The Soviet Union's Asian neighbours fear that it might also step up deployment of medium-range land, and airborne weapons based in the Soviet Far East and directed at the West Coast of the U.S., but within range of Asian targets, too.

Although Moscow has put strong pressure on its East European allies to support fully its uncompromising line on Nato deployment, Romania has expressed its disquiet about the prospect of further additions to nuclear and other force levels — both East and West.

There is also little enthusiasm elsewhere in the bloc.

After the two-day meeting, Mr Andrei Gromyko, the Soviet Foreign Minister, flies to Vienna to brief Herr Hans Dietrich Genscher, his West German counterpart, on its outcome and to discuss a broad range of bilateral and East-West issues, including the progress, or lack of it, at Geneva.

This encounter was originally scheduled to take place at the United Nations and was re-arranged for Vienna by Mr Gromyko following his non-appearance in New York.

Moscow likely to quit Geneva talks

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT, IN LONDON

U.S. AND Soviet negotiators held a further round of talks in Geneva yesterday on intermediate-range missiles and have agreed to meet again next Tuesday.

However, the U.S. has apparently failed to persuade the Soviet delegation to agree to an agenda for the talks which would involve a recess for Christmas and a resumption in January.

This has led Western arms negotiators to view the future of the talks as increasingly precarious. Suggestions that the Soviet delegation is planning an immediate withdrawal were being discounted yesterday, but the belief is growing that it will do so within the next few weeks.

It is understood the Soviet negotiators at the talks have privately threatened withdrawal. However, Mr Leonid Zamiatin, a close adviser of President Yuri Andropov, said publicly in Bonn yesterday that Moscow would break off the talks if Nato deployed the new missiles.

Behind the Western pessimism is the conviction that the Soviet Union is not interested

at the moment in concluding any sort of agreement to limit medium-range missiles in Europe.

Western officials say Moscow recognises that the only sort of agreement now available is one which would involve some deployment of the U.S. cruise and Pershing 2 missiles in Europe. By accepting this, say the officials, the Soviet Union would be "blessing" the deployments which would be counter-productive to its desire to encourage opposition to them among the European peace movement.

Nato has said it will begin deployment at the end of this year unless negotiations in Geneva make it unnecessary.

The U.S. would like the Geneva negotiations to continue into the New Year, even after deployment has begun. Key U.S. officials now seem to believe, however, that Moscow will pull out of the talks in November or December — after, rather than before, the demonstrations throughout Europe against missile deployment which are planned to start at the end of this month.

Belgium urged to buy French helicopters

BY PAUL CHEESBROUGH IN BRUSSELS

THE BELGIAN Government over the next two days will come under pressure from France to buy helicopters worth over £150m from Aerospatiale. Plans for the re-equipment of the Belgian armed forces will feature in discussions between leaders of the two countries. They will also sign a framework agreement for co-operation in the manufacture of defence equipment.

President Francois Mitterrand of France yesterday evening started a three-day official visit to Belgium, the first one by a French President for 12 years. He was accompanied by a team of Ministers who will have discussions with their Belgian counterparts.

Belgium plans next year to buy 46 helicopters to replace 25-year-old Alouette machines, also built by Aerospatiale. The chance of meeting this order has attracted offers not only from Aerospatiale, but also from Westland of the UK, MBBS of West Germany, Agusta of Italy and Sikorsky Aircraft and Bell Helicopters of the U.S.

The French arguments for Aerospatiale are unlikely to provoke the Belgian Government into a quick decision, officials in Brussels said.

Apart from technical consideration, the final choice will be influenced by the nature of any manufacturing offset agreements which can be negotiated. This takes the negotiations into the thickets of Belgian politics. Although the Belgian aviation industry has traditionally been based in the French-speaking part of the country, the Government has to accommodate increasingly insistent demands from the Flemish part for a greater share of local manufacturing.

Other bilateral matters which will be taken up during President Mitterrand's visit, and which also have a bearing on future contracts for Belgian companies, include:

- the extension of the French high speed train network to link Paris, Brussels and northern Germany;
- the construction of a nuclear power station at Chooz on the Franco-Belgian border.

President Mitterrand and Mr Wilfried Martens, the Belgian Prime Minister, today will examine the progress of the strategic missile negotiations

Arms sales fall sharply

BY OUR PARIS CORRESPONDENT

NEW ORDERS for defence equipment placed with French companies fell sharply in the first half of this year largely as a result of the financial difficulties of the Middle East oil producing countries. Figures released by M Charles Hernu, the Minister of Defence, show that orders fell 22 per cent to FFr 19.2bn (£1.6bn) in the first six months of the year compared with the corresponding period in 1982.

Defence officials yesterday said that the fall also reflected

the much tougher worldwide competition over arms sales and the demands of purchasers for more sophisticated technology transfers and turnkey production units. But they also pointed to negotiations in the pipeline for major aircraft and equipment sales with Greece, India and Spain.

France was the third largest seller of arms in the world in 1982 according to the Swedish-based International Institute for Research on Peace with total sales of \$7.2bn.

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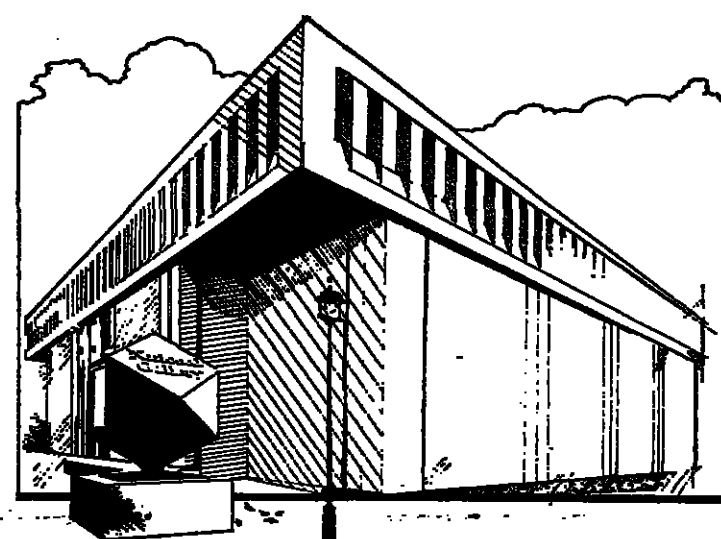
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OVERSEAS NEWS

Seoul reduces borrowing plans

BY ALAIN CASS AND ANNE CHARTERS IN SEOUL

SOUTH KOREA has cut back again on the amount it plans to borrow abroad over the next two years.

Private estimates by the country's Finance Ministry now predict that South Korea's overall debt in 1986 will reach \$47.2bn (£31.4bn).

This represents a drop of nearly \$2bn over the figure of a few months ago—a drop of over \$16bn over the figure originally envisaged when the current five-year plan which ends in 1986, was drawn up.

South Korea is Asia's largest debtor with \$38.3bn outstanding at present and the third largest in the world after Brazil and Mexico. Finance Ministry officials predict a rise in overall foreign debt to \$40.7bn by the end of this year.

Although the drop in external borrowing is due in part to the fall in the price of oil and

the easing of world interest rates, the further revision of the country's borrowing requirements reflects an increasingly cautious approach by the Government.

This is likely to be reinforced in the wake of Sunday's terrorist bomb attack in Rangoon which killed key members of President Chun Doo-hwan's economic team.

Bankers say the crisis will have no effect on Korea's borrowing ability and so a \$500m loan being put together for the Korean Development Bank by a Western consortium is going ahead on schedule.

Meanwhile, the bodies of the Rangoon dead—who included four Ministers and two key presidential advisers—lay in state yesterday as preparation for today's funeral went ahead.

South Korea yesterday asked

to interrogate the suspect arrested by Burmese police on Tuesday after the explosion, who is described as "Korean". President Chun has accused North Korea of planting the bomb which killed 20 people and injured 48 others. (In Rangoon, police captured a second "Korean" who had fled to avoid questioning, the government radio said.)

Foreign investors and Korean businessmen are waiting to see whom President Chun will appoint to succeed his economic advisers who died in the explosion. The appointments will demonstrate whether Korea intends pursuing its controversial economic policy of liberalisation and reform.

Diplomats take the view that President Chun will opt for continuity but say the policies are likely to be delayed.

'Too many' Australian car makers

BY COLIN CHAPMAN IN SYDNEY

THE CHIEF EXECUTIVE OF Australia's five motor manufacturers and union leaders yesterday began an intensive eight-week exercise designed to hammer out a plan to rationalise the country's ailing car industry.

The present motor vehicle policy—based on substantial protection for local manufacturers and an export credit plan so that those who export products can bring in more imported parts or finished vehicles—comes to an end next year.

In the last half-year only one manufacturer, Ford Australia, reported a profit.

Chairing yesterday's first session of the Car Industry Council, established by the Hawke Government to undertake this latest inquiry, Senator John Button, Minister for Industry and Commerce, made it clear Australia would no longer support five manufacturers.

With hindsight, Senator Button said, Australia should have had no more than two or three.

The Government wants the council to consider either a reduction in numbers or some

rationalisation of component or assembly lines.

Senator Button described the establishment of the council as the industry's "last chance" to examine its problems. "If it fails, the Government will be forced to make its own decisions," he said.

The Minister added that the council's terms of reference made it clear the Government's conviction was "that exposure to the discipline of import competition is necessary for the healthy development of the industry."

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Brazil prepares package to meet IMF conditions

BY ANDREW WHITLEY IN SAO PAULO

A NEW package of fiscal measures and salary adjustment guidelines to replace Decree Law 2045, the IMF-imposed wage limitation bill which has encountered considerable hostility from the Brazilian Congress, is at an advanced stage of preparation.

Last week President Joia Figueiredo announced that he was prepared to consider alternative measures which would have the same overall impact on the control of inflation and public spending.

Among the points being discussed between Government Ministers and the official-backed Partido Democrático Social (PDS) are:

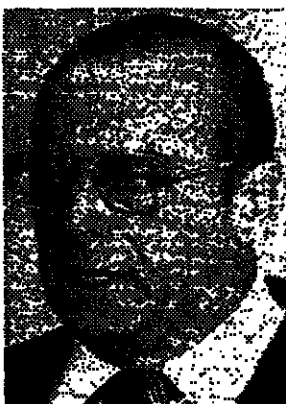
• A gradual return to the free negotiation of wages, while preserving the all-important ceiling of 80 per cent per cent for inflation-adjusted wages increases.

• Higher corporate taxes, particularly on dividends and open market profits. A new top personal income tax band of 60 per cent is also under consideration.

• The maintenance of price controls in key sectors of industry at their present level, whereby rises of up to 30 per cent of the official inflation figure are permitted.

• The freezing of the public sector wage bill—a major drain on the Government's finances at its end September level.

The report of a working group of leading PDS Deputies and Senators, the so-called "Group of eleven" which has been seeking a way out of the impasse which the unpopular



Figueiredo... seeking compromise.

Decree Law 2045 caused between the Figueiredo Government and Congress, was due to be presented shortly.

The 60-day period within which Presidential decrees such as the wage limitation bill has to be approved or rejected by Congress terminates this coming weekend. On present indications, the bill will be rejected.

This is the reason for the urgency to find alternative measures which will still satisfy the International Monetary Fund and Brazil's bank creditors. The Government is taking serious steps to put its own house in order. The IMF board, due to meet in mid-November, is highly unlikely to approve the resumption of lending to Brazil without the implementation of Decree Law 2045 or an acceptable substitute.

Chile sees biggest protests since 1973

By Mary Helen Spooner in Santiago

OVER 100 people were arrested and at least three people were injured by gunfire during mass demonstrations against General Augusto Pinochet's regime in Santiago and several other Chilean cities on Tuesday night.

Approximately 50,000 people took part in an anti-Government rally in Santiago, demanding a prompt return to democratic rule in Chile. The gathering had been authorised only the previous day by authorities, but attracted the greatest number of people in any anti-government demonstration in Chile since the Pinochet regime came to power in 1973.

A left-wing opposition group, the Popular Democratic Movement (MDP), had called for three days of anti-government protest from Tuesday to Thursday. Chile's most influential opposition group, the Democratic Alliance, which had spearheaded the last three monthly protests, did not endorse the MDP's call.

In recent weeks, the Chilean opposition movement appears to have splintered, with new organisations such as the MDP emerging.

New ruler faces growing opposition, writes William Chislett, recently in the capital

Guatemala reverts to the ancien regime

ONE OF the first acts of the new military regime in Guatemala, the largest country in turbulent Central America, was to change the identity cards of the country's bureaucrats and remove the slogan "I do not steal. I do not lie. I do not cheat" which had been introduced by the deposed President, Gen Efraín Ríos Montt. Posters bearing the slogan were also ripped down from street walls.

The action by the new President, Gen Oscar Mejía Victores, who ousted Gen Ríos Montt in August, was highly symbolic. Businessmen say corruption is rampant again. The latest story going the rounds concerns a minister who set up a company and sold the remainder of this year's coffee export quota to it, a deal worth \$1.5m.

Gen Ríos Montt, a fanatical moralist, had alienated most sectors of Guatemalan society by the time he was overthrown. It is a measure of hostile feelings towards the new regime that many of the 7.6m Guatemalans, including some people who openly conspired to get rid of him, now wish that he had stayed in power longer.

Gen. Ríos Montt infuriated the majority Catholic population by using his office to promote the California-based fundamentalist Church of the Word, to which he belonged. He outraged the middle class with his tax reform measures.

He incurred the wrath of the political parties over his ambivalence about returning the country to civilian rule after almost 30 years of military dictatorships under which, by his own admission, 150,000 people were killed. And he provoked an international outcry with his secret courts which tried and shot several alleged terrorists.

But it is now accepted that he brought a measure of peace and security and swept a modest broom through the military. The activities of the notorious right-wing death squads decreased. He began to talk about reforming the country's distorted land tenancy structure. Land is concentrated in the hands of a tiny minority, and this is producing intense social pressures.

The recent re-appearance in public of Gen Romeo Lucas, who was ousted by Gen Ríos Montt in March 1982, is taken as a disturbing sign that the hardline *ancien régime* is back in the saddle.

This is bad news for the Reagan administration, which would like to renew full military aid to Guatemala, suspended in 1977 by President Carter because of Gen Lucas's grisly human rights record, so that the country's left-wing guerrillas can be dealt a mortal blow. Guatemala is the linchpin in Central America because

of its size and strategic position close to Mexico's giant oil fields. But the U.S. Congress, already rebelling over the administration's policy towards El Salvador and Nicaragua, is far from satisfied that Guatemala is making any real progress towards democracy and that it deserves arms.

Gen. Mejía Victores has abolished the special courts and lifted the state of alarm. He has also thrown his weight behind the U.S.'s Central American policy, from which Gen Ríos Montt distanced himself—much to the annoyance of the Reagan Administration.

Earlier this month Guatemala, discreetly backed by the U.S., summoned together defence ministers from the region (excluding left-wing Nicaragua and Costa Rica, which has no army) to resurrect the Central American Defence Council, known as Condeca, which has been defunct since the 1969 war between Honduras and El Salvador.

Ministers and General Paul Gorman, the Commander of the Panama-based U.S. Southern Command, who was invited as an observer, agreed to co-ordinate their armies more closely in the face of "Marxist-Leninist aggression," a reference to Nicaragua which the U.S. accuses of exporting revolution to Central America.

It is widely believed that in the event of a full-scale war between Honduras and neighbouring Nicaragua, Condeca would go into action on the side of Honduras. U.S.-backed Nicaraguan counter-revolutionaries are based in Honduras and are making raids into Nicaragua where the Sandinist rulers fear they will be pushed into a war.

This greater involvement in the region's affairs may earn Gen. Mejía Victores more friends in Washington. But U.S. officials say it will not be enough to "sell" him to Congress. Capitol Hill would probably look more favourably upon him if the Constituent Assembly, which is scheduled to be elected next July, were to elect a provisional civilian president until presidential elections in 1985. But Gen. Mejía Victores has ruled this out.

The murder of a Guatemalan linguist, Patricio Ortiz, in March when the General was Defence Minister and in charge of the Government's counter-insurgency programme, has left a bitter taste in the mouths of Congressmen.

U.S. officials say Ortiz, who was working for the U.S. Agency for International Development, was killed by soldiers and the Defence Ministry has deliberately "covered up" the matter. In

bitter correspondence between the U.S. Embassy and the Ministry General Mejía Victores offered four different explanations of the death.

Meanwhile fighting has intensified in the rural areas of Quiché and Chimaltenango between guerrillas and the army. The army recently set up its first field hospital in Quiché, which suggests that their casualties are higher than the number reported.

The Guatemalan economy is on its knees. The shortage of funds has deprived the army of equipment. Israel has become the main supplier of small arms and is involved in counter-insurgency training.

Tourism, once a major source of revenue, will earn about \$8m this year, compared with \$22m in 1979. The country has also been hit by low international prices for its coffee exports and capital outflows. Hard currency reserves are under \$50m, less than two weeks' imports.

Gen. Mejía Victores has sent the group of young officers who supported Gen Ríos Montt into diplomatic exile. There are reportedly rumblings of discontent from within the armed forces. "The last thing Guatemala wants now is a Bolivianisation," said a Christian Democrat leader, referring to Bolivia's history of successive coups by squabbling officers.

Argentina's failure to meet loan criteria worries banks

BY STEWART FLEMING IN WASHINGTON

ARGENTINA'S inability to make an SDR 300m (£210m) drawing under its agreement with the International Monetary Fund is adding to the difficulties facing commercial banks currently negotiating the release of \$500m of new funds for the country.

The banks were locked in talks in New York yesterday, knowing that they may have to break the terms of their own loan agreement, which requires Argentina to be meeting its IMF economic performance criteria to draw from the banks.

It is understood that as of June 30, Argentina had met the criteria related to the standby agreement of Sdr 1.5bn negotiated with the IMF at the beginning of January.

Subsequently, however, the country did not apply as expected for the IMF drawing, realising that the IMF might be forced to refuse payment because it was beginning to miss the criteria through payments arrears on its bank borrowings and other technical reasons.

Commercial banks are understood to have been anxious to

make new funds available and it seemed one solution might be for the release of the money to be tied to a commitment from Argentina to use part of the funds to make good its interest arrears.

But events in Argentina over the past few weeks, including a legal decision (subsequently overturned by an appeals court) blocking commercial loan renegotiations with foreign borrowers, the imposition of exchange controls and other technical problems relating to the IMF programme have moved Argentina away from both the spirit and the letter of its IMF agreement.

A key question now is how the banks will react. In the case of Brazil, the release of bank funds has been contingent on meeting IMF targets and bankers will be reluctant to breach this principle.

With an election ahead, however, political leaders in Argentina will find it hard to endorse steps to bring the country back within the IMF criteria.

Fierce battle over Senate seat as leaders emerge

BY OUR U.S. EDITOR IN WASHINGTON

THE FIERCE competition to fill the Senate seat left vacant by the death of Senator Henry "Scoop" Jackson narrowed to two men—a moderate Republican and a liberal Democrat—following a special Washington state primary contested by a field of 33 candidates.

Mr Daniel Evans, a former three-term State Governor who was appointed to fill the seat temporarily last month, easily won the Republican poll. He will be challenged by Mr Mike Lowry, a Democratic Congressman, in the November 8 runoff to decide who serves the remaining five years of Mr Jackson's term.

An Evans victory would increase the Republican majority in the 100-seat Senate to 55, making it that much more difficult for the Democrats to win back control in next year's elections. Mr Jackson, though a defence hardliner and a strong supporter of Mr Reagan's foreign and national security policies, was a Democrat.

If Mr Evans' hold on the seat is confirmed, the Democrats would have to pick up a net gain of six seats instead of five in next November's poll to win a Senate majority. The Democrats are hoping to make major inroads in the Senate, capitalising both on opposition to Mr Reagan and on the fact that 19 Republicans will be up for reelection, against only 14 Democrats.

In Boston Mr Melvin King, a former Massachusetts state legislator, made a dramatic showing in the mayoral primary, putting him in reach of becoming the city's first black mayor.

Mr King came second by just one vote to Mr Ray Flynn, who is seeking to continue the city's long tradition of white, Irish-American-based conservative rule. Mr King succeeded in fashioning a "rainbow coalition" of liberal whites, blacks, Hispanics and other minorities in the predominantly white city.

Concern over Kissinger team's choice of evidence

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

DR HENRY KISSINGER has led his special commission on Central America into further controversy by meeting a leader of a rebel group fighting to overthrow the left-wing Sandinista government of Nicaragua during his six-nation fact-finding tour of the region.

Dr Kissinger held surprise talks with Sr Alfonso Robelo, political leader of the Revolutionary Democratic Alliance (ARDE) in Costa Rica on Tuesday, after declining to meet Sr Guillermo Ungo, who occupies a similar position in the guerrilla grouping fighting the U.S.-backed government of El Salvador.

Dr Kissinger had earlier said that the commission, set up by President Ronald Reagan to

examine the region's long-term economic and social problems, would not meet "people who are engaged in guerrilla warfare."

Explaining Dr Kissinger's decision, an American official later said that "there are guerrillas and then there are guerrillas." The commission said that it planned to meet representatives of various rebel groups after its return to Washington.

Dr Kissinger's move, however, was immediately taken by opponents of Mr Reagan's policy as confirmation of the commission's one-sidedness. The El Salvador guerrillas have already described it as "a commission of vultures."

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FT13/10

Fire shuts Shell chemical plant

A NEW £100m chemical plant at Shell UK's refinery complex in Ellesmere Port, Cheshire, has been shut as a result of a fire yesterday.

More than 60 firemen fought the blaze which, at its height, could be seen more than six miles away. The fire was brought under control within about half an hour although it took several more hours to extinguish. No one was injured.

Company experts are now trying to assess the cause of the fire and the extent of the damage.

The plant, known as SHOP (Shell Higher Olefins Plant), was commissioned last year to boost the company's production of detergents. It is situated in a remote corner of the big oil processing complex and, according to Shell, there was no danger of the fire spreading to other refinery units. Staff were not evacuated.

Two LONDON stock jobbers, the market makers of stocks and shares, yesterday revealed plans to internationalise and expand their businesses.

Smith Bros & Co said that it will begin trading in selected Canadian stocks from October 22 in the London market. Smith Bros began dealing in German stocks on October 2.

Mr ROBERT KNIGHT, former chairman of Sturle Holdings, was remanded on bail until January 12 when he appeared at Guildhall magistrates court in the City of London yesterday charged with conspiring to defraud the company.

Mr Knight and his personal assistant, Mrs Rhonda Sue Davis, who was also remanded on bail until the same date, have been charged with "conspiring with others between January 1 1981, and March 19 1983, to defraud Sturle Holdings by dishonestly causing funds belonging to the company to be paid for their own or another's use, and the dishonest appropriation of the assets of Sturle with the intention of deceiving the company and its shareholders."

GOVAN, the merchant yard of British Shipbuilders which is fast running out of work, is in line for a £70m roll-on/roll-off ferry order from North Sea Ferries, the freight consortium operated by P&O of the UK and Nedlloyd of the Netherlands. The Clyde yard will face strong competition from other world yards anxious to build the ships, which will be the largest of their type in the world.

Lloyd's syndicates accused of \$400m diversion of funds

BY JOHN MOORE, CITY CORRESPONDENT

REGULATORY authorities of Lloyd's, the London insurance market, have been told that more than \$400m was irregularly diverted from the market's insurance syndicates and other insurance interests.

The allegations, which are believed to have been made by business interests in Bermuda, have been studied by the Lloyd's authorities for some months.

The complaint was passed to officials inquiring into other problems within the market and accuses two further Lloyd's syndicates of a diversion of funds.

Lloyd's investigated the charges made against the other syndicates, run by two of the most respected underwriting agents in the market, and decided that there was no evidence to support the allegations.

While Lloyd's has treated the allegations seriously, it has treated them with some circumspection since the parties making the allegation refused to be identified.

Allegations which the Lloyd's authorities have studied say that the money was diverted through "fronting" arrangements or achieved through direct payments by brokers to individuals with bank accounts in Bermuda.

Last week Mr Ian Hay Davison, Lloyd's chief executive, said that between 10 and 20 investigations were currently in progress at Lloyd's, largely concentrating on allegations that money had been diverted out of the market's insurance syndicates to secretly benefit the market's professionals.

An extensive programme of reform is underway designed to ensure that the market's professionals disclose the full extent of all their related business interests in the insurance industry. Until the proposed reforms, these arrangements had largely remained private.

While investigations are still underway Lloyd's has suspended three of the market's professionals until the full facts of the complaints have been established.

BT suspends 100 who obeyed pickets

BY DAVID GOODHART, LABOUR STAFF

BRITISH TELECOM (BT) started yesterday to suspend 100 telephone engineers into central London by bus in an apparent attempt to bypass the industrial action by members of the Post Office Engineering Union (POEU) against BT's privatisation.

The engineers from the London outskirts, also POEU members, refused to cross picket lines and about 100 were suspended. Further attempts to bus in workers are expected today.

The POEU claims BT is simply trying to increase financial pressure on it by provoking further suspensions. The POEU is committed to paying average earnings to all members on strike or suspended for refusing to work normally.

About 500 engineers in central London, who were suspended on Monday for refusing to sign normal working pledges, returned to work yesterday after the POEU advised them to sign. A spokesman said: "There is no point having people out unless they are taking industrial action."

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Heseltine urges lead on defence

BY OUR POLITICAL STAFF

BRITAIN SHOULD take a lead in talks with the Soviet Union to reduce international tensions, Mr Michael Heseltine, Defence Secretary, said yesterday. He told the Conservative conference that the West would lose credibility if every government was seen arguing publicly about tactics towards the Kremlin.

But, with Mrs Margaret Thatcher, Prime Minister, listening intently, he added: "That is not a case for saying that we should not talk to the Soviet Union."

"There is a harsh, repressive regime, but for lasting peace there has to be an understanding with the Russians. We do not agree with them. We reject in horror the social order that they maintain, but we cannot pretend that they do not exist."

Mr Heseltine said Britain alone could not determine progress, and warned that it was futile to raise false hopes. But in a speech to the Tory Reform Group immediately after his conference appearance, he made clear that he believed progress could be made.

"Nobody can think that this Gov-

ernment is going to budge an inch from the essential interests of this country or the North Atlantic Treaty Organisation (Nato), but I do think that this Government has a very real tradition of playing a constructive role in the international dialogue", he said.

"After all, we have been at it for a very long period of time. We have a very sophisticated tradition and a remarkable track record in many ways." Arguing for negotiations "to persuade people that we care" was part of the political debate on defence.

Mr Heseltine's remarks do not represent a completely new stand in Government thinking, although they imply a much higher UK profile in international talks. But they do reveal a difference of emphasis with Mrs Thatcher, who has been content to allow President Reagan to make most of the running for the West, confining herself to supporting the thrust of his policy.

He gave full backing, however, to U.S. policy in the short term, echoing Mrs Thatcher's belief that the

"zero option" on intermediate nuclear weapons was now dead.

"I don't think we are going to get to the stage where you see a willingness on either side to forego a class of weapons systems," he told the questioner at the Tory Reform Group meeting.

The Tory leadership will today face head-on the challenge posed by a motion calling for an end to all immigration from the New Commonwealth and Pakistan, an increase in support for voluntary repatriation, and a repeal of all race relations legislation.

The motion will be proposed by Mr Harvey Proctor, the far-right Conservative MP. Party managers are embarrassed by the motion, partly because they fear the debate will bring out into the open the row over the Young Conservatives' report of infiltration of the party by far-right bodies. This mentioned Mr Proctor as being associated with some of these organisations.

A renewed attack on the Government's economic and social policies was delivered last night by Sir Ian



Michael Heseltine

Gilmour, who was dismissed from the Cabinet two years ago. In a speech to the Reform Group, he challenged almost every claim made earlier by Mr Nigel Lawson, the Chancellor, in his address to the conference.

Editorial comment, Page 18

Treasury releases study on reflation

By Max Wilkinson, Economics Correspondent

THE TREASURY has become significantly less pessimistic in the last 18 months about the effect of trying to reflate the economy by raising public investment, it emerged yesterday.

The shift of view is explained today in a paper by the staff of the National Economic Development Office, NEDO whose conclusions appear to have been broadly accepted by the Treasury.

The analysis is certain to be used as ammunition by Conservative moderates and others who favour a more expansionary fiscal stance, even though it does not alter the general direction of the Treasury's current policy arguments.

The NEDO paper follows a request by the Trades Union Congress last year for the Treasury to simulate the effect of an expansion of public investment on its computer model.

The Treasury obliged in April 1982 with a simulation which showed that the initial gains to output and employment would be dissipated in three years as a result of higher inflation and higher interest rates, and that expenditure of £10bn over five years would result in lower output and higher unemployment.

This pessimistic conclusion depended on a number of tight assumptions, notably that monetary policy would remain strict.

However, the NEDO staff says that changes made to the Treasury model during 1981 also intended to emphasise the undesired effects of a reflationary package compared with previous Treasury thinking embodied in earlier versions of the model.

State and private pay moving to equality

BY PHILIP BASSETT, LABOUR CORRESPONDENT

PAY INCREASES in the private sector are still running higher than those in the public sector, according to authoritative Government figures published today.

However, public sector earnings are higher than those in the private sector - so the overall effect is probably moving towards an equalisation of public and private sector pay.

Care has to be taken with the public and private sector pay figures in the Government's annual New Earnings Survey (NES). Al-

though it is regarded as the most accurate guide of earnings levels and movements in the economy, because it is a "snapshot" of pay at a particular point, it can sometimes create odd impressions, especially since its chosen survey date of April can exclude many significant public sector settlements which cluster round that time.

Even so, the NES records an 8.6 per cent increase in private sector earnings between April 1982 and April 1983, compared with 7.8 per cent in the public sector and 8.3 per

cent across all industries and services.

Such figures will make more difficult the Government's attempts to restrain again this year pay rises in the public sector, and cast some doubt on whether unemployment is as effective a wage regulator for the private sector as many thought.

Public sector increases have remained low, particularly because of the level of pay rises in public corporations, especially among manual workers. Pay rises for this group were 6.7 per cent, compared with

7.3 per cent throughout the public services, 7.2 per cent across the economy, and 7.4 per cent in the private sector.

White collar workers in the private sector have also done well with increases of 9.5 per cent, compared with 7.8 per cent in the public sector and 9.5 per cent across all industries and services. While collar workers in local government, with rises of 8.5 per cent, have done much better than their counterparts in central government.

Regional wages league, Page 8

Journalists to buy shares in parent group

BY ALAN PIKE, INDUSTRIAL CORRESPONDENT

JOURNALISTS on the mass-circulation Daily Mirror decided yesterday to buy 400 shares in Reed International, owners of Mirror Group Newspapers, amid speculation about the newspapers' future ownership.

The decision came at a meeting of the National Union of Journalists chapel an office branch. The union members hope that as shareholders they will have more access to information and be better able to influence decisions in Reed.

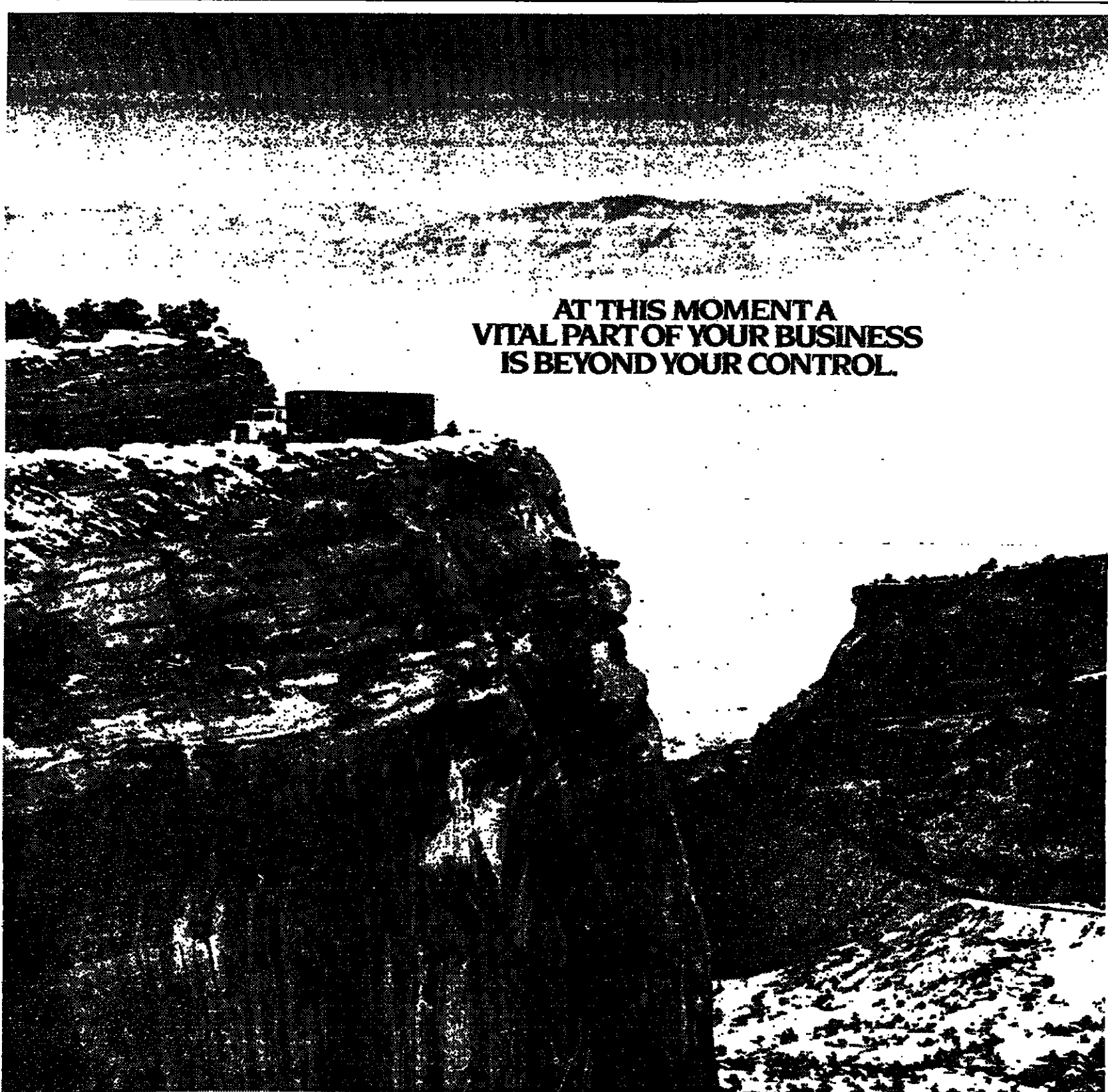
The journalists also decided to ask Sir Alex Jarratt, Reed's chairman, to make a statement of the company's intentions about the newspaper group's future.

There has been speculation for some time that Reed will sell the Mirror Group or float it off as a sep-

arate publicly quoted company. Mr Tony Boram, a Mirror Group director, said yesterday: "No doubt an announcement will be made in due course."

The Mirror Group publishes six national newspaper titles - Daily Mirror, Sunday Mirror, Sunday People, Sporting Life, Scottish Daily Record and Sunday Mail.

Some, particularly the Daily Mirror, are in a crowded and competitive popular newspaper market and the newspapers' fortunes have fluctuated in recent years. Sir Alex told Reed's annual meeting in August, however that considerable efforts had been made "both to restrain costs and to strengthen circulations" resulting in a £4.5m profit compared with near break-even the previous year.



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537 2637 3237 3537 3937 4137 4837 5437 6337 7037 8537 9737

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RAMADA CAPITAL CORPORATION N.V.

Dated: October 13, 1983

UK NEWS

Wages in Britain's industrial heartland now lowest in UK

BY PHILIP BASSETT, LABOUR CORRESPONDENT

EARNINGS IN the Midlands, Britain's industrial heartland, where pay was once close to the top of the national wages league, are now the lowest in the country, according to new Government figures.

The Department of Employment's New Earnings Survey (NES), which every year takes a "snapshot" of earnings throughout the economy in April, shows the West and East Midlands to be at the bottom of the regional pay league for male manual and white-collar wages taken together.

The figures provide hard evidence of the impact of the recession upon wage levels.

In the East Midlands, average earnings stood at £155 a week in April, and in the West Midlands £155.30. This compares with both the overall UK figure of £167.50, and with the top of the table south-east region, where earnings were £184.90. Earnings in Greater London were the highest of all, at £200.10, with the remainder of the south-east region at £166.90.

Earnings increases, however, were lowest in the north of England where they rose by 7 per cent, though again the East and West Midlands were next to bottom, with

risers of 7.4 and 7.7 per cent respectively.

For manual workers, the lowest-paying regions were the south-west of England at £134.10, and East Anglia, at £137.40. Both those areas are strong on agriculture, which has for a long time been low-paid employment. The lowest-paid industrial area for manual workers - third from bottom overall - is again the West Midlands, where earnings averaged £138.10.

The Midlands also came off worst for white-collar workers' pay. Earnings in the East Midlands were the lowest at £177.80, which the West Midlands second from bottom at £179.30.

Manual workers' earnings in Scotland at £145.80 were higher than those in England at £143.40, although Wales was lower again at £140.20. This pattern was also reflected in non-manual earnings, which in Scotland were £196.60, and in England £195.40. In Wales, average white-collar earnings were £180.70.

Women's pay in almost all categories is much lower than men's. Average earnings for female manual workers are £87.90, and for non-manual £115.10.

Tebbit loosens clamp on unions

BY JOHN LLOYD, INDUSTRIAL EDITOR

MR NORMAN TEBBIT, the Employment Secretary, has "loosened the garment" of legislation on union democracy in response to pressure from the Trades Union Congress (TUC).

He has accommodated points put to him by union leaders at the meeting last month which broke a two-year freeze on talks between the two sides over the Government's legislative programme.

In contrast, Mr Tebbit will not respond to calls from the Confederation of British Industry and the Engineering Employers' Federation to make unlawful all industrial action - including working to rule and overtime bans - unless it has been approved by ballot. At present Mr Tebbit is proposing to apply the part of the new law only to action breaching a contract, such as a stoppage of work.

In the Bill, expected to be published soon after parliament reassembles on October 24, Mr Tebbit will make provision on union executive committees for representatives from special interest groups within unions, such as women or specific trade sections.

He is expected, however, to demand that these representatives be directly elected, rather than indirectly delegated from other elective bodies below executive level.

Under his proposal for ballots for executives, such "protected" sections were not explicitly covered. Mr Len Murray, the TUC general secretary, made this point to Mr Tebbit at last month's talks and it was a feature of submissions made by the National and Local Government Officers' Association.

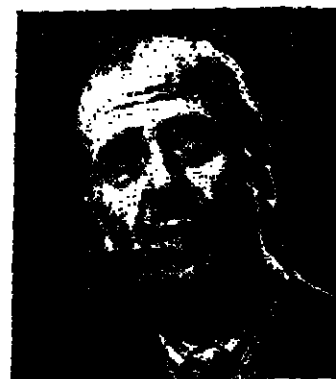
The three main provisions in the forthcoming legislation are ballots

for executives, pre-strike ballots and periodic ballots on the continued existence of unions' political funds.

The changes in the draft Bill, though not particularly far-reaching, show Mr Tebbit's desire to be seen to be responding to union proposals. The two sides meet again next Wednesday to discuss political funds.

Mr Tebbit has committed himself to introduce ten-yearly ballots on these funds but has kept an open mind on the individual payment of the political levy - at present members paying the levy must actively "contract out" by signing a form if they wish to stop. Mr Tebbit has criticised the system and has in the past suggested replacing it with "contracting in."

The TUC believes, however, that such a threat will not be carried out



Mr Norman Tebbit: Bill expected soon

unless the delicate relationship growing between the two sides breaks down.

Beaten Labour told: learn to listen

BY OUR LABOUR CORRESPONDENT

THE LABOUR PARTY must listen more closely to the trade unions after its "incompetent" general election campaign in June this year, says the party's outgoing chairman, Mr Sam McCuskie.

In an article to be published in Labour Weekly today Mr McCuskie, deputy general secretary of the National Union of Seamen, welcomes the unions' current reassessment

of their position, which the Trades Union Congress economic committee took a stage further yesterday.

He says: "Obviously they cannot just grit their teeth and hope to be saved by the election of a Labour government several years hence."

Mr McCuskie says the party should try to emulate the unions'

discipline, and says: "Instead of lecturing trade unionists on their supposed responsibilities to the party, we must listen more to what they have to say."

On the election, Mr McCuskie says Labour's "incompetent" campaign demonstrated that the party was "in an organisational sense, incapable of saying anything coherently."

Plans to beat gold tax frauds

By David Dodwell

LONDON gold dealers predicted yesterday that public trading in gold coins would resume at the beginning of November after a three-month halt triggered by growing fears of fraud.

Trade will start again after the completion of a new special accounting scheme by the Customs and Excise Department which is intended to reduce their exposure to VAT fraud by gold smugglers.

Dealers on the London Gold Market yesterday welcomed the new scheme. Registered dealers will be able to apply to use it from November 1.

Mr Patrick Smith at Johnson Matthey Bankers, one of London's five big gold dealers, said yesterday: "The risk of exposure to gold fraud has made life pretty difficult for gold dealers in the recent past. I would hope that the new scheme will make life easier - though I suspect we will never be able totally to eliminate the problem."

The scheme will allow dealers to pay VAT charges due on all gold purchases directly to the tax authorities - instead of to the seller as they are forced to do at present.

Smugglers have been profiting by bringing untaxed gold into the UK and selling it on to authorised dealers with the 15 per cent VAT charge built into the price. The seller of the gold is liable to pay VAT, but the smugglers disappear with the VAT as their profit.

A spokesman for the Customs and Excise yesterday emphasised that only registered dealers would be eligible for the scheme. They also noted that the scheme need only be used when dealers had reason to suspect the source of gold being sold to them.

He reminded dealers that they would be liable to have contraband gold confiscated even if they used the new VAT payment scheme. The Customs and Excise recently published a 10-point checklist intended to help dealers protect themselves against fraudsters.

"The scheme is a deterrent," the spokesman said. "It puts uncertainty into the fraudsters' minds since they will not know whether they will be able to take a VAT charge on the value of the sale or not."

Gold smuggling has fallen steeply from early last year, when it was running at a level estimated at about £100m a year. The decline arises from the closure of a tax loophole in April last year.

While others were toying with the idea we forged ahead with business development

Say hello to the Fortune System 3216. The remarkably powerful desktop computer that the magazine *Practical Computing* said 'could well replace a minicomputer for most office purposes', and described as 'much more user friendly than the average computer'.

It's not altogether surprising, since the Fortune System 3216 is not your average computer.

Whereas most micro computer hardware and software today is derived from the home/hobby computers of a few years ago, the Fortune System 3216 was designed specifically for small to medium sized businesses, or departments of large companies.

Based on the highly successful Motorola MC68000 microprocessor chip, it looks like a micro, is as easy to use as a micro, and costs a typically micro price. Yet it behaves more like a minicomputer. The operating system it uses, for example, is UNIX, the powerful and internationally accepted system normally found only on large computer systems.

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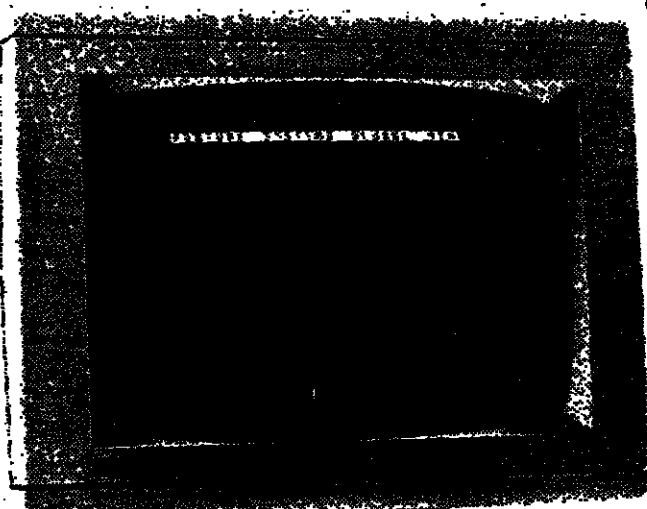
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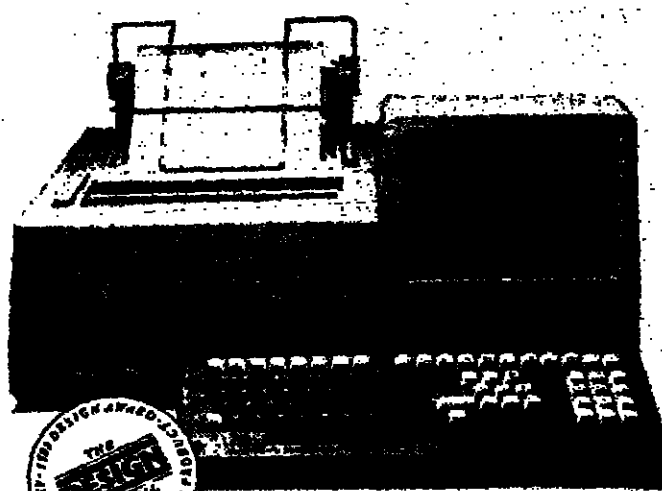


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JOBS COLUMN

Latest indicators of executive pay levels

BY MICHAEL DIXON

SORRY about last Thursday's absence through illness. But there's no time to explain further, especially since we are already a week late with this column's twice yearly indicators of managerial salary levels, to which some readers appear to have become addicted.

As always the figures in the accompanying table are drawn from the Reward survey which is carried out every six months, and this time is evidently based on 12,247 items of pay information gleaned from more than 600 organisations in Britain, ranging from little to big.

There is room here for only a small fraction of the survey's findings. Anyone wanting more should contact Bill Coudrey of Reward at 1 Mill Street, Stone, Staffs, ST15 8BA; telephone 0785 814554.

My figures refer only to staff ranked immediately below director in their organisation, although in small concerns they may be on the Board while doing essentially the same kind of work.

The left-hand two columns of figures give first the basic salary and second the total rewards resolved in cash of the lower quartile managers in each job category. These are the people who would be a quarter way up from the bottom in a pay ranking of all the executives in the category concerned.

The next four columns refer to the median managers who would be half way up the ranking in each case. The first two

Most senior manager below rank of director in:	Lower quartile		Median		Upper quartile		With compy. car
	Basic salary	Total money reward	Basic salary	Total money reward	Basic salary	Total money reward	
Accounting	13,830	14,035	14,350	14,500	14,809	15,432	19,900
Management services	14,372	14,515	14,778	14,850	14,754	14,853	18,021
Research and development	12,457	13,163	15,000	15,509	14,298	14,750	18,446
Company secretarial	12,500	12,994	15,000	15,325	13,750	14,000	19,000
Marketing	12,284	12,300	13,082	15,082	13,000	13,135	17,836
Computing	12,580	12,571	15,000	15,000	13,455	13,713	17,200
Sales	12,500	13,000	14,200	15,000	13,200	13,500	17,243
Engineering	12,000	12,175	14,400	14,755	13,750	13,761	16,793
Personnel	11,650	11,750	14,148	14,500	13,150	13,500	17,588
Production	11,775	12,000	13,500	13,752	12,500	12,930	16,295
Administration	11,008	11,408	13,100	13,278	10,850	11,025	14,206
Distribution	10,282	10,654	11,442	11,992	10,461	10,494	13,952
Purchasing	9,981	10,171	11,265	11,469	10,521	10,689	13,304
All top-rank managers	12,311	—	14,500	—	13,450	—	17,500

* In smaller companies could rank as director, otherwise reporting direct to Board

give the basic salary and then the total cash rewards as identified by this summer's Reward survey. The next pair, in brackets, respectively give the corresponding median identified by the survey in summer 1982.

The last two columns of money figures bring us back to this summer's findings on the basic salary and total money reward of the upper quartile managers who would be a quarter of the way down a pay ranking of the people in their category. Finally we have the percentage of the executives in each case whose perks include a company car.

To allow for movements since the information was collected,

Reward recommends that salary figures should be increased by 1.5 per cent to take us up to October 1, and thereafter by about 0.5 per cent each month.

Compared with the overall median of £14,500 basic salary, the medians for the different regions varied as follows: Higher—Greater London by 15.5 per cent, Scotland (presumably boosted by the Aberdeen area) by 11.8, the south-east of England by 1.6 and the north-east by 0.3. Lower—eastern counties by 1.2 per cent, the north-west by 3.3, the south-west by 10.0 and the west Midlands by 10.3.

Corresponding variations with company turnover were:

Higher—£100m-plus by 15.3 per cent, £40m-£100m by 14.2, and £15m-£40m by 2.8. Lower—£5m-£15m by 5.0 per cent and up to £5m by 13.1. The variations with numbers employed were: Higher—4,001 or more employees by 17.3 per cent, 1,001-4,000 by 10.0, and 501-1,000 by 3.4. Lower—201-500 employees by 2.8 per cent and up to 200 by 6.2.

And please, before using the Reward figures to make comparisons, would readers reflect that no salary survey can provide better than a rough reflection of the reality. For instance, the figures given here seem generally lower than those for the equivalent rank of management identified at about

the same time by the survey done by Inbucon Management Consultants which does not permit details to be published.

To provide some idea of the difference, however, the Inbucon figures for "all top-rank managers" would be about 5 per cent higher on the lower quartile, 8 per cent higher on the median and 10 per cent higher on the upper quartile.

Managers only

I ONCE knew a man who was a highly creative accountant—and on the right side of the law to boot. He had, for instance, created a big-company pension scheme which almost ran itself to the apparent satisfaction of all concerned. But when people asked what he did he always replied that although he made money by being an accountant, his real vocation was painting. The trouble was that his paintings were hopelessly bad. Behind his back his friends used to worry about whether someone should tell him so. But none of us had the necessary guts.

That man is brought to mind by a job being offered by my former colleague Anna Lee, now headhunting with Dunlop and Badenoch. As is ever the case in this column when a recruiter may not name the employer, she promises to abide by any applicant's request not to be identified to the client without further notice.

The job is for a business person with emphasis on financial skills to be general manager of a smallish company in the north of England. But since its business is producing programmes for television, Mrs Lee fears a flood of applications from people to whom the challenge of managing the company is subsidiary to a wish to break into TV production. Such applicants are not wanted.

What is needed, besides demonstrable commercial acumen, is ability to work with rather than above the company's creative and technical directors, accountant and personnel manager. Age no more than 40.

Pay indicator is about £20,000. Inquiries to 551 Royal Exchange, Manchester M2 7FF; tel. 061-532 6708.

M.D. needed

RECRUITER Dirk Degenhart (4 Priory Gardens, London W4 1TT; tel. 01-894 2157, telex 8852423 Grooms) seeks a managing director for a British group's subsidiary making and marketing building products for industrial and domestic customers.

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The successful applicant, aged 28 to 32, must have the ability to handle and analyse a wide range of market and management information, and to relate it accurately to the performance potential of the company's investments. Effectiveness in team projects and in the preparation of well reasoned written reports is important.

An attractive remuneration package, including a company car will be provided.

Please apply in the first instance to:

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34 Clarendon Road
Watford, Herts. WD1 1JL
Tel. Watford (0923) 44255

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JERSEY

£14,500

The Hongkong Bank Group, one of the world's leading financial organisations operates trustee services in several countries. There is an opening within the existing team of The Hongkong and Shanghai Bank Trustee (Jersey) Limited for an additional Senior Trust Officer able to demonstrate proficiency in the administration of Offshore Trust Company business and in supervising a team of Administrators.

We are looking to interview candidates ideally having the following attributes:-

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- * Proven ability in leadership

The salary offered will fully reflect the seniority of the position but is unlikely to be less than £14,500 plus usual banking sector fringe benefits.

Please write or telephone for an application form to:- Miss P A Stanley, Executive Secretary, Hongkong and Shanghai Bank Trustee (Jersey) Limited, PO Box 88, Hongkong Bank Building, Grenville Street, ST HELENS, Jersey, Channel Islands. Telephone: (0534) 71460 ext 250. Completed application forms to be received in Jersey by Monday, 31st October, 1983. Candidates who applied following our last advertisement should not re-apply.

HongkongBank

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THE RIYAD BANK, a leading Saudi Arabian bank, is currently engaged in the formation of a London branch. We are seeking a Senior Executive to assist in the development of the bank's international operations.

A professional banker, you will have gained wide international experience of marketing and credit assessment and have the ability to manage and motivate suitable staff to achieve realistic targets.

The salary and benefit package will fully reflect the importance and responsibilities of the position.

Please write with full personal and career details to:

The Chief Manager, Riyad Bank
4/6 Copthall Avenue, London EC2R 7DA

RIYAD BANK



Economists

National Westminster Bank is looking for two economists in the Economic Analysis Section of its Market Intelligence Department in the City. The Section prepares economic and financial forecasts on a wide range of subjects such as the world economy, interest rates, the major currencies, the UK economy and various financial markets. Research is also undertaken in areas such as energy and commodities. The Department has the primary responsibility of preparing forecasts for the Bank's planning work and individual members of staff co-operate closely with operating units.

Applicants should have a good degree in economics (or related disciplines) and at least 4-5 years' experience in a business or research organisation. The initial salary will be in a range of £10,500-£12,500 plus £1,650 London allowance, with good prospects of advancement.

If interested, please write with details of qualifications and experience to:

David Kern,
Manager and Chief Economist,
National Westminster Bank PLC,
Market Intelligence Department,
41 Lothbury, London EC2P 2EP.

NatWest

INVESTMENT MANAGEMENT EDINBURGH

The British Linen Bank is seeking two individuals for its Investment Department. The positions require individuals with not less than five years' investment experience gained in a Merchant Bank, Stockbroker or Investment Adviser. One individual will be expected to assist in the management of a U.K. equity portfolio, the other to assist in the management of a worldwide overseas portfolio. The successful candidates will be expected to demonstrate considerable investment expertise, and be capable of achieving promotion to a more senior fund management role in due course.

An attractive remuneration package will be available. Please write in complete confidence enclosing full details of age, qualifications and experience to:

Iain A. Watt,
Managing Director,
British Linen Pension Fund Managers Ltd.,
12 Melville Street,
Edinburgh, EH3 7NZ.

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CORPORATE MARKETING OFFICER to £28,000
Responsibility is to develop and maintain U.K. corporate account relationships on behalf of this prominent international bank. You will certainly need already to have a successful lending background, specialised knowledge of a particular market (e.g. Financial Institutions, Trade Finance) and fluency in a European language (esp. German) would be a real asset.

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Household-name merchant bank seeks to strengthen its Trusts Financial Planning unit with a mature (40's) and qualified (A.I.A. Trustee, Solicitor) person, with a proven experience in the management of U.K. and tax-averse trusts and investment portfolios.

SENIOR LOANS ADMINISTRATOR to £11,000
The bank is effectively to set up and refine this growing City bank's loans admin. and control systems and should appeal strongly to a young banker with substantial relevant experience who is happy as a floor rather than a delegator.

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Please write with detailed CV to Brian Sullivan, Human Resources Manager, at L'Oréal, 30 Kensington Church Street, London W8 4BA. Tel. 01 957 5454.

L'ORÉAL

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Birmingham City Council and the National Westminster Bank PLC have agreed to set up a Company limited by guarantee in order to promote new innovations and inventions. The Company will evaluate, develop and promote ideas and inventions and technical innovation into product prototypes, and to cater for their manufacture and successful launch.

Applicants, men or women, should have an engineering background with senior management experience, which has ideally been gained in a commercial business environment in the Birmingham/West Midlands area. The ability to make commercial appraisals of new ideas is essential.

The salary for this post will be negotiable.

Further particulars may be obtained from Alex Lightbody on 021-235 4501 at the City Planning Office, 120 Edmund Street, Birmingham B3 2RD. Written applications must be received no later than the 4th November, 1983.

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Robert Fleming have a vacancy for an experienced Investment Analyst, to cover the European Stock Markets, working very closely with the fund management team investing in them.

The successful candidate will probably have at least three years' experience in investment analysis, preferably in this area of specialization, and be aged between 25 and 30. Fluency in at least one major European language is highly desirable.

Flemings are widely represented overseas and good opportunities exist for advancement both in the UK and abroad. A competitive salary according to age and experience together with fringe benefits will be offered.

Applicants should write, enclosing their curriculum vitae, to: P.A.F. Gifford, Robert Fleming Investment Management Limited, 8 Crosby Square, London EC3A 6AN. Tel: 01-638 5858.

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Teresa A. Andrews, Personnel Officer, Marine Midland Bank, N.A., 34 Moorgate, London EC2R 6JR. Telephone 01-638 1788.

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Our Client also seeks one, perhaps two, Institutional Salesmen to sell to London and international institutions. Their background will preferably, but not necessarily, include experience of the Australian market. Ideally candidates will be aged 27-39 and have gained at least five years' experience with a major internationally orientated broker or fund management group.

This statement should not discourage high performers who are generalists or UK equity specialists. The remuneration package and prospects will be particularly high for the right person.

Please write in the first instance to Keith Fisher at Overton Shirley and Barry, (Management Consultants), Second Floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP. Tel. 01-553 1912. Stating in which vacancy you are interested.

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Please write briefly - in confidence - or telephone 01-730 0255, to C. V. Jackson ref. B.72285.

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- * STRAIGHTS SALES - dynamism and flexibility sought by U.S. international bank with substantial placing power. £18,000
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- * YOUNG STRAIGHTS TRADER - will gain fast career development with this European market-maker, 1-2 years' practical experience essential.

PLEASE CONTACT FELICITY HOTHER ON 01-406 2813

ROBERT HALF

Samuel Montagu, in continuing to expand its activities across a wide front, invites applications from suitably experienced individuals for new positions in the following areas:

Fund Management North American Equities

We seek a person with up to 3 years fund management experience including a thorough grounding in investment analysis and at least a year's experience of North American fund management. The selected individual will be a key member of the team responsible for the investment management of specialist North American monies, including the monitoring and preparation of economic evaluations.

International Capital Markets New Issues

This position calls for a graduate with 2 years experience in international banking, including involvement in a significant amount of capital markets transactions, exposure to negotiating international deals and basic documentary experience. Strong communication and organising skills will be required, whilst the possession of language skills would be an advantage.

Loan Operations Banking Division

An AIB, in the age range 25-35, is required to supervise a small team currently responsible for the administration of the currency portfolio and special functions. Applicants should have detailed knowledge of Operations work relating to currency loans, Sterling loans, Acceptances, Agency work, Export Credits facilities and other products e.g. leasing and confirming house; supervisory experience will also be required.

Successful applicants will be offered competitive salaries together with a full range of substantial benefits normally available in a major Merchant Bank.

Please write in confidence with full relevant details, and stating clearly for which position you are applying, to T.J.B. Locker:

Samuel Montagu & Co. Limited
114 Old Broad Street, London EC2P 2HY.



CJA

RECRUITMENT CONSULTANTS
35 New Broad Street, London EC2M 1NH
Tel: 01-588 3589 or 01-588 3576
Telex No. 887374

This is a Board Appointment reporting to the Chief Executive



FINANCE DIRECTOR - GENERAL INSURANCE AND REINSURANCE

S.E. ENGLAND

**c. £28,000 - £33,000 + CAR
AND BENEFITS**

A MAJOR DIRECT INSURANCE AND REINSURANCE GROUP OF COMPANIES

Our Client invites applications for the position of Finance Director. The Group, which is based in the South-East, underwrites in the London Market and through a network of branches in the United Kingdom and through affiliated offices in Europe, Asia, the Caribbean and Latin America. Candidates must be Chartered Accountants with a proven record of successful financial management, preferably in the Finance Sector, familiar with the City. Experience in the general insurance and reinsurance industry will be a significant advantage. The Company is offering a substantial salary and extensive benefits package which reflects the importance they attach to this appointment. Applications under reference FD151/FT will be forwarded unopened to our Client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager.

A Career appointment with significant prospects for advancement



OPERATIONS MANAGER - MERCHANT BANKING

CITY

£25,000 + CAR

EXPANDING MERCHANT BANK - MEMBER OF LARGE INTERNATIONAL BANKING GROUP

For this new appointment, which results from expanding volume and activities, we invite applications from candidates, preferably A.I.B., aged 35-40, with not less than three years' experience, as manager or deputying, in the operations function of a London Merchant Bank or City branch of leading foreign Bank. Recent in-depth experience of securities and loans administration plus export finance and documentary credits is essential, as is an appreciation of computerised information systems. Responsibility is to the Board for administering all work and systems of a busy department which supports Banking and Export Finance Directors and Regional Executives. Initial salary £25,000+car and extensive benefits commensurate with this important position. Applications in strict confidence under reference OMMS15106/FT will be forwarded unopened to our Client, unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager.

CAMPBELL-JOHNSTON RECRUITMENT ADVERTISING LIMITED, 35 NEW BROAD STREET, LONDON, EC2M 1NH.

Senior Marketing Executives

Industrial Hire Purchase

At Grindlays Industrial Finance Limited, we operate a small specialist team providing hire purchase finance at the top end of the industrial market.

To meet the increasing demand in this market we are seeking to recruit additional senior marketing executives to cover North East England, London and the Home Counties.

Applicants for these positions should be in the age range 28-38 and have several years recent practical experience in selling hire purchase finance to public companies and medium to large private companies. Applicants must be self-motivated and able to demonstrate proven ability in this target market in one of the above geographical areas.

A generous salary is offered supplemented by a bonus based on individual profit earning together with company car, mortgage subsidy, BUPA membership and non-contributory pension.

If you have the required experience and enjoy the challenge and rewards of marketing finance to industrial companies, please telephone or write for an application form to Mrs. Gillian Sullivan, Group Personnel Department, Grindlays Bank plc, Box 7, Minerva House, Montague Close, London SE1 9DH. Telephone 01-626 0545 ext 2175.

Grindlays Industrial Finance Limited

A Member of the Grindlays Bank Group



Company Accountant/ Administrative Manager

Based at Burton on Trent

Allied Breweries Engineering Services Limited is a profit centre within Allied Breweries Limited (a Division of Allied-Lyons PLC). The Company is a major Consultancy Operation within the food and drink industry and is currently involved with a number of large projects in the U.K.

A vacancy exists for a Company Accountant/Administrative Manager who will be responsible to the Managing Director for the management of all aspects of the Company's accounting and administrative functions. This will include maintenance of salary inputs, production of accounts and management information and the provision of support in negotiations with prospective customers. There is also a requirement to assist the Company Secretary in conforming to statutory requirements of various Company legislation.

Applicants should be qualified accountants with a minimum of five years' post qualification experience some of which should have been gained in the engineering/construction industry.

An attractive salary will be offered together with a range of benefits normally associated with a large Company. Re-location assistance will be available where appropriate.

Applications are invited from persons of either sex and should be submitted in writing stating qualifications, experience and current salary to:-

Mrs. C. M. Lane,
Personnel Officer (Central Staff),
Allied Breweries Limited,
107 Station Street,
Burton-on-Trent, DE14 1BZ.
Telephone Burton-on-Trent 45320
Ext. 2309.

Allied Breweries Engineering Services Limited



International Banking

STRAIGHTS TRADER £25,000-£30,000
A leading international bank is seeking to recruit a highly effective trading team with a 5-10 year experience in foreign exchange and derivatives. The successful candidate will be responsible for the day-to-day trading of the bank's foreign exchange and derivatives portfolio. The position offers a competitive salary and benefits package. Applications should be sent to the Personnel Manager, International Banking, 100 Broad Street, London EC2M 1NH.

SENIOR EUROPEAN TRADER £18,000-£20,000
A leading international bank is seeking to recruit a highly effective trading team with a 5-10 year experience in foreign exchange and derivatives. The successful candidate will be responsible for the day-to-day trading of the bank's European foreign exchange and derivatives portfolio. The position offers a competitive salary and benefits package. Applications should be sent to the Personnel Manager, International Banking, 100 Broad Street, London EC2M 1NH.

OVERSEAS APPOINTMENTS
We currently have a small number of overseas covering European states and trading in the City, Europe and the USA. Our first salary into three and four figures. A great opportunity for a motivated individual with a proven track record in international banking. Please contact me on the above number for an informal chat.

FTB Recruitment (London) Limited
Tel: 01-588 4681.

WANTED: SLIGHTLY USED EXECUTIVES

If you are an able, experienced executive or professional person, yet somehow are not making the most of your potential, perhaps you need a new approach to your career. To learn how 'slightly used' executives have profitably renewed their careers, telephone for an appointment of up to four hours free consulting - or send us your c.v.



We are also specialists in 'Outplacement' for organisations, through our affiliated company Lander Corporate Services Ltd.

London 01-580 6771
25-27 Fitzroy St., W1P 5AE
Birmingham 021-643 4830, The Rouds, New Street,
Manchester 061-238 0089, Sunley Building, Piccadilly Plaza,
Glasgow 041-332 1502, 141 West Nile St., G1 2RN,
Bristol 0232-237668, 22 Great Victoria St., BT2 7ER.

INVESTMENT ADVISOR/DEALER

required for permanent position in London Office of established

AUSTRALIAN STOCKBROKER

Salary package will be negotiated
Please apply in writing with detailed c.v. to:
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10 Cannon Street, London EC4A 3BY

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top management

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Professional
& Executive
Recruitment

Financial Controller/ Company Secretary

£14,000 + car
Bristol

My client is a well established, successful, private Group of companies employing 50 people with a turnover of £5m. Working closely with the Managing Director, you will be responsible for all financial, management accounting and company secretarial duties. Preferably aged up to 45, you will be a chartered accountant who has extensive experience within an industrial/commercial environment. Ideally you should live within daily travelling distance of Bristol. Future prospects of an appointment to a senior level are excellent. Starting salary will be £14,000 and other benefits include company car and non-contributory pension scheme. Send full c.v. to Angela Pearce, PER, Minerva House, PO Box 105, Baldwin Street, Bristol BS1 1BQ.

Chief Accountant

Neg. to £12,000
Epsom

United Racecourses Limited, who manage the racecourses at Epsom, Sandown and Kempton Park, seek a qualified Accountant to join their management team at Epsom. The person appointed will be responsible for managing the entire accounting function for the company's £2.5m turnover, with the assistance of a small accounts staff. The post will involve the production of prompt annual and monthly management accounts, cash management, and responsibility for the control of statutory returns. Candidates, aged 35-55, must possess formal accounting qualifications. Experience of computerised accounts systems would be advantageous. Salary is negotiable to £12,000 together with an attractive benefits package. Send full c.v. to Angela Pearce, PER, 13A Commercial Way, Welwyn, Herts SG8 1BQ.

Divisional Financial Controller

Five-figure
salary + car
Rotherham

My client has an international reputation for high integrity fabricated equipment. The company seeks to recruit an experienced Divisional Financial Controller to join the management team working in a progressive, cost-conscious environment. Reporting directly to the Managing Director, candidates will be responsible for the full range of company secretarial functions, including the attendance at board meetings, preparation of reports for directors and handling the statutory requirements of the company. Candidates, preferably aged up to 40, should have held a similar position and hold relevant qualifications. My client offers a five figure salary, company car and other benefits will be arranged. Send full c.v. to Graham Walker, PER, Norwich House, 1 Vicar Lane, Sheffield S1 3B.

PER, Moorfoot, Sheffield, S1 4PQ. Central 24 hours answering service (0748) 780187. Applications are invited from both men and women.

Corporate Secretary/ Legal Adviser

From £16K + Car

Gloucester

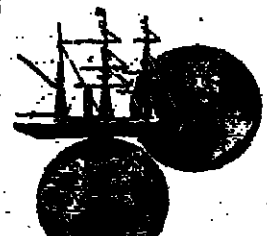
The English & American Insurance Group is engaged in insurance and re-insurance business in the City of London and internationally. The Group underwrites for its own account and acts as underwriting agent and corporate manager for UK subsidiaries of major overseas insurance companies. As a result of developing business and a recent relocation of Corporate Headquarters to Gloucester, a vacancy exists for a Corporate Secretary/Company Legal Adviser to assume the position of Company Secretary of the Group's client insurance companies and to develop a new role as Legal Adviser. The post involves a wide and varied range of secretarial and legal responsibilities and demands working

relationships with senior management and international clients.

Applicants must be qualified solicitors or barristers and should demonstrate first class company secretarial experience or aptitude.

The position offers a salary from £16K depending on experience plus a company car and a comprehensive benefits package.

Please apply in writing giving details of education, qualifications and previous experience to: The Group Secretary, English & American Insurance Company Limited, Tower House, 38 Trinity Square, London EC3N 4HR.



English & American Insurance Group

ROYAL BANK LEASING LIMITED

SENIOR MANAGER

Royal Bank Leasing Limited, a rapidly expanding subsidiary of The Royal Bank of Scotland plc, with gross assets approaching £300m, is engaged in financial leasing and hire purchase and the provision of a consultancy service for lessors and lessees.

A new post of Senior Manager is being created with responsibility for the Marketing team. The job holder will report to the head of the Leasing Company for whom he/she will deputise and will personally negotiate 'big ticket' transactions and provide consultancy advice.

Skills and qualifications required of candidates for the post:

- In depth knowledge of the technical aspects of leasing including evaluation, taxation and documentation.
- proven communication and leadership skills and experience in negotiating complex leasing transactions.
- a professional Accounting qualification and/or Business School/Economics Degree preferred.

The post carries a competitive salary and attractive fringe benefits including Staff House Purchase and non-contributory Pension Schemes.

Applications and enquiries should be made in writing,

giving full details of age, qualifications and experience to:

AJ McCreath Esq, Assistant Staff Manager, The Royal Bank of Scotland plc, PO Box 31, 42 St Andrew Square,

EDINBURGH EH2 2YE.

The Royal Bank of Scotland plc. Registered office: 42 St Andrew Square, Edinburgh EH2 2YE. Registered in Scotland Number 48481.



The Royal Bank of Scotland

Export Finance Executive

We are seeking an executive to work as part of a small team, with the necessary drive to develop and expand the export finance activities of our London branch.

The ideal candidate should be aged between 30-35; have a proven track record in medium term export finance, probably with an accepting house or international bank, with a good knowledge of ECGD procedures and documentation, and experience of confirming house transactions. Knowledge of foreign languages would be advantageous.

The post offers excellent career prospects, an attractive salary which will be negotiable, according to experience and achievement, together with the usual fringe benefits.

Please write giving full details to:

The Personnel Manager, Credit Lyonnais,
PO Box 81, 84/94 Queen Victoria Street, London EC4P 4LY



CREDIT LYONNAIS

Graduate Loans Officer Expand Lending Activity

Have you about 1 year's basic banking experience and do you want to use your Oxford, Cambridge or London degree to maximum effect in a banking career?

As a Trainee Loans Officer for a major foreign Bank in London, you will be involved in promoting and administering the Bank's lending activities. Reporting to the Head of the Corporate Finance Department, you will also be expected to visit potential clients, carry out market research and undertake customer credit analysis.

Ideally a Law or Business Studies graduate, aged early/mid twenties and living within easy commuting distance of the City, you will be able to interpret company balance sheets and P & L Statements. Co-operative, energetic and confident to converse at top management levels, you must, above all, be willing to learn.

An attractive basic salary is negotiable plus normal banking benefits. Interested? Then ring or preferably write to me, Richard J. Sowerby, at Cripps, Sears & Associates Ltd, (Personnel Consultants), 88/89 High Holborn, London WC1V 6LH. Tel. 01-404 8701 (9 lines).

Cripps, Sears

Stockbroking Become a Specialist in Money Broking and Discount House Markets

A medium sized firm rated amongst the top ten firms of Stockbrokers for the quality of its specialist research wishes to strengthen an already established team covering the financial sector through the appointment of an Executive to concentrate primarily on Moneybrokers and Discount Houses.

You will be responsible for gathering information by personally visiting the firms, developing close personal contacts with the people concerned, reviewing any published material and preparing regular written reports on the sector. There are excellent prospects for expanding the analytical role with an opportunity of moving into marketing to institutional clients.

You are likely to be aged 25-35 and possess some knowledge of either moneybrokers or discount houses gained either by working in one of the firms or as an accountant or auditor. Good communication and analytical skills together with the ability to work on your own initiative are essential.

The rewards for the right candidate will be extremely attractive. For a confidential discussion telephone or preferably write enclosing a C.V. (quoting ref: 6884) to Barbara Lord at Cripps, Sears & Associates Ltd. (Personnel Consultants), 88/89 High Holborn, London WC1V 6LH. Telephone: 01-404 5701 (24 hours).

Cripps, Sears

Acquisitions Executive

OIL EXPLORATION

This is an opportunity to join a well known oil exploration and production company. The Acquisitions Department negotiates and administers oil and petroleum concessions in the U.K. and overseas.

The person appointed will be expected to develop rapidly in order to assume significant responsibilities. Applicants, aged over 25, should be able to demonstrate a developing history of success in a similar environment. Specific experience of acquisition, disposals, joint venture agreements, government liaison and contract administration is essential.

REWARDS: Salary is for discussion from £20,000 with car provided for business and private use and there are excellent conditions of employment.

Applicants of either sex apply in confidence.

Ref: 923.

Hales & Hindmarsh Associates Ltd.

Century House, Jewry Street,

Winchester, Hampshire

☎ (0962) 62253

Search and Selection

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We have two exciting opportunities with the fast expanding Private Client discretionary service of a leading Unit Trust group.

Dealer—Responsible for initial client investment and subsequent portfolio changes.

Admin. Assistant—Responsible for co-ordinating admin. for team of five and direct supervision of junior.

Both positions require experience in Private Clients Dept. of stockbrokers or fund managers. Age 22-25. Salary £7,500-9,000, plus good benefits and excellent bonus. Please ring 588 3535.

CRONE CORKILL
Recruitment Consultants

Management Consultants

Business Planning & Finance

Our major consultancy development programme has created exciting new opportunities for mature and energetic professionals to join our team. Typical assignments require close involvement with clients top management in dealing with the challenge of:

- * mergers and acquisitions
- * financial and organisational planning
- * management buy outs
- * new project appraisal and funding
- * computer based information systems development

Consultants enjoy considerable freedom to develop and implement solutions supported by skilled colleagues in other disciplines.

We are seeking **PRINCIPAL and SENIOR CONSULTANTS** with previous consultancy experience and **CONSULTANTS** joining from industry or commerce. A good first degree plus an accounting qualification or MBA and evidence of progressive achievement are mandatory. First hand experience of developing computer based information systems would be a considerable advantage.

Salaries and conditions, including car and contributory pension, fully reflect the responsibilities of the positions. Write in confidence to Christine Parrott, Spicer and Pegler Associates, St Mary Axe House, 56-60 St Mary Axe, London EC3A 8BJ.

Spicer and Pegler
Associates
INTERNATIONALLY SPICER AND OPPENHEIM

EU The Economist Intelligence Unit

FINANCE MANAGER

We are seeking a qualified accountant, or an economist or MBA with a strong financial background, to assume management responsibility for the EU Accounts Department in London.

The Finance Manager will report to the Managing Director with functional responsibility to the Group Chief Accountant. He (or she) will work closely with the Managing Director to ensure the provision and interpretation of timely management accounting information and participate in the formulation of the future strategy of the business as well as in day to day business decision.

Because of this close involvement in the direction of the company, the appointee will need to be an achiever and a natural communicator with the ability to put a financial perspective on business problems succinctly to non-accountants. He (or she) will have had experience in a marketing-oriented service industry and, ideally, in research, consultancy and publishing. Preferred age group is 28-35.

EU employee benefits include profit sharing and an excellent pension scheme. Remuneration will be competitive reflecting the importance of the position in the EU management team.

Please apply to: The Managing Director

THE ECONOMIST INTELLIGENCE UNIT LTD.

27 St. James's Place, LONDON SW1A 1NT

Eurobond Dealer

We have an opening for an additional Dealer in our Eurobond Department.

This opportunity is likely to appeal to those currently employed in the London Gilt Edged and Fixed Income Market.

Competitive compensation package.

Applicants should send a detailed curriculum vitae to Mr. W. J. Meredith, Wood Gundy Limited, 30 Finsbury Square, London EC2A 1SB.

NIPPON KANGYO KAKUMARU [EUROPE] LIMITED

Our company, a wholly-owned subsidiary of the Nippon Kangyo Kakumaru Securities Co. Ltd., of Tokyo, provides a wide and continually expanding range of financial services for institutions investing in the Japanese market.

INSTITUTIONAL SALES

We are seeking an experienced account executive to join our institutional investment department and contribute to the development of new areas of business. Candidates should therefore demonstrate proven ability in the equities field as well as a sound knowledge and understanding of the needs of United Kingdom and Scandinavian institutional clients.

EUROBONDS

We are also looking for a junior Eurobond dealer with one or two years' experience to work with our senior convertibles dealer. Specific experience in convertibles preferred. Salaries for both positions will be negotiable, based on qualifications and relevant experience.

For both posts please write, enclosing full career details, to: Mr. K. Nakada, Company Secretary,

NIPPON KANGYO KAKUMARU (EUROPE) LIMITED,

5th Floor, Garden House,

15, Finsbury Circus, London, EC2M 7AT.

PARTNERS' ASSISTANT AGE 23-27

A medium-sized firm of stockbrokers will shortly appoint an assistant to help with the management of private client funds. The likely candidate will be a graduate with one or two years' experience in the investment field. The appointment offers career prospects and presents a first-class opportunity to join a forward-looking firm. Salary is open to negotiation but is unlikely to prove a problem for the right candidate.

Please apply to:

Joel Counts, Career Plan Limited
Chichester House, Chichester Rents
Chancery Lane, London WC2A 1EG
Tel: 01-242 5775

David Grove Associates
Bank Executive Recruitment
60 Cheapside London EC3N 6BX
Telephone 01-248 1858

CAPITAL MARKETS RECRUITMENT — AN INVITATION

In response to growing demand from our clients, we have been expanding our recruitment services in the Capital Markets area.

We are currently handling several specific assignments covering the following appointments:

BUSINESS DEVELOPMENT — EUROPE £50,000+
A top mandate getter is sought
CORPORATE FINANCE AND NEW ISSUES £25/£40,000
EUROBOND SALES £ Neg.
Positions with key London Houses to cover London Institutional, Retail: Currencies and Treasuries.

Interested prospective candidates with appropriate experience wishing to arrange a confidential discussion, either during or after hours, are invited to contact—

David Grove or Bryan Sales on 01-248 1858.

Foreign Exchange Dealer

State Bank of New South Wales has recently established a London branch and is seeking an experienced foreign exchange dealer.

The ideal candidate will be mid to late twenties, highly motivated, with a proven record of successful trading ability. An excellent remuneration package will be offered commensurate with the seniority of the position.

Please write in complete confidence, with full career and personal details to the Chief Personal Officer, State Bank of New South Wales, (Licensed Deposit Taker) 110-112 Fenchurch Street, London EC3M 5DR.

State Bank of New South Wales

State Bank of New South Wales is incorporated in Australia and guaranteed by the Government of New South Wales.

PENNEY EASTON & CO.

MEMBERS OF THE STOCK EXCHANGE

We currently have six offices in the United Kingdom and wish to expand these. We would welcome enquiries from Members of The Stock Exchange who might wish to establish an office, relocate themselves or join an organisation which specialises in meeting the requirements of the private client.

Please reply in strict confidence to:—

The Senior Partner or The Senior Partner
Penney Easton & Co. Penney Easton & Co.
24 George Square 1/2 Finsbury Square
Glasgow G2 1EB London EC2A 1AU

Eurobond Sales Executive

A leading London investment banking firm is looking for a Eurobond Sales Executive with at least three years' experience in the market to join a growing team that offers excellent career opportunities.

Write in complete confidence to box A8326 Financial Times, 10 Cannon Street, London EC4 4BY and, if relevant, state companies to which your correspondence should not be forwarded.

MANAGING DIRECTOR

We can offer an exceptional opportunity to the person with experience as a Managing Director of a company with international scope. We specifically need the person who has developed their career through the Marketing/Sales discipline and who is capable of continuing the growth of a large (£200-million+ turnover), highly successful, London-based international company. Our preference is for the person whose experience has been in consumer-oriented products.

Please send C.V. to Box A.8323, Financial Times, 10 Cannon Street, London EC4P 4BY

FOREX APPOINTMENTS

For Forex/LIFFE/Money Market appointments at all levels discuss your needs, at no cost, with a specialist.

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APPOINTMENTS WANTED

ENERGETIC MSA 28
Wide experience of activities relevant to Financial Management: Economics/Politics; Acquisitions; U.S./UK Securities; Property, etc. Recently running own manufacturing enterprise. Seeking individual or organisation which appreciates exceptional range of talents.

Write Box A8327, Financial Times 10 Cannon Street, EC4P 4BY

A 24-year-old Nigerian graduate with BA (Hons) in Accounting and Finance and an M.B.A. (recently awarded) currently seeks a challenging position in the U.K. or abroad in any of the following areas: Investment Analysis, International Finance/Management Consultancy and Financial Management. Call to arrange for an interview or an informal discussion anytime on 01-258 3436 asking for Mr. Lateef.

JAPANESE-SPAKING BRITISH Graduate, 24, French & German also, seeks employment with company with Japanese connections. Please telephone 6225 57144.

International Appointments

Assistant Planning & Systems Manager

The Netherlands is the base for a new, small, highly professional team who will handle procurement and market analysis in Europe for all the materials and equipment on which Venezuela's petroleum industry depends.

If you have at least ten years experience in materials, computerized procurement systems, equipment sourcing and in market intelligence activities, joining us in The Netherlands could put a lot of the excitement back in your career.

Your task would be to use our computer-based systems to carry out market studies and analyse commodity trends with just one aim in mind - to enable your colleagues to buy at the right price, the right place and right time.

To get the most out of the job, you'll need a degree or equivalent, experience in negotiating purchasing contracts, in the European petroleum or petro-chem. industries. In addition to English, working knowledge of Dutch, Spanish and/or German will be advantageous.

Salary will be commensurate with experience and qualifications, c. DFL 90,000, --

For applications contact:
Personnel Department, Bariven Europe,
P.O. Box 415, 2260 AK LEIDSCHENDAM,
The Netherlands.



BARIVEN EUROPE

MARINE FINANCE

The international division of a bank experienced in ship finance is seeking a highly qualified additional officer for its ship finance department.

This department specialises in setting up financial transactions on the international markets relating primarily to the acquisition of vessels.

The position is located in Paris. Candidates should be between 30/40 years old. An Anglo-Saxon educational background would be an advantage. The ideal candidate will have the following attributes:—

- Several years' exposure in ship finance gained either with a bank, shipowner, shipyard or shipbroker;
- The ability to speak and write both French and English to adequate standards;
- A good knowledge of Euro-currency lending;
- Familiarity with the legal aspects of international banking.

Please apply in writing, sending your c.v. and photo, to:

Box A8325, Financial Times
10 Cannon Street, London EC4P 4BY

All replies will be treated in the strictest confidence.

European Audit Manager International Operations London-c.£22,000

NL Industries Inc., a leading manufacturer and supplier of petroleum services and chemical products with annual sales in excess of \$2 Billion, requires an audit manager to take overall charge of its audit staff who are responsible for auditing International Operations in the U.K., Europe, Africa and the Middle East.

The position, which reports to a Corporate Director in the U.S., is a highly visible one which resulted in the two previous incumbents being promoted.

The successful candidate will probably be a chartered accountant, with well rounded experience and proven track record in international and U.S. accounting practices, audit experience at the supervisory level, good knowledge of multi-national treasury and tax matters, and the ability to liaise effectively with senior operational management. The ideal candidate would be at the manager level in an international accounting firm.

The position is based at our Mayfair headquarters and will involve extensive U.K. and overseas travel.

Please reply, in confidence, giving concise career and personal details, to:

E.A. Abercrombie,
International Recruitment,
NL Petroleum Services,
35/36 Grosvenor Street,
London W1X 9FG.

EUROPEAN MANAGER

Small health care consulting company seeks European manager with five to seven years' experience.

Preferably bilingual. Fluent English required. Flexible travel schedule.

Reply Box A8324, Financial Times
10 Cannon Street, London EC4P 4BY

INTERNATIONAL APPOINTMENTS
are continued on following page

CV's - What Recruiters Want

Phone for a complimentary copy of the first published survey on recruiters' preferences in a CV, together with a booklet describing our redeployment services.

CEPS London 01-930 0322, York 0904 642490,
Aldershot 061-941 5797

International Appointments

Career Opportunity in International Finance

The Challenge: The International Finance Corporation, the affiliate of the World Bank promoting the private sector in developing countries, is seeking highly qualified individuals willing to accept the challenging opportunities of a career in international development.

The Task: IFC Investment Officers identify and appraise proposed investments, negotiate and present proposals to the Board of Directors plus supervision of IFC investments, all within a multi-national and multi-disciplinary team.

Requirements: Candidates should possess a relevant degree and have at least five years' financial or industrial experience in lending, funding or equity investments with management implications, preferably in developing countries. Involves frequent travel to assigned countries. Command of English essential; fluency in French or Spanish a definite asset.

Benefits: Competitive benefits package including relocation expenses on appointment and provision to maintain cultural ties with home country. Please send résumé in English to: Miss Katherine Louthood, Recruitment Officer, International Finance Corporation, 1818 H Street, N.W., Washington, D.C. 20433.



**INTERNATIONAL
FINANCE
CORPORATION**

area manager

International activities of the bank are co-ordinated and executed by the International Division of the bank. Within this Division Area Management is responsible for the development and maintenance of correspondent bank relations, contacts with Central Banks, Governments and Semi-Government agencies as well as other international organisations. While creating and maintaining an effective network of correspondent banks for the efficient handling of international banking services, the Area Manager will be closely involved in all forms of international finance activities in which the bank is or will be engaged.

Vacancies exist in the areas covering Western Europe, Middle East/Africa and in the near future Asia/Australasia.

Rabobank Nederland

In recent years particular emphasis has been placed on the expansion of Rabobank's international banking activities. Rabobank Nederland carries out all international operations on behalf of its nearly 1000 memberbanks and its own clients, through the service of its International Division in Utrecht. In view of the rapid growth of these activities Rabobank Nederland invites applications for the position of

The successful applicant will be responsible for the proper development and further expansion of the bank's international activities in his respective geographical area.

The applicant should have adequate knowledge of international financial markets, international financing techniques and experience in commercial banking and corporate finance. Furthermore the applicant should have an analytical mind, commercial feeling and excellently developed communicative qualities.

He must be fluent in Dutch and have a good command of at least two other languages, one of which must be English, the other preferably German or French. For this important position we invite

applicants between the age of 35 and 45 with an academic background and a minimum experience of 5-7 years in international banking.

The position will offer good opportunities for advancement within Rabobank Nederland, including possible overseas assignment(s). A psychological test may be requested.

For further information you may contact Mr. J.P. Stock, Head of Area Management, tel. 030 - 362459.

Please forward your curriculum vitae to Rabobank Nederland, Personnel Department, P.O. Box 8098, 3503 SE Utrecht / The Netherlands, mentioning reference number FA 3958.

Rabobank

SAUDI PAK INDUSTRIAL AND AGRICULTURAL INVESTMENT COMPANY LIMITED

CHIEF PROJECTS DIVISION

The Saudi Pak Industrial and Agricultural Investment Company has been recently set up with its head office in Islamabad under a joint venture agreement between the Kingdom of Saudi Arabia and the Islamic Republic of Pakistan with an authorised capital of Rs. 1 billion. Its main objective is to make investments in the private sector on a purely commercial basis.

The company requires a chief for its projects division whose main task would be to thoroughly appraise and critically evaluate projects for which financial participation is being sought and to make suitable recommendations thereon to the chief executive/board of the company. Some work relating to preparation of feasibility reports would also be involved. This is a top executive position and the company is ideally looking for a foreign-qualified Economist, FCA/MBA or equivalent in the 35-45 age bracket with an excellent academic career, initiative, drive, a proven track record, 10 to 12 years' experience in appraising and monitoring of projects at a senior level, of which at least three years' experience has been attained as the head of the projects division of a financial institution of international repute.

The total emoluments package, whilst being commensurate with qualifications and experience, would be negotiable. Candidates drawing less than Rs. 200,000 p.a. or equivalent need not apply.

Applications from Pakistani nationals with detailed c.v., passport-size photo, present position, gross emoluments being drawn, gross emoluments required, notice period required and names of three referees should be forwarded in confidence by November 15, 1983, to:

CHIEF EXECUTIVE

SAUDI PAK INDUSTRIAL & AGRICULTURAL INVESTMENT CO. LTD.
44-EAST, BLUE AREA (2nd Floor), ISLAMABAD, PAKISTAN
Phone: 31493-94 Grams: SAPICO 1B Telex: 5663-SAPIC-PR

Internal Auditor - Insurance Subsidiaries

based Hong Kong

not less than £16k pa tax paid + substantial fringe benefits

The Hongkong Bank Group is one of the world's leading financial organisations.

The Group's Internal Audit Department is part of the Head Office in Hong Kong. A specialist internal auditor is required to accompany teams who conduct audits of the Group's insurance subsidiaries throughout the world. You may occasionally be required to conduct audits in other Group activities.

At least 30 years old, you will be an ACA or ACII and will be able to demonstrate a sound knowledge of insurance operational systems and procedures. You will also have experience of accounting systems for underwriting and broking used at Lloyd's and in the London insurance market. Relevant service with a Lloyd's panel auditor, though not essential, will be an added advantage.

You will be based in Hong Kong, and will travel overseas for about four months of the year.

Conditions of service are excellent. In addition to the tax paid salary indicated, the post carries attractive benefits including free fully furnished accommodation, a housing loan in your home country, six weeks' annual leave with free air travel, children's education allowance and holiday passages.

Please ring or write for an application form by Friday October 21st, to:

International Recruitment Controller,
The Hongkong Bank Group

99 Bishopsgate
London EC2P 2LA.

Tel: 01-638 2366, ext. 2923.

HongkongBank

The Hongkong and Shanghai Banking Corporation

EMPLOYMENT CONDITIONS ABROAD LIMITED

An International Association of Employers providing confidential information to its member organisations, not individuals, relating to employment of expatriates and nationals worldwide

01-637 7604

INTERNATIONAL APPOINTMENTS

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-MIDDLE EAST

TREASURY OPERATIONS

A leading Middle Eastern bank requires a suitably qualified manager in the age bracket 35-45 to direct and control the treasury operations of the bank's head office supported by a staff of approximately 35 supervisory and clerical staff.

Applicants must be fully experienced in all aspects of multi-currency international money market settlements utilising computerised systems.

An attractive renewable contract is offered incorporating a competitive salary and other benefits associated with an assignment of this importance.

Applicants, giving full details of their career to date, should apply in confidence to:

Box A8322, Financial Times, 10 Cannon Street, London EC4P 4BY

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If you are interested in managing the casino in an hotel which will be built on a beautiful Indian Ocean island and operated by an international hotel chain, please write to:

MR KHAN

VIA CANTONALE, CH-6515 GUDO/SWITZERLAND
Fax: (93) 31 43 63 Telex: 546198

TOP JOBS WORLDWIDE

For the past eleven years the EXECUTIVE EMPLOYMENT BULLETIN has helped executives find top international positions. Mailed at the beginning of every week, it contains advertisements for over 60 senior management positions reproduced verbatim from leading European and U.S. publications and direct sources.

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A very special company with an unbroken record of achievements in the technological development of the semi-conductor industry. Our products range from solid state memories, micro-processors to micro-computer systems.

We are currently looking for a talented professional to join our European HQ treasury group in Brussels as

European Tax Manager (m/f)

He/She will be responsible for: ☐ coordinating and controlling all tax and insurance issues for the European operations; ☐ planning and managing tax compliance audits; ☐ defining and directing European policies and procedures.

Ideal profile: ☐ CPA, ACA or equivalent, preferably with MBA degree; ☐ minimum 3 years tax/accounting experience preferably in an audit firm; ☐ mobile; willing to travel; ☐ fluent English with other European languages an asset.

Please apply in English with detailed cv to: Mrs. Lorraine Gérard, Personnel Manager, Intel International, rue du Moulin à Papier 51, 1160 Brussels.

International Banking Consultants

Jonathan Wren International Ltd

01-623 1256

170 Bishopsgate, London, EC2M 4LX

NEW ISSUES AND SYNDICATIONS MANAGER BAHRAIN

c. \$55,000 tax free + bonus

Our client, an important and expanding international bank, seeks to appoint a Corporate Finance Manager to enable it to become a major participant in the private placement and new issues primary market.

Candidates, preferably aged 27-32 and holding a professional qualification, should be able to demonstrate a proven record in the corporate finance area of a good house.

Responsibilities will be broad-ranging and will include variable rate issues, Eurocurrency private placements and all new issue activities including negotiation, documentation and syndication, together with determination of marketing strategy.

The benefits package will include a tax free salary + bonus, free furnished accommodation, return flights etc.

Please send a detailed curriculum vitae to Roy Webb, Managing Director.

Financial Controller

OMAN

Circa £23,000 Tax free

Our Client, a leading International Company acting as consultants to the Omani Government on a major Project, require an experienced Financial Controller who will be based in Muscat, Oman.

The requirement is for a qualified Accountant, preferably aged 35-50, with broad financial and management accounting experience and highly developed business, interpersonal and management skills. A knowledge of the Middle East would be very useful, though applicants with other overseas experience will be considered.

On a two-year renewable contract, the position carries an attractive tax-free salary plus all the usual benefits associated with a position of this seniority.

Applicants should write in confidence enclosing a C.V. and quoting reference 09/47 to the Managing Director.

AGB Recruitment

173 Sloane Street, London SW1X 9QG

Telephone: 01-235 9891

A member of the AGB Group of companies

FINANCE MANAGER

A major Arab Investment Company seeks a qualified individual to run their Finance Department.

The candidate should be a Chartered Accountant/MBA with not less than 10 years of relevant experience gained in financial institutions of similar nature, partly in a similar position. He should be capable of operating with computerized systems. A knowledge of Arabic is an advantage.

We offer an attractive salary and fringe benefits including accommodation/ company car/insurance etc.

Applications in writing with full curriculum vitae with salary history should be made to:

Administration Manager,
PROBANK 3578, Dubai, U.A.E.

Accountancy Appointments

YOUNG ACCOUNTANTS FOR INTERNATIONAL BANKING

c £13,500 + Major Benefits

Morgan Guaranty Trust Company of New York is one of the world's leading international Corporate banks. The UK operation includes a substantial branch, a merchant bank and other financial operations and employs in excess of 1,000 people.

The development of information systems to enhance management and financial control over all of its business is of vital importance and the Bank now wishes to recruit a number of young accountants to specialise in this area. Working either within a user department or within the systems liaison function, the accountants will be involved in information systems development from systems concept through design to implementation and operation. The positions will provide exposure to all aspects of banking and will require a high level of

creativity and initiative.

Excellent opportunities for career progression exist in all areas of the Bank.

Applicants (male or female) should be recently qualified accountants from the profession or industry. Experience in banking, systems development, or management accounting would be an advantage, although is not essential.

The Bank offers an attractive benefits package which includes a mortgage subsidy scheme and an annual profit sharing bonus.

To find out more about these opportunities, please telephone or write to David Hogg, FCA at EMA Management Personnel Ltd., Halton House, 20-23 Holborn, London EC1N 2JD, 01-242 7773 quoting reference 1/2184.

The Morgan Bank

Financial Controller (Director Designate)

Over 28

c£17,500 + car

Immediate responsibility is to be for all aspects of finance and administration in a small, but entrepreneurial, data processing service company with head office in Central London. This is a new appointment. Turnover and profits are rising in UK and overseas.

The new man or woman is expected to give wise and realistic advice to a dynamic Board of Directors. An excellent financial management information system is available to assist with forward financial planning, budgetary control and judging risks.

This is a demanding appointment for an experienced young qualified accountant aged around 30 who seeks success in a company with the potential to expand. Those with all round ability will expect an early Board appointment depending upon company performance. The initial remuneration package is flexible and includes a car.

Please write in confidence, or telephone for an application form on 01-439 6083, to R.N. Orr quoting client reference M1221.

Roland Orr

Management Consultants

35 Piccadilly, London W1V 9PB Telephone 01-734 7282

FINANCIAL CONTROLLER

Hertfordshire
c.£18,000 + car + benefits

A major construction group seeks a qualified accountant/secretary for its extensive international business. Aged 33 years + you should have knowledge of multi-currency accounting and international tax considerations.

Contact:

Iain Thomson MA, FCMA
on 01-222 1181

The Finance Index
Recruitment Consultants
11, Palmer Street,
SW1H 0AB

Financial Controller

Ramsgate

c.£15,000 + car



Sally Line Limited is a progressive company, operating a highly competitive Cross-Channel service from Ramsgate to Dunkirk. Modern and well-appointed drive-on/drive-off ships carry cars, freight, coaches and passengers. Port Sally Management Company Limited has recently been established to carry out a multi-million pound development of port facilities at Ramsgate for Sally Line and for further operators. Turnover is in excess of £10 million. In addition to controlling all accounting functions for these two companies through a Chief Accountant, the Controller will be heavily involved in development of computer and other systems and in monitoring capital expenditure on the port development.

Candidates, ideally aged 28-35, must be qualified accountants with experience of staff management and computerised systems. Assistance with relocation will be offered if appropriate.

Please write in confidence, enclosing career details and quoting reference 51931L, to N. P. Halsey, Pear Marwick Mitchell & Co., Executive Selection Division, 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

PEAT
MARWICK

Financial Controller

Milton Keynes

c.£14,500 + car

Our client is a small, but highly competitive U.K. subsidiary of a U.S. owned company, with responsibility for the sales and service in the U.K. for hi-tech products. The operation's current turnover is approaching £5 million.

A qualified ACA or ACCA is now sought to take full responsibility for the U.K. accounting function. Candidates, aged 27-35, will have gained at least three years commercial p.a.e., preferably in a service industry. The role encompasses inventory, order processing, sales contract negotiations and management reporting. Reporting directly to the U.K. General Manager the Financial Controller is expected to deputise for him as necessary, this includes involvement with the day-to-day management of the business.

The principal qualities required for this fulfilling appointment are acute technical expertise, a high level of commitment and the ability to advise on general management affairs.

Interested candidates should write to Terry Benson, enclosing a comprehensive curriculum vitae at 24 Bennetts Hill, Birmingham B2 5QE



Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Leeds Glasgow

CHIEF ACCOUNTANT

Age: 35+

c. £35,000 per annum

Our client is a prominent Financial Service Organisation marketing a diverse range of services to both the corporate and individual sectors of the market. The company wishes to appoint a senior qualified accountant to take responsibility for a broad spectrum of accounting and financial functions.

This appointment is at a senior level and involves management responsibility for more than forty staff who account for a revenue approaching £100M per annum.

The selected candidate will have management experience at a senior level and is unlikely to be earning less than £25,000 per annum. Preference will be given to candidates with experience in Insurance, Banking or similar industries.

Please write giving full career details to me, Simon Green, consultant to the Company. Your name will not be released until we have briefed you and you have given your consent.

Business Development Consultants (International) Limited
63 Mansell Street
London E1 8AN.



Young CA, ACA, ACCA

W. Surrey to £15,000

Are you 25-30, working in a demanding commercial/industrial environment or first class professional practice with current experience of financial and statutory accounting? Do you seek a stepping stone to accelerated responsibility, both managerial and technical, in a growth environment?

Our client is a specialised high-tech manufacturing and marketing company within a successful British electronics group. The job, at one remove from the financial director, covers financial, production and development accounting functions with staff and sophisticated EDP support.

For full job description write in confidence to John Courtis at JC&P, 104 Marylebone Lane, London W1M 5FU showing clearly how you meet our client's requirements, quoting 7138/FT. Both men and women may apply.

JC&P

John Courtis and Partners
Zarak Hay

Associates

ACA-ACCA

Required for our client, an International Trading Company based in London W1. Candidates should be aged 28-38 years of age with at least 3 years post qualification experience. Knowledge of overseas banking procedures, documentary credits, together with finance and international trading is essential.

Excellent remuneration and prospects for the right candidate.

Please reply to David Sidler

6 Broad Street Place, Blomfield Street, London EC2 7SH
01-638 9205/828 0494

INTERNATIONAL BANKING AND FINANCIAL
RECRUITMENT

ACCOUNTANT

(preferably qualified)

required for leading Friendly Society in Royal Tunbridge Wells. All-round accounting and management ability is involved in the post.

The Society offers subsidised mortgage scheme, relocation expenses where necessary, non-contributory pension and permanent health scheme.

Salary by negotiation. The Society has over 100,000 members and assets exceeding £30 million. In recent years high growth rates have been achieved which are continuing. We would welcome an able and energetic member of the management team.

Applicants should apply in the first instance to the General Manager, Tunbridge Wells Equitable Friendly Society, 19 Mount Ephraim Road, Tunbridge Wells, TN1 1ER.

Financial Accountant

Surrey based

£11,500 - £12,500

Our client is a major UK public quoted company involved in high technology with a turnover well in excess of £1,000 million. A recently qualified ACA, probably a graduate, is required at group headquarters to assist in the consolidation and review of financial accounts, the development of associated systems and the update of accounting policies in line with changing legislation and standards. Candidates, male or female, aged

24 to 27, will be bright, articulate and ambitious. Salary will depend on experience. Prospects for personal and professional growth within this large organisation are excellent.

Please send a brief cv quoting current salary to Mr G.M. Bradshaw quoting reference CRS/284. Please list any companies to whom you do not wish your application to be forwarded. All applications will be treated in strict confidence.

Mr G.M. Bradshaw (Ref CRS/284) Lockyer, Bradshaw & Wilson Limited,
178 North Gower Street, London NW1 2NB.

LBW
LOCKYER, BRADSHAW & WILSON
LIMITED

Financial Controller

Central London

c£14,000 + car

Our client is the UK member of a well established international group of oil trading companies. The Head Office finance function has recently been relocated to Europe giving rise to the present need for a UK Financial Controller.

Reporting to the Managing Director, the Controller with his staff of six will be responsible for providing to senior management a full range of accounting and treasury services. The person appointed will be encouraged to play an active role in the management team and in liaising with Head Office as well as in seeking a continuing improvement in the systems and procedures employed.

The position requires a young chartered accountant with two/three years p.a.e. preferably in a computerised environment, and offers an ideal career opportunity for someone seeking an introduction to senior level accountancy. The group's structure and employment policy also provides the possibility of a long term career path in the UK or overseas.

In addition to the salary and sound future prospects, our client is offering an attractive package of fringe benefits including company car, non-contributory pension, free life assurance and RPP.

Candidates, male or female, should write requesting a personal history form, to Alan Gilmore, Executive Selection Division, Southwark Towers, 32 London Bridge Street, London SE1 9SY. Please quote reference MCS/9028.

Price Waterhouse
Associates

EUROPEAN FINANCE MANAGER

West London

to £17k package

A unique opportunity has arisen for a young enthusiastic accountant to join the European operation of this highly successful and expanding high tech/micro manufacturing and marketing company.

Reporting to the European Finance Director the successful candidate will be responsible for all financial records for the trading operations, the consolidation of the financial statements for the European subsidiaries and to develop throughout Europe EDP based financial reporting and budgetary systems.

Ideally having spent two to three years post qualification in a multinational environment you will have experience in US reporting combined with sound commercial accounting and EDP systems experience.

For further details please contact Ian J B Gordon on 01-629 3750 quoting ref 094 or write enclosing cv to:



MAWDSLEY GORDON ASSOCIATES
5th Floor, 144/146 New Bond Street
London W1Y 9FE. Tel: 01-629 3750

Accountancy Appointments

Management Accounting Manager

Northern England c£17,000+car

Our client is a sizeable subsidiary of one of the largest Engineering groups in the UK. Internal promotion has produced the need for a new Management Accounting Manager. Reporting to the Director of Finance, the position will be responsible for the company's Management Accounting, Costing, Budgets, Contract Reviews and about 20 staff, 4 of whom are qualified. The ideal candidate would be a qualified accountant, aged 30-35, with a minimum of 12 months' experience in a relevant heavy engineering environment. The prospects are excellent as are the fringe benefits. Candidates should apply in confidence, detailing career progression and salary and quoting reference 2073/FT, to Mrs Indira Brown, Corporate Resourcing Group Limited, 6 Westminster Palace Gardens, Artillery Row, London SW1P 1RL. Telephone 01-222 5555.

Corporate Resourcing Group
Management Consultants · Executive Search

E.D.P. AUDITORS FOR MAJOR AMERICAN BANK

SENIOR EDP AUDIT OFFICER

base salary to
£19,000

EDP AUDITOR

base salary to
£14,000

city base with
international travel

Very sophisticated systems are currently being re-designed by our Client, a top American Bank, to take full advantage of the latest hardware and software developments and to further the penetration of its worldwide communications network.

Key vacancies have been identified for two well-qualified professionals with IBM 4300 backgrounds to join an established centralised audit support facility whose functional responsibilities cover the UK, Europe and the Middle East.

The first opening demands a person who is a qualified accountant or auditor (ACA, ACCA or MIA preferred) having several years EDP auditing experience with either an international organisation or a major accounting practice and who has proven management skills or ability.

The other vacancy is for a younger person, at least partly qualified with definite potential, who is keen to further their career in a highly demanding environment. Around 2/3 years DP experience is essential which should have included exposure to IBM database and online programming techniques.

These important positions offer competitive starting salaries and the type of generous benefits package associated with a major bank, including profit sharing and low cost mortgage.

If you would like to discuss these positions, contact JACK COLLINGS at his office (9.00 a.m.-5.00 p.m.) or any evening/weekend after 7.00 p.m. on Barcombe (0273) 400880.

INBUCON MANAGEMENT CONSULTANTS LIMITED

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Telephone: Haywards Heath (0444) 458821

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Group Management Accountant

Systems Development role

Successful Midlands-based plc

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The group operates internationally manufacturing and selling a range of aluminium based products for the building and transport industries. In harsh trading conditions, it is well on target for a doubling of profits for fiscal '83. Rationalisation of UK activities and greater emphasis on US markets sees the group in a commanding position for future growth.

The challenge is to design and develop a uniform, integrated costing system throughout the production-orientated group. Beyond this, the task is to implement the proposals to an agreed timetable using advanced, cost effective DP techniques. Successful performance in this vital role will lead to promotion opportunities.

Candidates will have at least five years' experience since qualifying, in a sophisticated manufacturing environment.

Exposure to successful design and implementation of systems from shop floor level upwards is essential. They must also show evidence of a strong practical accounting background and an ability to set objectives and achieve them. Personal qualities of self-motivation and enthusiasm are as important as well-developed communicating skills. Age indicator: around 30.

Please reply in confidence giving concise career and personal details and quoting Ref. ER646/FT to I.D. Tomisson, Executive Selection.

Arthur Young McClelland Moores & Co., Management Consultants, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.

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Commercial flair, accounting ability and a desire to motivate people will ensure success in this demanding position with a leading printer — part of a major UK group — where substantial growth is resulting from extensive and continuing re-investment. Your responsibilities will encompass accounting, estimating, purchasing, administration systems and DP, as well as taking a leading role on pricing policy and the negotiation of major customer contracts. Aged 35-45 and a qualified accountant, you will have experience of a highly competitive manufacturing industry and a sound appreciation of information technology gained from extensive involvement with computers. This appointment offers excellent career prospects.

Telephone 01-247 9431 (24hr service) quoting Ref. 0490/ST. Reed Executive Selection Limited, 122 Whitechapel High Street, London E1 7PT.

The above vacancy is open to both male and female candidates.

London Birmingham Manchester Leeds

VICE PRESIDENT — FINANCE

West Country £20/22K + car + equity option
A qualified accountant, aged 30-40, with sound commercial instincts and demonstrable commitment, is sought for this new post at the centre of a rapidly expanding business.

Reporting to the President, the responsibilities of the post at sites in the UK and overseas will embrace financial control and advice, systems definition and implementation, treasury matters, including the raising of further expansion capital, plus both company secretarial functions and personnel administration.

The company, US owned and turning over about £14m, is at the forefront of advanced technology and currently benefitting from a major investment programme. Exporting 90 per cent of its product overseas, it plans rapid growth which will ensure a stimulating environment capable of satisfying the most ambitious.

The company is headquartered in an unspoilt rural location and the attractive fringe benefits will include relocation assistance.

Please telephone, or write briefly, for a personal history form quoting ref LG 775.



Management Personnel

Recruitment Selection & Search

67/68 New Bond Street, London W1Y 9DF.

Telephone: 01 408 1612 (out of hours 01 549 5519).

MANAGEMENT ACCOUNTANT READING

MULTI-NATIONAL COMPUTER SYSTEMS

MASSTOR SYSTEMS INTERNATIONAL is a world leader in mass storage device technology and markets unique hardware and software storage solutions providing shared access to common databases by multiple computers of different manufacture. The young company has achieved very successful initial market penetration in Europe and has an aggressive growth plan for 1984 and the future.

You will be joining the group at its international HQ as Management Accountant (Controller designate) of its UK subsidiary, responsible for the company's reporting and budgeting functions.

We require a young recently qualified chartered accountant who wishes to play an important role in a dynamic company with excellent prospects.



Apply To:

MASSTOR SYSTEMS INTERNATIONAL INC.,
SHIRE HALL, READING, BERKS. RG2 9XX

Quote ref: 1027

TAXATION EXECUTIVE

CDC is an organisation with a significant record of achievement in the field of development finance and is concerned with the operation of a wide variety of commercial projects, primarily of agro-industrial nature, in many developing countries throughout the world. Current investment commitments are in excess of £700m and the sphere of its activity is steadily increasing with potential investments currently being investigated in a number of new territories.

An opportunity for a Taxation Executive now exists in our London-based Tax Department, which is responsible for dealings with the tax affairs of the Corporation and of its subsidiary concerns. The work of the Department, which covers both accountancy and taxation,

is varied and challenging, embracing agreement of tax liabilities and advice on UK and overseas tax problems of both a personal and corporate nature. Applicants should be qualified accountants with some previous tax experience. Some scope for career progression exists within the Tax Department, or alternatively in other areas of financial activity, associated with the possibility of service overseas.

The Corporation offers attractive conditions of service and congenial professional working environment. Applicants should write with brief details to Mrs. Veronica Nicholas, Senior Personnel Executive, Commonwealth Development Corporation, 33 Hill Street, London W1A 3AR. Please quote Serial No. 2138.



Commonwealth Development Corporation

FINANCIAL CONTROLLER

South East London Neg. £14K

Our client is a well-established group of companies with diverse interests in shipping. Re-structuring has identified the need for a Financial Controller, reporting to the Financial Director, who will take day-to-day responsibility for all financial and administrative matters.

The successful candidate will be a qualified accountant with some experience of international trading and computerised accounting systems. He or she, probably aged 45-50 will have a marked capacity for precision and attention to detail.

The salary will be negotiable around £14K. Car. Pension. Medical insurance. The location would suit someone living in South East London, North Kent or South Essex.

For further details and an application form please telephone Lyn Mewes, Recruitment Secretary, on Windsor (07635) 67175 (24 hrs) quoting Ref. DM/457.

3i Investors in Industry Consultants Limited
Recruitment Division

ACCOUNTANT

Young, progressive Interior Design and Furnishing Company based in the West End requires an adaptable and profit conscious accountant (ACCA or equivalent) to fully contribute to the growth of the company.

This is a unique opportunity to set up and operate all accounting and management information systems.

Salary c. £11,000 p.a. Please send your curriculum vitae providing details of your career to date to:

Humber Contract Interiors
5 Bywell Place, Wells Street, London W1P 3FB

UNITED NEWS SHOPS LIMITED CHIEF ACCOUNTANT

RETAIL NEWSAGENCY BUSINESS

United News Shops Limited, part of the United Newspapers Group, a rapidly-expanding company with interests in the U.K. and overseas, requires a Chief Accountant, based in Leeds, to be responsible for all the accounting and reporting systems of the company.

This growing business consists of 65 retail outlets in the Confectionery, Tobacco and News trade. The shops are mainly situated in and around Leeds and Sheffield.

Applicants should be qualified Accountants who can demonstrate an ability to liaise effectively with management and staff at all levels. Organisational ability is required as well as accountancy skills. Experience in the retail field and of computer applications would be advantageous.

The position carries an attractive five-figure salary together with a Company Pension Scheme.

Please apply with brief details to:

Mr. W. K. Austin-Clarke,
Group Personnel & Training Officer,
FORKSHIRE POST NEWSPAPERS LIMITED,
P.O. Box 168, Wellington Street, LEEDS LS1 1RF.

MANAGEMENT AUDITOR

A superb opportunity for an ambitious young professional person

circa £13,500

plus other substantial benefits

AVCO TRUST LIMITED, the UK subsidiary of a leading North American Finance Company, has a new position open for an Internal Auditor at the UK Head Office situated in the centre of Reading.

AVCO has worldwide Finance outlets and has been established in the UK since 1972. The opportunity has arisen due to the continued expansion and growth of the UK Company.

A high-calibre young Accountant is required to join a small team which will be carrying out operational, systems and branch audits within the UK. Applicants should, ideally, be qualified Chartered Accountants having trained with one of the eight major firms and be between 25-35 years of age. A minimum of 2 to 4 years' prior experience is required. Applications will also be accepted if the candidate holds a suitable alternative qualification together with relevant experience.

Applicants must be able to communicate effectively both orally and in writing and must be willing to travel. Other company benefits include a company mortgage, company car, free medical, sickness and life assurance and pension plan.

If you feel that you could be suitable for this position, please write to:

Famela Wigginton, Secretary to the Financial Director
AVCO Trust Limited, Aveo House
Castle Street, Reading RG1 7DW
enclosing a curriculum vitae and present remuneration details.

Company Secretary/ Financial Controller

Chartered Accountant/Certified Accountant/Institute of Cost and Management Accountants/ACCA with industrial experience required by fast growing and long established company operating in the production of pyrotechnics in civil/military/aviation fields. The right candidate could be appointed to the Board after a suitable period.

Job involves the role of Company Secretary/Financial Controller with responsibility for the production of management accounts on a monthly basis and the supervision and administration of the whole accounting function.

Computer newly installed with adequate staff in two locations — London and South East. The post also involves dealing with export documentation, bank finance, etc.

The successful applicant would join a very professional management team who have the controlling interest in the company.

A most interesting post with real prospects and suitable remuneration package. Location initially London but probable eventual main base South East Kent.

Starting date as soon as possible. Please reply to Box 48318. Financial Times, 10 Cannon Street London EC4A 3DF.

ZAGHIS PROFESSIONAL SELECTION

14 Corporation Street
Birmingham 2
021-433 5410
Specialists in accountancy recruitment for the Midlands

THE ARTS

Masterpieces/Theatre Upstairs

Michael Coveney

I read in another newspaper on Tuesday a brief paragraph about the trial in Kiet of a 17-year-old boy. He is alleged to have raped a woman and then to have attempted to cut off her foot in order to eat it. He had seen a video film about cannibalism.

In the second scene of Sarah Daniels's new play in the Royal Court's upstairs studio, Rowena faces a murder charge. She has pushed a bothersome man under a tube train after seeing an offensive snuff movie. The play opens with a prologue delivered by a get-rich-quick pornographer. Cut to a dinner party, where Rowena's father presides over a dirty jokes session. Rowena, a social worker, and Yvonne, a teacher, field the male banter in different ways. Rowena giggles pleasantly. Yvonne becomes cross.

We later see the teacher confronting in her classroom a confused mother whose boy has committed rape. The social worker visits a supposed prostitute, scattering kind words for her child. Walking home, Rowena shivers with fear on the mean streets of London.

This cinematic treatment of Rowena's feminist awakening makes for a very powerful evening of theatre. The technique, in fact, staves off any sinking feeling that this is yet another exercise in the ongoing ritual of anti-heterosexual propaganda. Patti Love plays both Yvonne—tight-lipped, snooty, ering, impatient—and Hilary,

the working class single parent with an ill-mannered, strained through memories of Marion Bailey in *Goose Pimples*. In a marvellous monologue, Hilary recounts the adventures of sex, adolescence and contraception. As a man, of course, there is nothing to feel throughout the play except either shame or superiority. None of us, surely, is as loathsome as Rowena's cackling father. Rowena's condescendingly placatory, pornography-reading husband (Bernard Strohner) or Yvonne's husband (Eamon Roland), who fearfully offers Hilary a lift home as a corollary to giving her a job?

Kathryn Pogson as Rowena, and Patti Love as Yvonne and Hilary, give superb performances. In two years, Miss Daniels has established herself as a distinctive voice with a real theatrical flair. Jules Wright's neat production—with excellent support work by William Hayland and Shirley Dixon—serves her well. Now all she has to do is write a good man's role.

I would accept that misogynist jokes are demeaning even worse. But if the answer is for women to pull out of heterosexual relationships and retreat, like the courtiers in *Love's Labour's Lost*, to a pastoral utopia (or, in this case, a Greek island), it would be instructive to know what happens next. Sexist absolutism is not always healthy or even attractive—it can fuel misogynist tendencies as quickly as quell them.



Patti Love (left) and Kathryn Pogson

Neil Innes

Neil Innes is filling in this week at the Tricycle in Kilburn. He is an engaging performer, falling back on a dry defensive wit to cover the malpractices in his music. He switches from guitar to piano with all the confidence of a 12th man but there is something so engaging about his approach that you accept him at his own valuation.

His stock in trade is musical parody. Many of the songs show his age—Leonard Cohen and Bob Dylan are hardly contemporary targets—but the genuine humour of it all overcomes the seasoned material and makes this an amiable night out for the north-west London crowd.

A.T.

Zsuzsanna Sirokay/Purcell Room

Dominic Gill

It is rumoured to be part of Tony "South" Banks's new populist scheme for the South Bank concert halls to let the pianos there run to seed, and eventually replace them with guitars. The scheme has so far had its most notable success in the Purcell Room, where the piano is presently in shocking condition—coarse-tuned, unevenly attuned and voiced and worsening by the week. Contrary to all self-defensive logic, Steinway themselves appear to have fallen in with the plan; in the first half at least of Zsuzsanna Sirokay's recital on Tuesday the piano was also (Steinway's job, not the hall's) badly out of tune.

Miss Sirokay is Hungarian by

birth and musical training, but lives in Switzerland. She opened her programme with a keen, clear-grained performance (given the limitations of her instrument) of Haydn's great C major sonata No 20, whose outer movements in particular were splendidly forthright, with powerful orchestral inclinations. Strong arms and fingers (only the wrists, and therefore octaves and repeated chords, are less resilient) lent Kodaly's Seven Piano Pieces op 11 an impressive resonance—early Kodaly, in the hands of a pianist of this calibre, is a kind of around Debusseyian rhetoric, cut with mad echoes of Scriabin, is spiced with Magyar melancholy. Beautifully played, and with so

much conviction that I should like to have been more convinced.

A group of György Kurtág's tiny *Játékok* ("Plays and Games")—preserved date Miss Sirokay's compatriot Zoltán Kocsis—served as a curtain-overture to another C minor sonata, Schubert's D958. She probably needs to try it more often in public, for the notes still seem her, but the performance held together by the sheer energy of its intelligence and sense of style, even when technique (in the broadest sense) failed her. It was full of surprises, and imaginative, at times too fast, but undeniably grand.

Howard Shelley/Wigmore Hall

David Murray

On Monday Mr Shelley played the penultimate programme of his complete Rakhmaninov piano cycle. Not one of the meatier evenings: though one main work was the rich second set of *Etudes Tableaux*, the other was the discouraged, truncated version of the B-flat minor Sonata that the composer produced in 1931 (Shelley played the 1913 original last week).

The rest was early work of varying degrees of charm, each little piece gracefully treated by the pianist, but without the panache that would make almost any of them a good encore-number. He played everything from the printed scores; I am sure that that often made the difference between a merely attractive reading and what might have been a dazzling performance.

The bigger pieces Shelley turned on more power—sometimes to exciting effect, always intelligent, but rarely achieving the dramatic breadth that the music promises. The impassioned opening of the Sonata was hasty and stuttered. Little, not imposing enough to make a firm springboard for what followed; likewise the Finale sounded

brittle and snatched-at until its plume turned. Many excellent passages, not much sustained sweep (Rakhmaninov's brutal cuts make the task harder)—and sweep is essential to *Etudes Tableaux*, though the other was the discouraged, truncated version of the B-flat minor Sonata that the composer produced in 1931 (Shelley played the 1913 original last week).

Though the *Etudes Tableaux* were made to seem much more efficient fingers but little pictorial evocation, there were solid successes among them. The rhetoric of the B-flat minor and D major ones was confidently done, and the two slowest pieces were beautifully explained.

Elsewhere Shelley regularly made too little of significant changes of texture, pointed modulations—constricted by good taste, perhaps, as if he were shy of insisting; the result was to leave dramatic structure under-defined, the sense of new events anaemic, despite some hard-pressed climaxes. Yet the actual pianism was admirable, satisfying in itself and—granted the slight endemic dryness—quite faithful to Rakhmaninov's idiom.

Truncated season for City Opera

The New York City Opera was to have spent much of an enlarged summer season enlarged upon a Puccini Festival. Then a dispute between orchestra and management broke out, delaying all company activity until September 21—by which time most of the Puccini celebrations were lost (including a new production of *La rondine*).

One notable piece of festival planning salvaged in the truncated schedule was, however, a revival of Turandot containing the added interest of the U.S. premiere of the Alfano ending as its composer intended it. Last November London opera-goers were reminded, by the Slevewright-Davies team, that Alfano, the composer instructed after Puccini's death to complete the opera from sketches, was then forced by Toscanini to truncate and revise his work considerably for the first run of the Scala performances. (At the time of that Barbican performance last year it was being claimed that the concert afforded the first-ever hearing to the full Alfano version; subsequently, however, it has come to light that it had been performed, and some of it even recorded, in German-speaking countries for at least a short period at the start of the opera's triumphant progress.

In the January 1983 issue of *Opera*, the leading Puccini scholar, insists that, now the complete Alfano finale has come to light, it must never be allowed to disappear again. I wonder. The lengthier version of Turandot, "Dal primo pianto" contains some attractive lyrical and harmonic sequences, more expansively prepared; and the very final moments of the opera, as Turandot and Calaf dance, are so considerably to the burden of an already sorely



Judith Teleg-Ehrlich as Turandot

taxed heroine—for, of course, Turandot is, even in its "Toscanini edition" one of the killing roles of all time—that unless she is taken by a soprano with new resources of stamina and lustre to supply at this late stage in the evening, better to leave well alone.

The City Opera casting was of a kind to exemplify doubt rather than certainty. Judith Teleg-Ehrlich, a former company singer now active in Frankfurt, owns a strong and useful instrument; even on this occasion, with a cold announced, she was able to ride the notes to the end. But there was little of Eva Turner's brilliance, of the plasticity and distinctness of diction and phrasing that Alfano Rosella lent to a full Alfano version of "Dal primo pianto" on a wonderful German 78; there was little indeed of anything particular or personal to characterise the appearance

beyond vocal reliability. Jon Freddie West's Calaf was noisy. The whole performance was coarse, if not lacking in vitality, lashed by Christopher Keene's unsparring baton, paraded in Beni Montresor's wearisome gauze sets (which reduce the stage area to one-dimensional flatness). The fascination of Turandot—which lies in the contrast between the repellent brutality of its plot and the luxuriant delicacy of its working—was reduced to a simplistic demonstration of energy.

The first two new productions of this shortened season were of Handel's *Alcina* (on which Andrew Porter will be reporting in a later notice) and Massenet's *Cendrillon*. The latter has given City Opera a sizeable and quite palpable hit; if Turandot provoked disquiet at the company's apparent disregard of stylistic niceties, this

light and dashing account of one of Massenet's most remarkable creations—a blend of Rameau, Mendelssohn, sugar, and gossamer, all in perfectly judged proportion—came to hand to allay every one.

Brian Macdonald's production, from Ottawa, had done a tour of world theatres (including Paris and San Francisco) before reaching Lincoln Center; into this large house it fitted with ease and charm. The expert conductor was Mario Bernardi, the delicate and stylish principals were Faith Esham (Cinderella) and Delia Wallis (Prince Charming). Maureen Forrester's Mme de la Hattière began very wittily but coarsened later; in the plum role of Pandolfi, Cinderella's weak, loving father, the young baritone William Parker (a Souzay pupil) showed himself the single cast member to make idiomatic and eloquent use of the French words.

Cendrillon provided the raw material for a much-publicized City Opera innovation—an English translation flashed above the stage, on the proscenium arch, to chime with the singing. The best and simplest method of communicating with an audience remains, of course, that of singing in its native language; but once one became used to them, the titles caused little distraction to those who had no need of them and (from comments overheard at interval) lent much help to those who had some.

Subtitles were missing in the other French opera, the opening weeks—Bizet's *Pêcheur de perles*. But here the simplicities of the story and the unstated delights of the music did sufficient work of communication, especially as the performance itself was such an agreeable one, distinguished above all by the vocally pointed, free, fluent tenor of Jerry Hadley (Glyndebourne's Idamante) as Nadir.

MAX LOFFERT

Record Review/Stamley Sadie

Dances to the music of time

Rameau: Les Boréades. Jennifer Smith, Anne-Marie Rodde, Philip Langridge, John Alar, Jean-Philippe Lafont, Marie Verdt Choir, English Baroque Soloists/John Eliot Gardiner. Erato STU 715343
Rameau: Dardanus. Suite d'orchestre. English Baroque Soloists/John Eliot Gardiner. Erato NUM 75044
Purcell: Bright Cecilia. Soloists, Monteverdi Choir, English Baroque Soloists/John Eliot Gardiner. Erato NUM 75044
Purcell: Songs and Airs. Emma Kirkby, Anthony Rooley, Christopher Hogwood. L'Oiseau-Lyre DSD 713

Some composers—just like other people—grow old and wise; some just grow old. (And some, like Purcell, do not grow old at all.) Rameau is no exception. He was not a composer of the sort who grows old and wise; he was a composer of the sort who grows old and wise. He was not a composer of the sort who grows old and wise; he was a composer of the sort who grows old and wise. He was not a composer of the sort who grows old and wise; he was a composer of the sort who grows old and wise.

to music more arrestingly original than that of Rameau's own dances. Les Boréades was composed at the very end of his long life; it was in rehearsal when, in autumn 1764, he died, and the planned performances were cancelled. The superb dances that run through the score were unheard for almost two centuries, and the opera was not staged until John Eliot Gardiner gave it at Aix en Provence last year.

Certainly it is the dances that remain in the memory, and listening to these records, Rameau, far from being constricted by the limitations of the small-scale forms, revelled in them for the opportunities they afforded for the eccentric and the picturesque. The most obvious example is the gavotte in Act 4 that represents a ticking clock, with the bassoons gently clucking, but time and again some quirk of line or rhythm, some ingenuity of scoring, surprises and delights the ear, and the mind too, for Rameau was an intellectual composer and never content with purely sensual pleasure. Yet there is a good deal of that too in the numerous graceful airs and expressive orchestral pieces, of which the hauntingly beautiful entry music for the Muse Polyhymnia is outstanding. And of course there is a typical Rameau "orage, tonnerre et tremblement de terre," brought on by the enraged Boreas, god of the North Wind.

In the vocal music the chief emotion expressed is amorous tendresse: voluptuously sigh-

ing flutes, drooping violins, softly leaning appoggiaturas reinforce the emotions of pathos that the central characters are constantly called on to express. Pathos, not real tragedy; for although this is a *tragédie lyrique* its plot—about Queen Alceste of Bactria, who loves a man she is obliged to marry a "Boreas," a descendant of Boreas—is too artificial to allow true depth of feeling.

Jennifer Smith and Philip Langridge sang the leading roles when Mr Gardiner revived the opera at the Queen Elizabeth Hall in 1976. Miss Smith in particular brings to it a pleasing directness and truth of emotion, and this with her command of the fine detail of Rameau's lines leads to what is often a touching performance. A hint more of rhetoric would have made the big temple scene in Act 2 rather more telling.

Mr Langridge's performance is sound rather than striking, but fluent in the strenuously high music. John Alar, Caliste, also comes well with one of these high tenor (or *haute-contre*) roles. Some of the basses seem a little lightweight but Jean-Philippe Lafont thunders suitably as Boreas. As always, Mr Gardiner brings out fully the originality and colour of Rameau's orchestration, and his readiness to shape the music and flex the pulse makes the most of its theatrical qualities. The period instruments do much for clarity of sound and precision of phrasing.

The Dardanus record offers dances alone—several brilliant

tambourins, gavottes, minuets and the like but also some striking programmatic ones like an "Entre les Songes et le Sommeil" and a "Bruit de guerre"—again strong, colourful, effective performances from Mr Gardiner. It is fascinating to note that even without any vocal music one can sense the composer's profound involvement in the work, as compared to Les Boréades, which it predates by a quarter-century.

Heard after Rameau, Purcell is wonderfully refreshing; suddenly, in retrospect, all those French fripperies seem disagreeably artificial. Hall's Bright Cecilia, of 1692, is the source of several favourite songs, including "This Nature's Voice," and "Wondrous Machine," sung here, respectively, by Paul Elliott and high vibrancy by David Thomas. It is altogether a finely spirited performance, with excellent counter-tenor, a superb choir, and crystalline orchestral playing. Mr Gardiner obviously relishes the work, and he communicates that in this disc, recorded in the Barbican Hall.

Lastly, a word of commendation for Emma Kirkby's gentle disc of Purcell songs, some amorous, some sacred, some pathetic: all sung with cool control, refinement of line, and a sense of artlessness—deceptive, of course, but one relishes the deception. A hint more of drama, once or twice, would not have come amiss. Mr Rooley and Mr Hogwood accompany with at least due discretion.



Spoof musical opens in London

The Little Shop of Horrors, a musical about a man-eating plant in a flower shop, opened last night at the Comedy Theatre. Our picture shows Barry James as the hapless shop assistant with the plant, known as Audrey II. The show originally opened in the off-Broadway Orpheum Theatre.

Arts Guide

Exhibitions

LONDON

The National Gallery, *Manner at Work*: this year falls the centenary of Manner's death, which now, in the knowledge of the great old age achieved by his Impressionist contemporaries, whom he influenced so positively, seems so sadly premature. The great retrospective in Paris this summer clarified the nature and significance of his achievement. Here the National Gallery does not give us anything so comprehensive, but takes eight major works across the range of his career, and by simple scholarly exposition, shows us how he set about his business.

The Tate Gallery's *New Art*—an extensive and extraordinary survey, quite positively open-ended and non-definitive, across current international activity in painting and sculpture. It is in the main a lean exhibition with significant augmentation from the Tate's own collections, which, if it seems to do anything, places what has come to be thought of as the New Spirit in painting, that is to say the expansive and often violent figurative expressionism of such artists as Clemente, Chia, Salle, Kiefer, Immediat, Panha, Fetting, Schaefer, into the broader context of the Art of two decades past. Ends Oct 23.

The Barbican: *Matthew Smith*—an illuminating retrospective, long overdue, of the life's work of one of the great painters of this century. And yet he remained a most English expressionist, the sharp, bright Fauve colour of

his early years modifying in range and tone to darker, quieter effect. Ends Oct 23.

The Royal Academy: *Art of the Avant Garde in Russia 1910-30*: a selection amounting to some 300 works from the astonishing collection formed since the War by George Costakis, sometime official in the Canadian Embassy to Moscow. The Russian artists in the years before and after the Revolution were as stimulated by the ideas and events of that time as their fellow-intellectuals and consequently denounced as decadent when Stalin decided they were too dangerous to free and should be suppressed. One wonders how many more works are still under lock and key. Ends Nov 13.

PARIS

Murillo in the Museums of France. In one of its excellent diatomic exhibitions the Louvre has assembled, to mark the 300th anniversary of the artist's death, his paintings and drawings—among them the Young Beggars—from French public collections. Plans, photographs and engravings help us to situate the Sevillian artist in the context of his times. Closed. The ends October 24.

Louvre: *Pavillon de Flare (1903-05)*: an important collection of paintings and drawings by Claude Monet and his friends, including the famous oil "Impression—Sunrise," which gave the name to the whole movement. Closed Mon.

Musée de Cluny, 6 Place Paul-Painlevé: this museum, built originally by the Abbots of Cluny, now houses

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

medieval works of art, including goldsmiths' craft, enamel, tapestry, fabrics and Limoges enamels. Also a set of the Lady and the Unicorn mille-fleurs tapestries—an allegory of the five senses. Closed Tuesday, and every Wednesday.

Galleries from the M. and D. Goulandris Collection—more than 200 remarkable items dating from the third century B.C. are being shown at the Grand Palais before returning, definitely, to Athens. Grand Palais (Oct 8 to Jan 9 1984). Closed Tue. Wed late closing night 10 pm (261.54.10).

NEW YORK

Metropolitan Museum of Art: 75 works from the 20th century collection of Baron Thyssen-Bornemisza will include 10 of his latest acquisitions. Featured in the show will be works by Kandinsky, Picasso, Gris, Dalí, Bacon, Freud and Rothko. The recent acquisitions are works by Giorgio O'Keeffe, Balthus, Mondrian, Picasso and Natalia Goncharova. Ends Oct 23.

Pierpont Morgan Library: Drawings of fourteenth to eighteenth-century Italian masters include a large number of sketches for paintings by Canaletto, Piranesi, Tiepolo and Tintoretto. The drawings show the draughtsmanship of the painters and the development of their compositions from these preliminary but evocative works. Ends Nov 13.

WEST GERMANY

Hildesheim, Römer- und Pöhlze-Museum, an Steinle: The only Ger-

man venue of Art Treasures from Ancient Nigeria with 100 exhibits bearing witness to the oldest African cultures from 900 B.C. to 1900 A.D. Ends Oct 23.

Berlin, Akademie der Künste, 10 Hansa-Platz: Suprematism. Russian style, is documented here with roughly 500 original designs, Manifestos, photos and paintings from between 1900 and 1917 by the painter Kasimir Malevich. The poet Alexander Krutshynsky and the composer Mikhail Matyushin. Ends October 18.

Hannover, Kunstmuseum, Kurt-Schwitters-Platz: more than 100 paintings and coloured sheets from a northern German private collection by Ernst Kieser. Ends October 17.

Bochum, Josef Albers Museum, 20 In Stadtgarten: oil paintings, drawings and graphics by artists from the Brücke School of painting—among them Ernst Ludwig Kirchner, Max Pechstein and Erich Heckel. Ends October 18.

Cologne, Kunsthalle, 1 Josef-Haubrich-Platz: The exhibition focuses on the 27 sculptures by Willem de Kooning, the American painter and sculptor, since 1969. Ends October 30.

Frankfurt, Städtische Galerie im Städelsches Schloss: the exhibi-

tion has the sculpture "The King of the Mountains" as well as 57 drawings by Josef Beyer, the German object artist. Ends October 30.

ITALY

Venice: Palazzo Ducale, 7000 years of China exhibition. Ends Dec 31.

Museo Correr: Titian's engravings on show. Palazzo delle Prigioni: exhibition of works by Massimo Campigli.

Florence: Palazzo Pitti: 100 paintings and collages from all over the world by Gino Severini on the centenary of his birth. Orzinovi (a small town near Brescia) Oct 16: exhibition of 170 paintings by Antonio Ligabue, 46 of which have never been exhibited previously.

WASHINGTON

National Gallery: Art of Aztec Mexico combines works collected during the Spanish conquest of 1519 with the unearthing in 1978 of the Great Temple of Tenochtitlan, capital of the Aztec empire, in central Mexico City. The most comprehensive Aztec art exhibit ever mounted in America reflects the religion that suffused the Aztec culture, with pole performing sacrifices that had to be repeated by man in order to keep the sun moving across the sky and the cosmos working. Ends Jan 8, 1984.

BRUSSELS

Utrille Cemetery Exhibition: Musée St-Germe, Liège. Ends Oct 16.

James Ensor: Koninklijk Museum, Antwerp. Ends Oct 30.

Belknap, Petersen, David Leach, David Lloyd-Jones and John Maltby: Galerie in Mainz. Ends Oct 22.

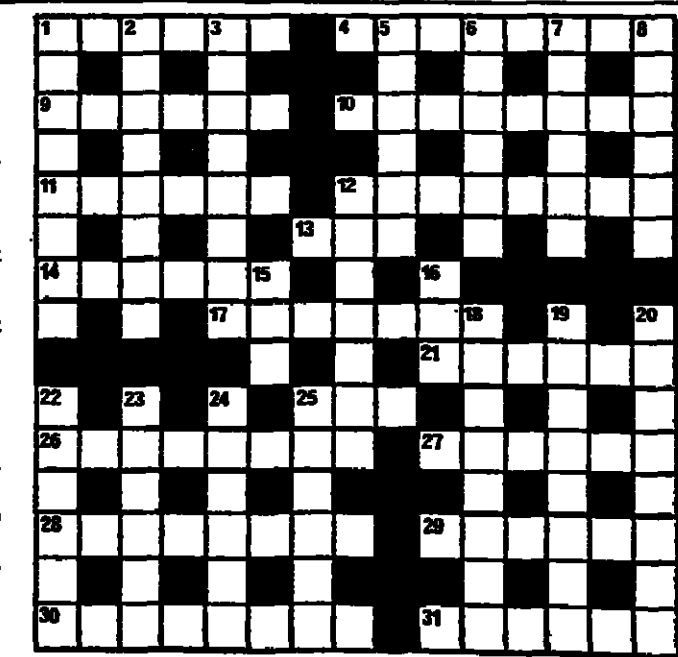
F.T. CROSSWORD PUZZLE No. 5241

ACROSS

- Earlier for entering spelling contest (6)
- Monkey to ruin doctor by arrangement (8)
- Place of gambling, which is a bad thing in company (6)
- Obvious container to upset (8)
- Lie on 'top of bone' (6)
- New or old, I have a spirit that's spoken about (8)
- Go out from the pebbled shore (8)
- Instant supporter? (6)
- Kept cautious? (7)
- In number, one — or the other (6)
- Great love is a trouble to share (9)
- In plantation, returning, all fall down (8)
- See 25.
- I am Logan, developing a tree (8)
- Coward spirit, car firm's one article (6)
- 31 Was my plate empty when prohibition started? (8, 6)

DOWN

- Oppose penitential season in abbey.... (8)
- ... which when inverted makes a quick profit (4, 4)
- Dismissal of child: Nolan turns up within carpet (3, 5)
- Braved storm — this shows how (6)
- Motorway madness is an illusion (6)
- See differently from pole to pole during leave (6)



8 Some betting leads to excitement (6)
12 Doubter inclined to be proud? (7)
15 Get money from river for cake (6)
18 Diana looking unhealthy? Won't have it! (8)
19 Identify the new rich with a gun (8)
20 Very generous of Charles? (8)
22 A copper, chape, needs intelligence (6)
23 Iris takes on a big bottle (6)
24 Radio operator back on strike on an elephant (6)

Solution to Puzzle No. 5240

ACROSS
1. SPYGLASS
2. MONKEY
3. GAMBLING
4. CUP
5. BONE
6. SPIRIT
7. SPEAK
8. CONTAINER
9. TOP
10. OLD
11. SPEAK
12. DOUBT
13. RIVER
14. DICKENS
15. MONEY
16. CAKE
17. HEALTHY
18. DIANA
19. GUN
20. CHARLES
21. CUP
22. COPPER
23. IRIS
24. ELEPHANT

FINANCIAL TIMES

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Thursday October 13 1983

The Tories go quiet

POLITICAL party conferences at their best are a two-way process: the leadership tells the floor about the latest developments in policy and what might be expected in the year ahead. The floor tells the platform about its own particular concern and the view from the constituencies.

Possibly the Conservative conference in Blackpool this week has other matters on its mind. It is also true that Mr Nigel Lawson, the Chancellor of the Exchequer, is due to deliver a major speech on the economy at the Mansion House next Thursday and may not have wanted to give much away in advance.

Those factors may explain, but certainly do not excuse, the extraordinary absence of dialogue. The conference yesterday held debates on defence and on economic policy, two of the most central items on the week's agenda. At the end of the day, however, few people can have been any wiser about policy or about what the conference thinks, or indeed if the conference thinks.

Patronising

The speech by Mr Peter Morrison, Minister of State at the Department of Employment, delivered at funeral pace and almost utterly devoid of content, is perhaps best passed over. Mr Lawson, for his part, stressed the need to go on controlling inflation and public expenditure and eventually to reduce taxation. He paid a generous tribute to his predecessor, Sir Geoffrey Howe, "one of the great chancellors of modern times," but it was hard not to believe that he was looking forward to retiring to London where he would be able to talk to people more on his own intellectual level.

Yet if the Chancellor's speech was patronising in its simplicity and banality, does the conference deserve any better? Certainly there were few examples of passion, concern or expertise from the floor. A councillor from South Shields spoke up about the need for continued government industrial aid to the North-East and actually mentioned a real company, Caterpillar, which has been closed in Birtley. A Young Conservative from Birkenhead spoke strongly about unemployment and what was about it. If the conference

as a whole shows few worries about the economy and is satisfied with the platform, why should the floor bother to enlighten it?

Answer

There is one compelling answer to that question. The success of Mrs Thatcher's first government lay in identifying problems that had been evaded in the past. Mr Lawson listed them yesterday as the need to curb inflation, make industry more efficient, reduce the power of the trade unions and do something about the nationalised industries. A start has been made on all fronts, though it is widely recognised in the Tory party that the government elected in 1979 lost its first year, and that public expenditure has gone up as a percentage of Gross Domestic Product (GDP) despite all the Government's efforts to the contrary.

If the new government does not want to lose the first year again, it will have to be considerably more specific about what it wants to do. It is no use talking about "hard choices"—the rhetoric of the Blackpool conference—without saying more precisely what those choices are. It is worse than useless to talk about cuts, and then to add the invariable phrase, "of course, the health service is safe."

A more positive view of the economy was presented at a fringe meeting by Mr John Biffen, the leader of the House of Commons. This was that the outlook may soon be much less bad than was recently feared and government revenues more buoyant than the Treasury's most pessimistic projection. Therefore, Mr Biffen seemed to suggest, some of the choices may not be so stark, whether on defence or on the social services.

Perhaps Mr Biffen is right: the latest work from the Institute of Fiscal Studies is on his side. But the representatives at the Blackpool conference have every reason to be concerned. If they were to go home this morning, they would have learnt very little. What is worse, the platform would have learnt very little from them. For, under the surface, it does not look as if the party is entirely happy. There has been a lot of talk about too much deference from the floor.

Deregulating the U.S. banks

U.S. BANKS might have trouble justifying to their shareholders the expense of holding their annual association meeting in Hawaii when their books are burdened with questionable loans. But this week's get-together yielded them the profitable news that Congress will shortly have another crack at the thorny question of banking deregulation in the U.S.

Senator Jake Garn, chairman of the Senate Banking Committee, announced plans to table a wide-ranging bill later this month to expand banks' powers and enable them to compete more freely in the field of financial services.

Controversial

If his effort gets as far as the statute book, it would mark the first substantial roll-back to bank regulation in half a century. But while the banks could scarcely wait a more influential sponsor than Mr Garn, the prospects are not good. The Reagan Administration made proposals of its own in mid-summer which appear to have run foul of the growing anti-bank sentiment on Capitol Hill.

Congressmen feel they are already doing the banks a favour by considering the highly controversial bill to raise the U.S. contribution to the IMF by \$6.4bn, and they may be in no mood to indulge them further for a while. Unless Mr Garn's bill progresses rapidly this winter, it will probably have to be dropped because of next year's presidential elections, in which case banking reform will have to wait at least one more year.

This is a somewhat disturbing prospect — and not just for bankers. Most current U.S. bank legislation dates back to the Depression years when it reflected the belief that banks were largely to blame for the catastrophe through corrupt and irresponsible lending and needed to be rigorously controlled. But today, laws which confine banks to their home states and allow them only to conduct banking or closely related business not only look anachronistic but are easily bypassed by ingenious bankers, especially those equipped with today's electronic gadgetry. This makes a mockery of the law and encourages a debilitating form

of regulatory competition between individual states who try to attract banking business by passing more lenient laws of their own.

The task of forging a consensus between the disparate lobbies who have an interest in keeping or changing the status quo should not be underestimated. But in the current circumstances, it is not surprising that Mr Garn, the Fed chairman, should be seeking a moratorium on all but the most innocuous new banking or quasi-banking ventures until the regulatory picture is cleared up.

The U.S. clearly needs a new legal framework to recognise the advances of technology (banks can get round the ban on interstate branch banking simply by installing automatic teller machines) as well evolutionary changes that are reshaping the financial services industry willy-nilly. The test of a good bill is that it should allow U.S. banks to engage in business that is practical given their basic role as providers of financial services, but also proper in light of legitimate concerns for their soundness. It should also correct anomalies that make it possible, for example, for insurance companies to own banks but not the other way round.

Safeguards

The Administration's proposal that banks be permitted to engage in property development—albeit on a limited scale—does not meet this criterion. But there is little reason, other than the objections of those who would face new competition, why banks should not be allowed to enter the securities and insurance businesses, at least on a limited scale as a start. If Merrill Lynch can provide a service that is a bank in everything but name without jeopardising the banking system, it is hard to accept the argument (put out by Merrill Lynch's trade association) that it is wrong for banks to be dealing in securities or running money market mutual funds with cheque-writing privileges. There would have to be safeguards, of course, but these could be provided by requiring banks to expand into new businesses through separate subsidiaries, separate from their banking operations.

THE ECONOMIC crisis which has just come to a head in Israel has been brewing for more than a year. It is largely the result of the Government's inability to deal effectively with either of the economy's two main problems—the balance of payments deficit and a notoriously high rate of inflation.

The fact that the crisis appeared to peak just as the country was in the process of changing leaders is largely coincidental. Even if Mr Menachem Begin had not decided to retire from the Premiership, the crisis would have arrived before long. But the prolonged hiatus while Mr Yitzhak Shamir was being chosen as his successor gave the public the impression that no one was in the ship of state, and more especially the economy. This precipitated a run on bank shares last week as Israelis tried to convert their savings into dollars.

The incident illustrated the need for urgent action to restore public confidence in the economy—and this week's Cabinet decision to devalue the shekel by 23 per cent and increase the price of subsidised basic commodities is meant to be the first step on the road to recovery.

Other measures are still in the pipeline, including a budget cut of (U.S.) \$1bn (approved nearly two months ago but not yet implemented because of the political crisis) and an attempt to break out of the inflationary spiral.

The latter could prove a major political test, for a policy of wage indexation has long protected the Israeli workforce from the ravages of inflation and any unilateral attempt to de-link earnings could provoke strong resistance.

The performance of the Israeli economy over the past few years has been dismal. GNP, which rose 5 per cent in 1981, was stagnant last year, while private consumption rose by 10 per cent in 1981 and 7 per cent in 1982. Exports have been declining for the past two years and imports have continued to rise. The resulting trade deficits are being paid for by foreign loans on which the servicing and repayment costs will soon eat up Israel's annual foreign aid inflow.

The balance of payments deficit is steadily worsening. In 1981, the "civilian" deficit on current account amounted to \$2.2bn; the following year it soared to \$3.2bn and it is expected to reach \$4.3bn by the end of 1983. If the deficit included, then the figures for the three years are: 1981 \$4.4bn, 1982 \$4.7bn and this year \$5.5bn.

The policy of the Treasury over the past 12 months was

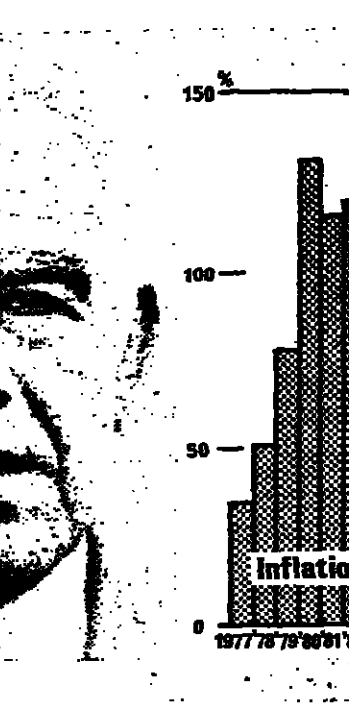


PRIME MINISTER
Yitzhak Shamir

to set this problem aside while tackling inflation, which had been running at an annual rate of more than 100 per cent since 1980 and could reach 170 per cent this year. The Government tried to starve inflation by keeping increases in the price of basic commodities down to a level of 5 per cent a month, through heavy subsidisation.

At the same time, the shekel was also receiving support, being allowed to depreciate by no more than 5 per cent a month against the dollar. Previously it had floated downwards to compensate fully for the inflation rate.

This policy failed because it was isolated. There was no parallel curb on domestic credit expansion nor any attempt to break the other major contributor to inflation, the fact that wages are automatically

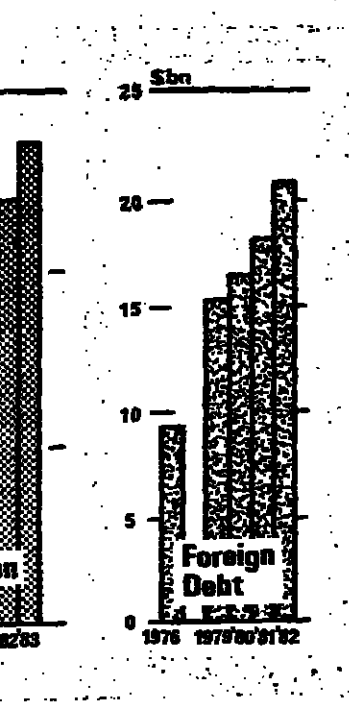


increased in line with the rise in the cost of living.

Every three months, 80 per cent of an Israeli's salary is automatically increased in line with the previous quarter's inflation. This, plus wage increases negotiated annually, means that salaries have continued to keep pace with the rate of inflation.

Savings, pensions, welfare payments and loans are also indexed, so that it has proved impossible to break out of the inflationary circle.

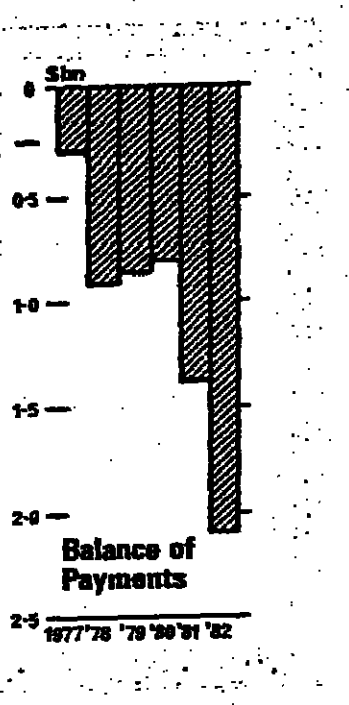
The ill-fated attempt to "starve" inflation is estimated to have meant an additional \$500m in Government expenditure over the past 12 months.



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Finance Minister, blames the drop on recession in the Western economies. The Manufacturers Association, the equivalent of the CBI, says that the artificial support of the shekel simply made exporting unprofitable.

Simultaneously, the exchange rate policy was making imports more attractive. Israelis have long faced high taxes on imported consumer durables but in 1981 Mr Aridor reduced taxes on consumer goods—and his cheap dollar policy the following year meant that these prices stayed down.

The resulting sustained spending spree astounded visitors: Israeli living standards seemed to be for ever rising yet the country was economically debt dependent.

All this has led to increased foreign debt. Overall debt—

foreign debt less Israeli banking holdings abroad was \$16.5bn in 1982. In 1981 it rose to \$18.2bn and last year soared again, to \$20.5bn. In the first half of this year it grew by another \$1bn.

The increase has led to questions over the dangers of burgeoning debt: while in past years it has pressed Washington for ever larger sums in aid, this year it is asking for less—but it wants it all as a grant.

It is not clear whether Washington will agree, but such a step would allow Israel to debt the growth in its debts.

Washington has been unhappy with Israel's economic policies. During a summer visit to the U.S. capital, Mr Yitzhak Shamir and Paul Madahe, Aridor's Defence Minister, were told in the bluntest terms by Mr George Shultz, the Secretary of State, that Israel must adopt a more realistic economic policy.

This lecture clearly had an impact. Mr Shamir's very first action after being sworn in as PM was to call his cabinet into an all-night session.

This week's devaluation and subsidy cuts have been welcomed as a step in the right direction by most commentators here. But the Government now faces a delicate task on the wages front. Histadrut, the federation of trades unions, has threatened in other words "it has a unilateral attempt by the Government to tamper with pay indexation."

That said, however, Histadrut and the country's industrialists have hinted that they would be willing to co-operate in a new wage policy designed to right the economy. The ball is now in Mr Shamir's court.

How the banks provide a cushion against hard times

UNLIKE other heavily indebted countries, Israel has never relied on its banking system as a major source of foreign exchange to offset its balance of payments deficit.

The Latin American debt crisis left Brazilian and Mexican banks high and dry in the international money market. They had committed what in banking terms is the cardinal sin of borrowing short term interbank money to finance long-term loans to their customers at home.

When the crisis struck Latin America these banks found their customers could not repay the loans and at the same time suffered a loss of credit in the interbank market.

No such fate is likely to befall Israeli banks. Despite their country's \$21bn foreign debt, Israeli banks are

actually large net lenders in the international money market.

This has been made possible by the structure of the foreign debt itself, about half of which takes the form of loans from other governments. In addition Israel has raised large amounts of cash overseas through the sale of long-term "Israel bonds" at below market rates to Jews residing abroad. As a result it has had little need to borrow through its own banking system, and, explains Dr Moshe Mandelbaum, Governor of the Bank of Israel, "for every pound we borrow from British banks we deposit four."

Leading Israeli banks have a well-established network of branches in London, New York, Zurich and South America which attract so

many deposits from Jewish customers that they have a substantial surplus of dollar liabilities. Estimates of their net lending in the international interbank market vary between \$6bn and \$7.5bn, but what is clear is that this gives Israel a unique cushion against hard times.

Even the crisis of the past few days appears to have had little effect on the standing of Israeli banks in the international market. Israeli bankers in London say they have suffered no withdrawals of deposits from other banks—and there is no reason why they should when those other banks are already net borrowers from the Israeli institutions.

Nor do Israeli banks face the same sort of trauma in their domestic market as those in Mexico which, like

Israel, has been hit by an acute balance of payments crisis and devaluation. The devaluation in Mexico hit private sector companies hard because they had borrowed in dollars which were suddenly much more expensive to repay.

Domestic banking business in Israel has been conducted on an index-linked basis. Private sector companies borrowing shekels have always known that they will have to repay much more in nominal terms than they have borrowed and make allowance for this in their accounts.

Indeed one of the problems associated with indexation is that it has involved corporations in such complicated treasury management techniques that they have had too little time to do any real

business. This should now pay off by protecting the private sector against the financial ravages of the devaluation.

Why then has there been such a run on Israeli bank shares in the Tel Aviv stock exchange? And why is the Government now proposing a plan to support those shares?

Israeli bankers explain that this has less to do with the need to rescue Israeli banks than with the need to protect the value of the savings amassed by the Israeli in the street. Bank shares have traditionally been a very popular savings vehicle in Israel because over a period of time they have more than kept pace with the country's triple digit inflation rate. The run on the shares reflects more a sudden loss of con-

fidence in the economy as a whole rather than a loss of confidence in the banking sector in particular.

Now, according to one Israeli banker, the Government has a pressing need to make sure that private individuals' savings are protected. In other words "it has to underwrite not the banks, but the value of their shares."

For in one important respect Israel is not unique. As in Latin America, economic austerity and devaluation are a sure incentive to capital flight. And as in Mexico, Brazil and Argentina, capital flight coming on top of a large current account deficit (of some \$5.5bn) would make the country's problems many times worse.

Peter Montagnon
 Euromarkets Correspondent

Men & Matters

Cork's final account

Sir Kenneth Cork, senior partner of chartered accountants, Cork Gully, former Lord Mayor of London, and perhaps the world's best-known company liquidator, has decided that at the age of 70 enough is enough.

He has handed over his stewardship to his long-time apprentice Michael Jordan, aged 52, who is from now on senior partner of the business.

Cork's reputation as a receiver and liquidator became legendary during the '60s and '70s as great business names toppled. They called him "Kiss of Death". Cork in the City: the very hint of an appearance in a company's offices by him or one of his staff was enough to send a share price tumbling.

Jordan has definite ideas of his own about where the specialised accountancy business, developed by Kenneth Cork and his brother Norman, goes from here.

Cork Gully joined with the international accountancy giant Coopers and Lybrand (30,000 accountants, beavering away around the world) three years ago as a wholly owned subsidiary.

Jordan is already drawing freely upon the management consultancy services and other specialisations available in Coopers and Lybrand to strengthen the traditional Cork Gully approach.

Simply winding up companies is now considered old hat, and a slacker's way out, by the present Cork Gully generation. The name of the game, says Jordan, is intensive care. His troops move in and nurse an ailing company back to life—always assuming there is any life there to be restored.

Jordan, as a young accountant back in the 1950s, met Kenneth Cork at a winding-up meeting. They were on opposite sides. Afterwards over lunch ("Cork

paid," Jordan recalls) Cork invited Jordan to join his firm. "I've been in insolvency ever since and I've never had a slack day," Jordan says with a grin. The bulk of Cork Gully's business is receivership and liquidation is now being sent to it by the clearing banks and merchant banks.

The Cork Gully philosophy is that "going broke" will always be in fashion.

Job lot

With all the cutbacks in staff at ICI, it is refreshing to learn that even the chairman does not take his job for granted.

Introducing John Harvey-Jones at a chemical conference in Florence, a speaker started to sketch the chairman's background. "Mr Harvey-Jones," he began, "has had two careers."

"So far," corrected the man himself from his front row seat.

Charity day

Brazil's efforts to raise another \$6.5bn from its reluctant commercial bank creditors seem to be taking on all the aspects of a charity gala performance.

For their visit to London next Tuesday, Afonso Pastore, governor of Brazil's Central Bank, and William Dale, deputy managing director of the International Monetary Fund, have hired the Mermaid Theatre (which itself was rescued by Asian millionaire, Abdul Shamji, yesterday).

Brazil's creditors among the British banks have been summoned there for what amounts to an \$800-seat special production designed to drum up their support for the country's rescue package.

You might imagine that the response to such an expensive



"Is that the New York office? Look I've only got a couple of minutes..."

venture would be less than lukewarm, but so confident are the producers that they are insisting on admission by invitation only. The rule will be applied so strictly that bankers have been asked to bring their passports, or similar identification, with them.

Lord Miles, I am informed, will not, however, be appearing in the role of Brazil's Planning Minister, Antonio Delfim Netto.

Out of court

There were times in yesterday's Lockheed bribery case judgment in Tokyo when it appeared that the real star of the drama was not former Prime Minister Kakuei Tanaka, but a tall Japanese woman, wearing a striking plaid suit and a neck brace.

She is Miko Enomoto, former wife of Tanaka's one-time private secretary and fellow defendant, Toshiro Enomoto.

It was Mrs Enomoto who provided perhaps the single most electrifying piece of testimony in the whole six years-

plus trial when she destroyed her husband's carefully constructed alibi for the four occasions he took delivery of Lockheed cash for Tanaka.

Mrs Enomoto's taste of courtroom limelight seems to have worked a radical change in her personality for she has since become one of Japan's most frequently visible women.

A second marriage ended spectacularly with husband number two in jail, whereupon she posed a radical change in her personality for she has since become one of Japan's most frequently visible women.

Appropriate, then, that Mrs Enomoto, the personality, should be in place in the courtroom yesterday for the judgment. Though how she got in is a bit of a mystery, since the galleries only accommodated about 100 people (a third from the media) and she was certainly not among the 3,000 members of the public who queued all night to take part in a lottery for the available seats.

The answer probably lies in the ubiquitous power of television. No sooner was the court business over than she was rushed out by several large men into a waiting mini-bus where the ace interviewer of a local Tokyo station waited, with cameras, for her breathless verdict. She was, she sighed, "very sad."

Watchword

Citizen to Czech policeman: "I wish to make a complaint. A Swiss soldier has just stolen my Russian watch."

Policeman: "Surely you mean a Russian soldier has just stolen your Swiss watch."

Citizen: "You said that, not me."

Observer

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ECONOMIC NOTEBOOK

Pym falls into an old trap

By Samuel Brittan

THE DESIRE of Mr Francis Pym in his long and thoughtful speech to the Cambridge University Conservatives last Sunday to move away from state intervention and to take a hard look at long-term problems was wholly admirable.

The former Foreign Secretary was also right to stand back from short-term arguments about the speed of economic recovery and look at long-term trends. The problem since the late 1960s and early 1970s has not been the absence of economic recoveries. It is that unemployment has risen further in each successive recession, and that each successive recovery has made smaller inroads on it; so from one business cycle to the next the jobless trend has been strongly upwards.

Having pinpointed the right problem, it is a thousand pities that Mr Pym fell for an inadequate and superficial diagnosis of the kind that one can hear in any saloon bar.

His new contribution turned out to be nothing other than the age old "hump of labour" fallacy. In other words "the machines are taking away our jobs", and the plan for which this Conservative statesman called turned out to be nothing other than the familiar mixture of shorter hours, longer holidays and early retirement.

What was a little difficult to take was Mr Pym's complaint that the "media" had reacted with a deafening silence whenever he and others had tried to raise the problem.

I should have thought that it was discussed incessantly on television programmes, at conferences of churches and every good and worthy gathering.

Indeed, I have often written from the opposite point of view trying to explain why I think that the job sharing approach is a fallacy (for instance in *Economic Viewpoint* on the Thursday before Mr Pym spoke). I have often written from the opposite point of view trying to explain why I think that the job sharing approach is a fallacy (for instance in *Economic Viewpoint* on the Thursday before Mr Pym spoke).

Mr Pym's assertion is that catastrophic unemployment will result from the new technology unless we resort to draconian work sharing.

Every single sentiment of Mr Pym's stating that the current technological breakthrough is

different from previous experience was expressed in the decades after the Napoleonic wars during the original Industrial Revolution—and, I would guess, when the wheel was invented.

If all our needs could really be satisfied by self-reproducing machines the economic problem could be solved and, as the young Marx said, we could concentrate on thoroughly human activities, whether fishing, philosophy or love-making.

The heart of the Pym speech was some involved arithmetic about how rapidly output would have to rise to absorb prospective productivity increases. I found his productivity assumptions difficult to follow (and I wonder how many traditional Tories tried to work them out).

But let us accept, for the sake of argument, his end result: that, even if output rose by 56 per cent—or 3 per cent per annum—over the next 15 years, there would still be an unemployment rate of about 40 to 50 per cent unless working hours fell drastically.

If productivity really rose that fast there would be no reason for annual output growth to be limited to traditional figures such as 3 per cent. We could have 6, 8, 10, or 12 per cent growth depending on the combination of voluntary measures and higher real income that workers wished to have. People who run scared of the microchip revolution put themselves in a box by assuming in the future revolutionary improvements in productivity combined with quite traditional rates of growth of total output, as if the two were unrelated.

There is a fundamental ambiguity in the fears of Mr Pym and the many who think on similar lines.

Do they believe that most human material needs will be met with self-reproducing robots and an average of a couple of hours work per week? Or do they fear that there is some defect in the economic system which will prevent production possibilities from being realised and cause the new technology to run to waste in horrendous unemployment when there are still unsatisfied wants?

If the fear is the latter, then it is simply throwing in the towel to call for work sharing, without asking how the economic system can be improved to realise the technological

possibilities. Classical economists, according to Mr Pym, believe there is a certain number of people that "industry actually needs," the rest being unemployed. If he had gone a little further into the matter, he would have found that he had been badly briefed. The true classical belief is that demand rises automatically in a market economy in line with technological possibilities and the amount of working hours people are willing to supply at market clearing wages. "Demand" is not some magic fixed number that emerges mysteriously, but follows closely potential supply. Keynesian economists deny the automaticity of the process, but believe that, with the aid of budgetary, monetary and exchange rates policy, purchasing power can be induced to rise in line with technological possibilities.

Indeed, I am delighted to see that my former colleague William Keegan is giving a lecture in a church series on the "problem of work" by



The destruction of countryside amenities is directly linked with the CAP regime

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Indeed, I am delighted to see that my former colleague William Keegan is giving a lecture in a church series on the "problem of work" by

denying that it is the profound problem that the other lecturers think. Doubtless, he will put the emphasis on the failure of governments to stimulate demand, while I would put more emphasis on the failure of wages to reach market clearing levels.

But I hope we would both agree that widespread enforcement of measures such as early retirement would needlessly impoverish us all and erode the tax base of the welfare state, which Mr Pym's wing of his party claims to cherish.

I will not rehearse the arguments for a combination of market-clearing wages and a redistribution to all adults of a share in the ownership of production assets, so that workers benefit from a rise in the return to capital and market-clearing rewards become acceptable.

But I would add that a great additional advantage of this approach is that worker-capitalists would then make up their own minds about how far to enjoy the advantages of new technology in shorter hours and how far in more material goods; and there would be no need for any paternalist statesmen, however well intentioned to prescribe choices which are best left to the individuals concerned.

Samuel Brittan's new book, *The Role and Limits of Government: Essays in Political Economy*, is published today by Macmillan. Price: £2.95, paperback: £1.95. It will be reviewed in the Financial Times Book Page on Saturday.

Farm support scandal

IN THE BATTLE between tax cutters and the upholders of an expanding welfare state, a third group is out of the firing line and sitting very pretty indeed.

This consists of all the many special interests which have succeeded in using the state to divert income to themselves and to move resources in a wasteful way.

Such special interest support achieves the worst of all worlds: it distorts the market mechanism, without improving—indeed usually worsening—the distribution of income and wealth. The Cabinet is full of farmers, who unlike other businessmen, are not required to put their activities "on ice."

A good interest group which to begin in Tory conference week is the landed one. Contrary to popular myth, the cost to Britain of the EEC budget is but a fraction of the true cost of agricultural protection.

The main cost is measured by the large amounts that consumers have to pay for food. The price of UK farm products is between one and a half and three times world market levels. It is an example of "fiscal illusion" to ignore costs that are paid by the consumer across the shop counter rather than the Treasury at the farm gate.

Not that there is a shortage of exchequer contributions. Some £2.5m is being paid by the Government for direct UK farm aid over and above what is paid through the CAP, and agriculture, unlike industry, is entirely exempt from business rates.

Taking all effects into account, two economists have estimated (see *Agriculture, the Country and Land Use*, by J. K. Bowers and Paul Cheshire, Methuen 1983) that the real cost of CAP agricultural support in Britain is upwards of £3bn or over £10,000 per farmer. Of course most of the benefit accrues to the landowner in land prices which have doubled between 1972 and 1980 after allowing for inflation.

The degree of protection provided for wheat and barley was equivalent in 1979 to a protective tariff of 70-80 per cent, for sugar 226 per cent, and for milk a minimum of 160 per cent with far higher estimates possible. Some of these rates have since moved higher.

Bowers and Cheshire show that the destruction of countryside amenities—by factory farming, the pulling down of hedgerows and the ploughing of downland—is directly linked with the CAP regime.

Not only does high support encourage land exploitation; but the structure of that support, which is biased towards cereals and away from livestock, encourages the depopulation of the countryside.

In a very successful Panorama programme on this theme,

Cost of EEC membership to UK—1980

Costs	£m
Customs duties	570
VAT payments	780
Higher prices paid by consumers	2,800
Total	4,450

Benefits	£m
Social fund	84
Regional fund	98
Research energy and industry	30
Reimbursements	135
Higher prices and other benefits received by farmers	1,550
Total	1,895
Net loss	2,555

Source: Unit for Fiscal Studies.

Mr Bowers rightly pointed out that the "featherbedding" and protection from market realities of agriculture was in utter contrast to everything Thatcherite Ministers are supposed to profess for industry generally.

The moral is that instead of simply asking for "money back" from the EEC, the British Government should become an advocate of a cheap food policy on a national and international scale. An organisation like the late CPRS (Think Tank) is still needed to point out the gaping contradiction between free market rhetoric and actual policy in agriculture, as in many other areas.

Lombard

Unions' welcome initiative

By John Lloyd

UNIONS GET a rough time in much of the British press and they complain about it, often to excess (see A. Scargill, *passim*). But they have been curiously silent about a recent piece of rough handling—and they should not have been.

Over the past year, groups of unions have undertaken the preliminary work on three major projects which they intend to come to fruition—a union/Labour Party newspaper, a union bank and a union theatre.

The first of these was pronounced viable by Lord McCarthy in a liberal and curiously-eyed report: it received ambiguous backing from the TUC Congress, and attempts are now being made to raise money for it. Few think the unions can afford it, but maybe a friendly millionaire publisher might be persuaded to lend a hand.

The second scheme is well advanced. Early in the New Year, a consortium of most of the big unions, together with the Co-operative Bank, is to open the doors of a modest deposit-taking institution backed by launch capital of £25m. Ultimately, it is hoped that it will develop into a fully-fledged High Street bank.

The third could come off at any time. Another union group, headed by Mr Ray Buckton, the train drivers' leader, has already bid for the Roundhouse and the Mermaid Theatre—only to lose out on both counts. But it seems firmly in the market for the next main chance.

Each of these ideas has been greeted with Press derision. Newspaper readers have been frightened off the putative paper by, among others, a suggestion that it would run a series on the history of the General Municipal and Boilers makers' Union by Mr David Barnett, its general secretary. Potential clients of the union bank have been assured that their money would be safer invested in a Greenland ice cream plant. Theatre goers have been warned by the Daily Telegraph to expect "lesbian heroines of some feminist psychodrama." (Actually, a feminist psychodrama of sorts

—Trafford Taul—packed them in down the road from the Telegraph earlier this year, but that is by the by.)

The unfriendly comments are crass, for two reasons. First they wholly missed the underlying importance of the unions' initiatives. For by taking these projects seriously, the unions are signalling a desire to accommodate themselves to a market system by putting their money in it—and there are few freer and more active markets than newspapers, the commercial theatre and banking services.

To compete within the market for custom and support marks a practical shift from seeking to suppress the market place or to modify it in their favour—though of course unions will at other times and in other places continue to argue for both of these tactics. In none of these cases have the unions asked for special treatment, Government aid or favourable terms. In all they have stressed—apparently in good faith—that a large part of their interest is to get a good return.

Second, the critique is not a reasoned one. Rather it is based on bad, old-fashioned class prejudice, which assumes that unions being collectives of workers cannot and should not intrude into these areas of public and commercial life. Underlying the sarcasm is the smug, horny-handed running of a newspaper—a theatre—Good God Cynthia—a bank!

The reason why the unions have not cried foul is less because they are doing the statesmanlike thing of ignoring the comment, more because they are themselves unsure of their role as entrepreneurs, or even feel half ashamed of it. A significant number of union officials on the left believe they should not cully their hands with commercial matters, but would be better employed arguing the case for nationalising the lot.

Thus Conservative left-wingers meet establishment snobs to cry down the first bit of imaginative enterprising self-help seen from the unions in a while. It would be good to see both confounded by the success of at least one of these projects.

Letters to the Editor

UK oil exporting and refining policies

From Professor P. Odell

Sir,—The Institute of Petroleum in London has recently sent us its 1982 petroleum statistics. These show Britain as the world's fifth largest crude-oil producing country with over 100m tons output in the year. The importance of this achievement by the oil industry is, however, somewhat diminished by other statistics in the document. Thus crude oil exports were over 60m tons so that only 40 per cent of Britain's oil production in 1982 was refined at home. On the other hand, refined products imports were 16.3m tons—30 per cent greater than oil products exports from the UK. Finally, the IP's statistics show that over 11m tons of British refining capacity was closed down in 1982, while the capacity remaining in use

operated at an average load factor of only 60 per cent.

UK's oil production is held by some economists to be a prime cause of the country's de-industrialisation. That hypothesis is not proven. What is, however, clear from the IP's statistics is that Britain's status as an oil producer has not contributed to the sustenance of the manufacturing sector of the oil industry itself—let alone to its expansion. The 60 per cent of Britain's crude that is exported goes mainly to the U.S. (which protects its refining industry from foreign competition) and to western European countries, many of which then export refined oil products back to the UK.

It is difficult to think of any other west European country, Common Market member or not,

which would not have ensured, through appropriate policies, that indigenous oil production was refined mainly at home so further enhancing the oil industry's contribution to GDP and employment.

Could it be that the higher oil products prices in the UK compared with those elsewhere in Europe and about which the energy intensive users group (the "Energetic Seven" of British industry) is currently protesting, are related to the refining, exporting and importing patterns (with their inherently high transport and other costs) which have been established for British oil production?

Prof. Peter R. Odell, Centre for International Energy Studies, Erasmus Universiteit, Postbus 1738, 3000 DR Rotterdam.

Confidence at the BBC

From the Managing Director of TV, BBC

Sir,—Chris Dunkley (October 15) reports a meeting of the international broadcasting body CIRCOM in the Isle of Capri. It is interesting to recognise the occasion he describes as the one at which I was myself a speaker.

For example, Mr Dunkley detected "panic" among the big broadcasting organisations at the approach of new technology in BBC TV, and so far as I am aware, there was no hint of any such reaction in anything said at CIRCOM.

He says I was "reduced" to enumerating things the public service broadcasters do better than the independents, by way of defence against the satellite "threat from the skies." He detected worries that TV cable operators may destroy the BBC at one fell swoop. I can assure you that we have no such worries, and to one at CIRCOM suggested that we had.

One of the reasons why we are unworried is because we are confident that as well as maintaining and developing the heartland of our output, we are capable of doing a great many things, including news, cultural programmes and programmes for children, better than anyone else. That is what I said. I was not reduced to saying it. I said it with pride and confidence.

If Mr Dunkley thinks this affirmation was, as he says, premature, pessimistic, minimalist and pathetic he is, of course, entitled to his opinion. But it is not an opinion shared by any of the other observers at CIRCOM. Andrew Singer, BBC TV Centre, Wood Lane, W12.

CBI and EEC noise regulations

From the Chairman, Noise Abatement Society

Sir,—The EEC noise regulations are still 5 decibels above trades union requirements and the CBI view (October 10) that factories may close if they are enforced is both pessimistic and short sighted.

Any money invested in noise abatement shows a highly profitable return in terms of improved efficiency, production, industrial relations and reduced illness and absenteeism.

The enormous costs of £1bn envisaged by the CBI take no account of the cheap, commonsense remedies available. John Connell, PO Box 8, Bromley, Kent.

Use only standard sub-contracts

From the Chief Executive, Confederation of Construction Specialists

Sir,—In his letter on the problems of construction contracting (October 5) Mr Woods asserts that sub-contractors frequently fail to understand that they are required to comply with the terms and conditions of contract.

In practice our experience suggests that most sub-contractors would be ready and willing to follow a reasonable and comprehensible framework of contractual rules. If such were normally available. The real problem is that most main contractors nowadays choose to ignore the available range of standard sub-contract conditions and instead insist on imposing their own convoluted and obscure concoctions.

In such circumstances a typical specialist sub-contracting company may face literally hundreds of lengthy and complex sets of contract conditions in the space of a year and may, not surprisingly, be unable to decipher the obligations and liabilities imposed by each set. The resulting uncertainty, confusion and distrust benefits no one in the long run but significantly increases the cost and lowers the standard of building work.

A significant part of the construction work involves individual sets of onerous sub-contract conditions for member companies and our experience confirms that the problem is steadily increasing.

The remedy is simple enough—main contractors could adopt

fair and reasonable standard forms of sub-contract. The benefits to the construction industry and its clients in terms of increased efficiency, certainty and economy would be very substantial. Will any of the major contracting companies take a public lead and pledge themselves to use only standard sub-contracts? If not, why not?

John Huxtable, Victoria House, Park Street, Cambridge, Surrey.

Care and devotion

From the Consultant Anaesthetist, Royal Sussex County Hospital

Sir,—Most National Health Service staff were desperately upset by Chris Dunkley's review (October 5) of the "Nation's Health" on Channel 4 and, of course, by the programme itself.

He mentions "G. F. Newman's skill in plaiting together all the scenes of hospital life."

Newman has, very skillfully, plaited together all the worst and uncommon scenes of hospital life. There is scarcely a sign of the devotion and care which 99 per cent of my nursing and medical colleagues unstintingly provide—and I hope I do myself!

In these real life and death dramas (dramas which make good television) hospital staff walk a tightrope between their own suicidal despair aroused by too much repeated personal involvement in tragedy and the unacceptable defensive consequences shown in the film. The pain of identification with

people in trouble and providing sympathy must be borne. Thank God it is fictional. Dr Jonathan H. Williams, 22, Dyke Road Avenue, Hove, Sussex.

Stock Exchange ruling needed

From Mr P. Holden

Sir,—I am writing in reply to Mr Blunt's letter (October 10), concerning the problem of cheques issued to cover tender offers.

While I am in agreement with the sentiments which he expresses, I feel that the solution he offers would be impractical on two counts. Any actual endorsement to the cheque itself would result in it becoming a "conditional order," and therefore would not be considered a cheque under the Bill of Exchange, or the Cheques Act; both of which specify "... an unconditional order ..."

A separate written instruction bearing the same conditions, but affixed or attached to the cheque, would probably be deemed to failure as outlined above. In addition, it is very doubtful if such an attachment would be accepted by a Bank for collection.

The only solution to the problem that I can offer, would be for the Council of the Stock Exchange to issue a ruling on this subject. P. W. Holden, 46, Woodstock Avenue, West Ealing, W.13.

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Energy loan losses hit Northern Trust income

BY OUR NEW YORK AND FINANCIAL STAFF

NORTHERN TRUST, the Chicago banking group which has been hit by losses on its energy lending portfolio, has reported a 43 per cent drop in its net income to \$5m in the third quarter.

The group blames a \$16m loan loss provision and lower bond trading profits for its poor performance. A year ago the bank reported that it had been a participant with the failed Penn Square Bank in Oklahoma City in \$125m of energy loans. At the time it increased its third quarter 1982 loan loss provision from \$5m to \$9m.

The bank's loan loss reserve at the end of the latest quarter totalled \$37.2m or 1.15 per cent of outstanding loans, compared with a reserve of \$40.2m or 1.13 per cent at the same time last year.

For the whole of 1982 Northern Trust's net income was down 11.8 per cent from a record \$38.1m in the first nine months of the current year it is 42 per cent down at \$14.9m.

Bank of New York, which owns the 18th largest bank in the U.S., lifted third quarter operating net earnings from \$19.4m or \$1.35 a share to \$24.3m or \$1.54, helped by higher fees and interest income.

Non-interest income rose from \$37.8m last year to \$51.8m, reflecting increased trust fees and income from securities' clearance operations. Net interest income for the quarter rose 3.9 per cent to \$114.1m.

Loan loss provisions for the third quarter were \$15.5m, against \$18.6m in the comparable period. Non-performing loans and lease financings stood at \$287.9m on September 30, compared with \$204m a year ago.

Operating net earnings for the first nine months were up from \$53.7m to \$68.3m, or from \$3.75 a share to \$4.33.

NCNB, the North Carolina multi-bank holding company, reported flat earnings for the third quarter, with net profits up slightly to \$21.8m or 65 cents a share against \$21m or 68 cents (average shares outstanding have risen by about 1.5m).

For the first nine months, earnings were \$68.2m or \$2.75 a share, against \$63.7m or \$2.55. Assets at the end of the third quarter were \$12.1bn, against \$9bn at the end of the 1982 third quarter.

Bank of America, holding company for the Bank of California which is currently being taken over by Mitsubishi Banking, lifted earnings in the third quarter thanks mainly to a reduced provision for loan losses.

Operating income jumped from \$3.2m to \$14.2m and net earnings, boosted by a tax credit, totalled \$18.1m or \$3.54 a share.

Lower interest rates boost Den norske Creditbank profit

BY FAY GJESTER IN OSLO

DEN norske Creditbank (DnC), Norway's largest commercial bank, reports a vast improvement in profitability in the eight months to end August, compared with the first eight months last year.

Falling interest rates in Norway and abroad cut the cost of DnC's borrowing from other banks and cut in the primary reserve requirement from 7 to 4 per cent, effective from April 1, reduced the need for such borrowing.

In comparison, the requirement was 10 per cent for the five months to the end of August last year.

Barring a Government move to

tighten liquidity in the final four months of the year, the bank expects satisfactory results for the year as a whole.

DnC points out that tougher liquidity measures would appear to be unnecessary at present, because since September, the authorities have regulated commercial bank lending directly, under Norway's monetary and credit policy laws.

Operating profits for the eight months soared to Nkr 93.9m (\$52.7m) from Nkr 25.1m a year earlier. Total assets rose more slowly than in previous years - reflecting the easier liquidity situation - and averaged Nkr 35.4bn by the end of August, Nkr 4.4bn, or 14.2 per cent, higher than a year earlier.

Operating profits equalled 1.06 per cent of average total assets in the period, compared with only 1.29 per cent. For the four months to the end of August 1983 the proportion was 1.79 per cent - the best four month result the bank has achieved in the 1980s.

Net interest income reached Nkr 860.8m in the eight months, compared with Nkr 658.3m. Income from other sources rose by Nkr 48m or 18.2 per cent, to Nkr \$12.4m.

Defensive Gulf Oil regroups

By Our New York Staff

GULF OIL, the U.S. oil major, whose performance has lagged behind that of many of its rivals, is reorganising itself into a new Delaware holding company which will give it more financial flexibility and help protect it from disruptive action by minority shareholders.

Trading in Gulf Oil shares has been unusually active over the last couple of months, and there have been widely published rumours that one or more individuals may be accumulating substantial shares in the company.

Mellon National Corporation is the biggest single shareholder with 8.7 per cent, but there have been persistent rumours that Mr Boone Pickens' Mesa Petroleum, a frequent speculator in oil shares, has been buying Gulf shares.

The formation of the Delaware holding company, Gulf Corporation, will allow greater flexibility in carrying out administration and operational programmes and will eliminate cumulative voting rights. Gulf is taking this action, it says, because it is aware that in a number of circumstances over past years, people have accumulated stock positions in companies as a prelude to taking actions directed not at benefiting all shareholders of the company, but rather for their own benefit.

With cumulative voting, a minority shareholder could concentrate votes and obtain potentially disruptive board representation. Mr James Lee, Gulf's chairman, said yesterday that Gulf is "unequivocally committed to the principle that Gulf's shareholders are best served by directors who are responsible for representing all shareholders not just a few."

Industry focuses on new computer models

BY LOUISE KEOH

SPECULATION about the imminent introduction of new home computer models in the U.S. is rising to fever pitch as industry analysts, consumers and investors try to work out which manufacturers stand to benefit most from the highly lucrative Christmas sales period.

Guessing the introduction date and details of IBM's "Peanut" home computer has become something of a national pastime. Latest industry suggestions are that IBM's entry into the consumer end of the computer market will occur on November 1. Many people, however, are betting on a mid-October introduction. The date is significant, because it will determine how many units can be delivered to retailers in time for holiday buying.

Anticipation of the IBM Peanut introduction is also severely affecting sales of Apple and other competitive machines. The Peanut is expected to be priced at around \$1,500 for a fully configured system.

Coleco has also set industry analysts guessing about the imminent introduction of its Adam home computer. Although Adam is featured in several mail order and showroom catalogues, and has been advertised on television, the \$800 machine, which comes with a printer, as well as keyboard and storage devices, has yet to be shipped.

Texas Instruments' plans to announce a \$300 home computer to salvage its faltering home computer business are also attracting attention. Latest reports suggest that TI has cancelled plans to introduce the 89/8 this year. That will leave the field open for Commodore to dominate the low-price end of the market with its Commodore 64, which sells for around \$200.

Sales of Texas Instruments' 89/8A home computer are sagging, amid rumours that the company may drop the product.

Strong growth for CBS record unit

BY TERRY DODSWORTH IN NEW YORK

A SHARP turnaround in CBS's records division and strong growth in the group's broadcasting activities helped the company to a 32 per cent increase in net income to \$33.4m or \$1.12 a share for the third quarter to September.

The publishing division also improved its performance, the gains in the quarter easily offset losses of \$15.7m in the Columbia activities, where the group suffered from losses and write-offs on video games software.

The net profits figures were also reached after taking in a much higher tax charge, which rose from \$900,000 to \$25.5m, but interest costs were cut substantially, falling from \$18m in the same period last year to \$4.1m.

Sales rose by 10 per cent to \$1bn, and the company, which has been rationalising its record and tape manufacturing operations, also improved its overhead controls, with corporate expenses falling from \$12.7m to \$11.6m.

Honda chief goes as profits fall back

By John Griffiths in London

MR KIYOSHI KAWASHIMA, 55, has stepped down as president of Honda Motor, the world's largest motorcycle maker.

Honda has also partnered Austin Rover of the UK in new car ventures.

There was no immediate explanation from Tokyo of the reasons for Mr Kawashima's departure. He is to be replaced by Mr Tadashi Kume, senior managing director.

Austin Rover, which produces the Triumph Acclaim under licence from Honda, and which is developing jointly with Honda a new executive saloon for launch in 1985, sought quickly last night to dispel any speculation that the joint venture might be affected.

A spokesman pointed out that Mr Kume, whose principal background is in engineering, was the UK car company's principal contact during the negotiation of the Acclaim and executive car programmes. He was the joint signatory, with Austin Rover's joint managing director, Mr Mark Snowden, of the agreement committing both sides to the executive car's development.

News of Mr Kawashima's departure coincided with the disclosure of Honda Motor's first-half results. These showed sales up, at ¥74.22bn (\$3.77bn) compared with ¥68.36bn last year but net income down sharply to ¥10.02bn (\$1.17bn).

The figures related solely to Honda Motor, and were not consolidated with those of its subsidiaries.

In August, Honda announced that it was revising downwards by nearly 20 per cent its target for motorcycle sales this year, reflecting fierce competition in both domestic and export markets. Like all other Japanese motorcycle manufacturers, Honda's motorcycle production has been considerably in excess of what markets can absorb, and the conventional practice of boosting sales by bringing out new models has demonstrably failed. This is despite the fact that Honda increased considerably its own penetration of the Japanese domestic market last year.

In contrast, Honda's car-making activities are buoyant, with a 7 per cent increase in output volume last year heralding the launch of major new models expected to increase Honda's sales significantly.

However, the slide in motorcycle sales means that investments on the car-producing side of the business are absorbing cash faster than Honda can generate it.

Mr Kawashima is the second president of a major Japanese motorcycle manufacturer to step down within six months. In April, Mr Hiroyuki Kato was replaced as president of Yamaha after a sharp deterioration in Yamaha's own motorcycle sales.

Lower costs aid General Electric

By Our New York Staff

LOWER COSTS and increased demand across a wide range of its activities helped General Electric, the diversified U.S. manufacturing group, to a 11 per cent increase in third quarter net profits to \$499m, against \$451m a year ago. Earnings per share amounted to \$1.10.

Sales rose by only 3 per cent in the period, from \$6.39bn to \$6.55bn, but the company said that operating margins had strengthened considerably to 9.9 per cent of sales against 9.4 per cent in the same period last year.

Mr John Welch, chairman, said that the group's earnings would be sustained through the rest of this year by the economic recovery in the U.S. along with the "excellent" performances of the group's consumer, high-technology and service businesses.

STENBECK IN KINNEVIK BOARDROOM BATTLE

Staying alive in Stockholm

BY KEVIN DONE AND DAVID BROWN IN STOCKHOLM

FOR SEVERAL weeks, Stockholm's Dragon Cinema has been featuring John Travolta's latest film, *Staying Alive*, but when shareholders arrived yesterday for the extraordinary meeting of the embattled Kinnevik investment group, they found a new star had taken over. This time, the boarding read: "Jan Stenbeck in *Staying Alive*."

For the flamboyant and controversial Swedish financier, who for many in the Stockholm establishment has become the "unacceptable face of Swedish capitalism," the meeting marked a successful new phase in his fight to hold onto control of one of the largest private business empires in Sweden.

"This is life or death for me," he said, on the eve of the meeting, sipping champagne in the Kinnevik boardroom. "I don't want to be packing my father's portrait and leaving."

Having already lost out in the battle to maintain his control of Sandvik, the Swedish tools and special steels group and one of the flagships of the Swedish engineering industry, Mr Stenbeck is determined to retain his influence in the remaining parts of the empire.

At Sandvik, which had been under Kinnevik control since 1957, Mr Stenbeck was outmanoeuvred by the heavy guns of Skanska, one of the Nordic region's biggest construction and investment groups, which had the backing of powerful institutional investors.

Skanska had quietly amassed the largest single holding in Sandvik, before calling publicly for a shareholders' meeting to replace the entire board of the troubled steel group.

Even before the Skanska dawn raid on Sandvik, Mr Stenbeck was embroiled in an unseemly power struggle with his two sisters - one a member of the Swedish parliament - for control of the family stake in Kinnevik, formerly the master company in the Stenbeck empire.

Kinnevik was originally formed in 1936 by Stenbeck's lawyer father and a number of wealthy families from Sweden's landed gentry. The original families are still represented on the board, although the investment company went public with a listing on the Stockholm Stock Exchange in 1954.

Kinnevik's main holdings were in Sandvik, the Fagersta special steels group, and Korsnäs-Märma, one of Sweden's most profitable forest products groups, although it is also involved in property, insurance, communication and oil exploration.

Fearful that the struggle with his sisters could expose Kinnevik to an outside hostile takeover bid, Mr Stenbeck moved earlier this year to consolidate his position by orchestrating a reverse takeover of Kinnevik by its subsidiary, Fagersta. Both have virtually identical boards, with interlocking family interests.

The plan ran into trouble, however, as suspicions arose that the Stenbeck interests were taking advantage of the small shareholders, and ultimately the Stockholm Stock Exchange took the unprecedented action of expelling both companies from the bourse.

At yesterday's extraordinary meeting of Kinnevik shareholders, one of the company's auditors, Mr Knut Ranby, who had called the meeting, went so far as to suggest that shareholders had grounds for demanding a police investigation. In the wake of the original takeover bid, however, Fagersta had already acquired a majority of the votes in Kinnevik and the Stenbeck interests managed to head off the attack.

Mr Stenbeck certainly appears to have lost none of his buoyancy, despite the recent setbacks, and he is openly scornful of the policing role adopted by the stock exchange council. The Fagersta/Kinnevik controversy has aroused a fierce debate in Sweden about stock market ethics and the relative lack of rules governing share trading.

Mr Stenbeck, domiciled for several years in the U.S., is disarming critics of his actions by forcefully demanding written regulations patterned after the U.S. Securities Exchange Commission, rather than a voluntary code of conduct, which he claims is far too open to abuse.

For Mr Stenbeck, who first went to the U.S. in 1967 to study at Harvard Business School and spent seven years at Morgan Stanley, the investment bankers, as a vice-president in the corporate finance department, the events of the last few months have provided the chance to start reshaping his business empire.

"The reduction of his interests in the steel industry promises to provide the cash resources for a far-reaching move into the communications and service sectors and away from the low-growth traditional sectors of Swedish industry. The sale of Kinnevik's 12 per cent stake in Sandvik to Skanska has already yielded Kr 440m (\$88m) and the sister company, Korsnäs, could raise a further SKr 500m for its 14 per cent Sandvik holding. The sale of Fagersta's hydroelectric power interests could raise an additional SKr 1bn.

Mr Stenbeck estimates that his personal wealth could be "in excess of SKr 1bn," and the larger part of his assets is now in the U.S. He owns 64 per cent of Millcom, a \$40m-a-year manufacturer of rugged computer peripherals for military use - he bought the company out of bankruptcy for \$300,000 - and has interests of 40 per cent in a small oil exploration company in Texas, and in a Texas bank holding company.

The potential jewel in the crown, however, is Millcom - 40 per cent owned by a Stenbeck family foundation and 35 per cent by its senior executives - which, with sales of just \$2m, has a market value of more than \$130m, says Mr Stenbeck. Millcom is developing mobile telephone and portable telex systems, and is busy trying to acquire licences for radio frequencies in several parts of the world.

It was Millcom, together with Racial of the UK, which recently won the licence in Britain to become the private sector competitor for British Telecom in cellular radio-telephone systems. Racial-Millcom was the clear underdog but won the contract against competition from groups as weighty as Cable & Wireless and Ferranti.

The day the contract was awarded, "I had a tingling feeling I was going to win. The finger of God was pointing at me," he says. In Sweden, he might for the moment have lost some of his earlier influence, but yesterday's meeting shows that he has learned a lot about the art of staying alive.

Westinghouse awaits industrial upturn after flat quarter

BY TERRY BYLAND IN NEW YORK

WESTINGHOUSE Electric, number two in the U.S. electrical equipment sector, almost matched its growth at General Electric, the industry leader, in the third quarter of the year. But Mr Robert E. Kirby, the Westinghouse chairman, said recovery in the industrial capital goods sector remained sluggish and the company was still waiting for the upturn in capital spending by U.S. industry which would benefit the group.

Net earnings for the third quarter came out little changed at \$115.5m or \$1.31 a share. But the comparable totals of \$113.7m or \$1.31 included 27 cents a share from the sale of the pay television service operations and repurchase of debenture stocks.

Sales for the three months were little changed at \$2.3bn, reflecting higher sales in the commercial and broadcasting and cable groups but

Demand surge aids Intel

By Louise Kehoe in San Francisco

INTEL, the California-based semiconductor manufacturer, has reported third-quarter net earnings of \$32.1m or 29 cents a share, up sharply from \$8.4m or 9 cents, for the same period last year.

The rise took profits for the first nine months to \$63m or 64 cents a share, against \$22m or 24 cents. Revenues rose from \$550.4m to \$789.5m, of which \$292.4m, against \$236.8m, came in the third quarter. The rise reflects a dramatic increase in worldwide demand for integrated circuits.

Mr Gordon E. Moore, chairman and chief executive, said that the upswing in demand "is so great that orders for some products are well above our capacity to deliver and we are working closely with customers to let them know how much we can ship."

According to the Semiconductor Industry Association, shipments of integrated circuits from U.S. manufacturers are now growing at an annualised rate of 25 per cent. The industry group expects a 33 per cent increase in sales of CMOS chips, a strong market sector for Intel.

Intel is the designer and primary source of the top-selling 8088 and 8088 microprocessors used in the IBM personal computer and its many imitators.

Altech moves into cable making by purchase of control in Asea

BY JIM JONES IN JOHANNESBURG

ALLIED Technologies (Altech), the fast growing South African electronics and electrical group, is planning to extend its operations into the manufacture of electrical cable by acquiring an indirect controlling interest in Asea Electric South Africa.

Negotiations are still in progress but their general trend is that Altech's 63 per cent owned subsidiary, Power Technologies (Powertech), is to acquire an indirect controlling interest in Asea. At present, Asea is 47 per cent owned by Anglo American Industrial Corporation (Amico), the industrial arm of the Anglo American Mining house, and 25 per cent by the Swedish Asea company.

It appears that the Swedish group does not intend to sell its South African interests. While the final touches have still to be put to the agreement, the intention is that Powertech should issue new shares to acquire a controlling interest in Asea's holding in Asea. It is unofficially pointed out that Powertech could avoid issuing sufficient shares to allow control to slip from Altech's hands.

Powertech and Asea are much the same size. In 1982 Asea's turnover was R160m (\$141.5m) and its pre-tax profit was R11m. By way of contrast, Powertech's turnover was R88m in the year to February 28, 1983 and its pre-tax profit R12.5m.

Trading in the shares of Altech, Powertech, Asea and Altron (which is Altech's controlling company) was suspended on the Johannesburg Stock Exchange on Wednesday pending completion of negotiations. A final agreement is expected to be reached by October 9. At the same time trading has been suspended in the shares of Indumet, a defunct coal mining company which is controlled by Anglo American.

Stora Kopparberg advances

BY DAVID BROWN IN STOCKHOLM

STORA KOPPARBERG, the Swedish forest products company, has lifted pre-tax profits before extraordinary gains but after financial items by 21 per cent to SKr 179m (\$33m) for the first eight months ending August.

Extraordinary gains of SKr 67m, stemming mainly from the sale of fixed assets, pushed earnings 42 per cent ahead to SKr 248m.

Total income for the eight months grew by 11 per cent to SKr 3.8bn over the same period last year, while costs advanced by 11 per cent to SKr 3.1bn. Operating results climbed by SKr 259m to SKr 318m for the period.

Net financial costs grew 26 per cent to SKr 139m, due mainly to high interest charges which are expected to moderate by the year-end following several large capital infusions.

In May, Volvo purchased an SKr 495m convertible bond issue in Stora which will give it a 25 per cent stake in the group.

Stora is also to sell its holdings in Iggesund, a pulp, board and chemicals group, to MoDo, another Swedish pulp and paper group, for SKr 297m later this month.

Hilton Hotels revenues rise

By Our Financial Staff

HILTON HOTELS Corporation more than doubled its net profits to \$44.8m in the third quarter, against \$19.3m in the same quarter last year. Revenue totalled \$155.2m against \$151.7m for the comparable period.

The nine-month net of \$87.5m or \$2.26 per share compares with \$84.6m or \$2.42 respectively last time. Revenue totalled \$489.8m against \$468.5m.

Banks show reluctance to take credit for Brazilian debt concessions

THE DECISION by the world's major banks to impose more lenient - rather than harder - terms for Brazil's \$11bn package of loans and debt rescheduling last week will be welcomed as something of a breakthrough by those who have accused the banks of profiteering from less developed countries' problems.

But far from feeling satisfied with this display of enlightened self-interest, the banks themselves are distinctly embarrassed and are refusing to discuss it. So are the U.S. banking authorities who appear to have played a key role in welding the rescheduling agreement together.

"This is not a subject we can comment on just now," was the word from one of the large New York banks this week.

The reason, of course, is that bankers, like all businessmen, do not like to make concessions. But in this instance there is the extra problem of how "soft" loans should be treated in their books. Are they second rate assets because they do not carry full market rate? If so, should special provision or disclosure be made?

What complicates the issue is that bank regulators are under pressure to bend the rules slightly so that banks will continue lending to Brazil and avert a greater disaster.

The U.S. banks are particularly touchy because they have by far the largest exposure to Brazil, and U.S. bank accounting and disclosure rules are much tougher than those of most other lending countries.

U.S. accounting standards specifically require banks to report "concessionary" loans because they carry the implication that the borrower is in trouble. But banks and their auditors can exercise a fair amount of judgment. Is a concessionary loan bad if it helps a country through a tight spot and actually increases his chances of repaying all his debts later on?

If the auditors decide the Brazilian package is concessionary, the U.S. bank authorities could theoretically classify it and force banks to use some of their profits to make it good. There are no hard and fast rules. But bankers at last week's negotiations must have been aware that Congress wants tougher procedures for classifying problem international loans, which could sharply limit their room for manoeuvre.

One proposal would force banks to write down a bad loan by 10 per cent in the first year and 15 per cent each year after that when a country was not paying "full interest," or was failing to abide by an IMF programme, or had no prospect of getting its financial house back in order "in the near future."

Banking authorities in Europe are more relaxed about soft loans. UK bankers and accountants, for example, say that the Brazilian package was sound banking because it helps keep Brazil alive and still brings the banks a healthy profit. But bank chairmen might note in their annual reports that the terms were concessionary.

How did U.S. bankers overcome their worries about unpleasant regulatory come-back? Thanks, it seems, to the personal intervention of Mr Paul Volcker, the chairman of the Federal Reserve Board, who appears to have given specific assurances that bank supervisors will be understanding.

A Fed spokesman would not comment on Mr Volcker's role. But he is known to believe in the overriding need to keep money flowing to Brazil, and has already stated publicly that banks which lend to countries "abiding by an IMF programme" need not fear regulatory criticism."

In his speech to the American Bankers' Association meeting in Honolulu this week, he again called for more bank loans to Brazil and strongly implied there would be no obstacles.

But Mr Volcker does not control all the regulatory agencies in Washington which have power over the banks, notably the fiercely independent Securities and Exchange Commission.

As protector of the interests of investors in bank shares, the SEC has already twice challenged the Volcker line in recent months by forcing banks into embarrassing disclosures about their international loan problems.

According to bankers close to last week's negotiations, Mr Volcker sought assurances from the SEC that it would not make life difficult for banks that join the Brazilian package. Neither the Fed nor the SEC will confirm this, and both are prickly about suggestions that Mr Volcker tried to persuade his opposite number at the Commission. But privately officials admit that the Fed and the SEC do keep in touch.

One of them commented: "We don't make concessions but we try to understand people's problems."

The whole affair would have caused a lot less heartache if the U.S. had a more flexible bank regulatory system. But the trend is in the direction of even greater firmness. Congress is demanding tougher bank laws as a condition for passing the \$8.4bn IMF lending bill - the "bank bailout bill" as it is called.

Bankers say these will discourage all new international lending, let alone Brazilian-style packages which are supposed to benefit distressed borrowers. But one motive for U.S. bankers to subscribe to the new laws is that, by showing willing, they may mollify some of their congressional critics.

INTL. COMPANIES & FINANCE

As heads roll at Bank Bumiputra Chris Sherwell looks at the extent of the damage done by the Hong Kong loans scandal

Malaysia counts the cost of Carrian

TUESDAY'S TOP level resignations from Bank Bumiputra, Malaysia's largest bank, represent the first punishments to be meted out as a result of the controversial Hong Kong loans scandal, in which a subsidiary of the State-owned bank was caught seriously exposed in the Colony's property crash last year.

Technically, the resignations ordered by Dr Mahathir Mohamed, the country's prime minister, spring from the fact that the individuals concerned made money for themselves, in their dealings with the Carrian group, the ill-fated set of companies controlled by Mr George Tan which finally collapsed at the weekend.

But the punishments appear to many to be only the barest minimum that could have been done, and may well fail to mark the end of the controversy. The trial of Mr Tan in Hong Kong may reveal more than has already surfaced, and it seems possible that the political reverberations in Malaysia will grow.

Already the Government in Kuala Lumpur is suffering the gravest embarrassment. The country's flagship bank, through its wholly owned subsidiary in Hong Kong, Bumiputra Malaysia Finance (BMF), has lost money to Chinese property speculators in the British Colony when its main raison d'être is to help indigenous Malays (Bumiputras) compete effectively with their economically stronger Malaysian Chinese counterparts.

More heads could yet roll in the affair, which has also highlighted the way appointments are made in Malaysia, the lack of internal controls within some banks and the vulnerability of individuals in high places to speculative business offers.

Some sort of official action by the Malaysian Government had been long awaited. Dr Mahathir said previously that the priority was to recover the money at risk in Hong Kong, and he confirmed on Tuesday that the Government had needed the co-operation of the resigning officials for this purpose.

But he has also repeated that BMF's lending was imprudent, and officials said two months ago that resignations would be coming soon. The end of the Carrian saga in Hong Kong has precipitated the latest developments in Kuala Lumpur.

Figures already produced in

Hong Kong's courts show that BMF lent a total of around HK\$4.6bn (U.S.\$598m) to the Carrian group, and that BMF is Carrian's biggest creditor, ahead even of the prestigious Hongkong and Shanghai Banking Corporation, which along with other banks has also been embarrassed by the affair.

Other figures produced in the Hong Kong courts suggest that while the unlisted Carrian Holdings received some HK\$210m from BMF the publicly quoted

to about a quarter of Bank Bumiputra's total loans outstanding at the end of last year. Mr Lorraine Egan Oomen and Dato' Mohamed Hashim Shamsudin, two BMF directors, who were also members of the Bank Bumiputra board's executive committee, are apparently being held responsible for its loan policy. Both are among the executives who have been ordered to resign their positions.

Tan Sri Kamarul Ariffin, who resigned as executive chairman

THE MASSIVE loan controversy at Malaysia's Bank Bumiputra subsidiary in Hong Kong is taking on new political dimensions as the public outcry continues in spite of the attempts of Dr Mahathir, the Prime Minister, to defuse the issue, Wong Sulong reports.

Mr Lim Kit Siang, the opposition leader, described the affair as "shocking" and "scandalous" and demanded a royal commission of inquiry.

Tan Sri Kamarul Ariffin, former executive chairman of Bank Bumiputra, has denied Dr Mahathir's claims of his involvement in the Hong Kong loans.

Dr Nawawi Mat Awis, the current bank's chairman, has confirmed that bank directors and senior officials in-

volved in the controversy would submit their resignations "shortly".

It is reliably understood that Mr Lorraine Oomen and Dato' Hashim Shamsudin, both directors of the Bank and its Hong Kong subsidiary, Bumiputra Malaysia Finance, Mr Ibrahim Jaffar, BMF's general manager and Dr Razi Saniman, head of the bank's International Division, will be leaving the bank's employ.

Speaking out on the issue for the first time since he resigned as the bank's chairman, Tan Sri Kamarul suggested that he was being made a scapegoat and there were political considerations in the way the Government and bank management had handled the matter. He said he had not done anything "legally or morally wrong".

Carrian Investments received nothing at all. This would suggest that the vast bulk of BMF's loans to Carrian actually went to other companies owned or controlled by Mr Tan. Moreover, according to the Hong Kong prosecutor, some HK\$2bn of this has gone missing.

According to BMF's audited accounts, BMF had outstanding loans of about HK\$3bn at the end of 1982. The HK\$4.6bn lent to the Carrian group thus amounts to more than 90 per cent of its total lending. The remainder went to just two places:

● Eda Investments, a company owned by property tycoon, Mr Chung Chin Mun, with whom Mr Tan was once associated but subsequently fell out. The company has since gone into liquidation.

● Dr Kevin Hui, a property developer and jeweller, who continues to make repayments. This lending by BMF amounts

sound and has the full backing of the government. But it remains unclear how far responsibility for the Hong Kong loans affair will go.

Dr Mahathir suggested that other Bank Bumiputra board members might not have been fully informed of what was going on in Hong Kong, a worrying admission about the bank's management.

For Tengku Razaleigh, Malaysia's Finance Minister, the affair has been particularly embarrassing. Tan Sri Kamarul is reckoned to belong to Tengku Razaleigh's political camp, which may be one reason why he, along with many other senior bankers, found themselves changing jobs since Dr Mahathir ascended to the premiership.

While Razaleigh has remained quiet, Mr Lim Kit Siang, the opposition leader in Malaysia's Parliament, has grown more and more critical. Yesterday he described Dr Mahathir's action as being "as shocking as the scandal itself," and demanded to know whether Bank Bumiputra came under the aegis of the Prime Minister of the Finance Minister. Either way, he suggested, there had been incompetence and a shirking of responsibility.

That Dr Mahathir has only gone as far as he has seems something of a surprise. As Mr Lim points out, how can there be a "heinous crime" to quote the Prime Minister, but no criminals and no charges in the courts? Answering the resignations, Dr Mahathir seems almost to concur: "I think those involved are going to get off very lightly compared to the problems they have caused the government and shareholders of Bank Bumiputra."

The five, according to Dr Mahathir, have not done anything illegal, but were morally wrong. In addition, it seems, they do not have to return any of their ill-forgotten gains, although that presumably awaits further decision.

In all this, various questions remain to be answered:

● How much money was lent by BMF, and to whom and on what basis?

● Who knew about the questionable loans, and when, and who benefited by them?

● Who was behind Mr Tan and the Carrian group of companies that made him such an attractive credit risk to the men at BMF?



▲ 1203.3 The Judges, sculpture by Hans Jörg Limbach, Hombrechtikon, Switzerland

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JUNE 1983



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October 13, 1983, London
By: Citicorp, N.A. (CSSI Dept.), Reference Agent **CITIBANK**

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October 13, 1983, London
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VONTOBEL EUROBONDINDIZES

WEIGHTED AVERAGE YIELDS

PER 11 OCTOBER 1983

	Today	INDEX	Last week	%	Year's
					Low
US\$ Eurobonds	11.68	11.74	12.54	11.22	
DM (Foreign Bond Issues)	7.40	7.62	7.79	7.23	
HFL (Bearer Notes)	7.96	8.18	8.67	7.43	
Can\$ Eurobonds	13.14	13.22	13.56	12.62	

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Toyota South Africa to expand

BY OUR JOHANNESBURG CORRESPONDENT

SOUTH AFRICA'S largest car maker, Toyota, is to expand and improve its production facilities at a cost of R190m (\$170.8m) over the next two years. The expansion, according to Mr Colin Adecock, the managing director, is planned to take advantage of a strong advance in motor vehicle sales forecast for 1983-84.

The expansion programme, which will cost an estimated R58m is designed to increase annual production capacity to an initial 125,000 vehicles to be followed in a few years by an increase to 150,000 vehicles.

During the first six months of this year Toyota sold 43,101 vehicles and gained a 22.4 per cent share of the country's depressed vehicle market.

The South African company's production contract with the Japanese Toyota company is due to expire at the end of 1985. However, a renewal agreement is to be signed next year.

In addition to the expansion, the company plans to spend R32m in replacing facilities and equipment and R100m on retooling. Mr Adecock says that the latest technology will be imported from Japan.

During the first half of this year Toyota had an operating profit of R26.8m before tax and Life (last in first out) accounting adjustments. An interim dividend of 65 cents was paid from first-half earnings of 300 cents a share. In 1982, Toyota sold 100,259 vehicles and earned an operating profit of R50.1m on a turnover of R732m. A total dividend of 130 cents was paid from earnings of 712.2 cents a share.

Toyota is entirely South African owned and the Japanese company does not have any equity interest.

Japan banks buy more foreign bonds

TOKYO — Eight Japanese

trust banks have sharply increased investment in foreign bonds due to the large differentials between Japanese and overseas interest rates.

The outstanding balance of their investment in foreign bonds, including U.S., Australian and German bonds, totalled Y458.8bn (\$1.9bn) at the end of August, up nearly 10 per cent from the end of March figure.

The end-August balance represented 5.4 per cent of their total pension fund holdings of Y8,087bn.

The eight banks, which include Daiwa, a city bank that is also engaged in trust business, are allowed to invest up to 10 per cent of their pension trust funds in foreign securities under a Finance Ministry guideline.

The Ministry may be asking the eight banks to apply self-restraint to their overseas

investment to support the yen against the dollar.

Japanese life insurance companies have been restricting monthly investment in foreign bonds to 20 per cent of funds available at the Finance Ministry's behest.

The Ministry also maintains a guideline to limit the foreign investment of life insurers to 10 per cent of their total assets available for lending.

Reuters

Winding-up for Carrian offshoot

HONG KONG — The Registrar General yesterday presented a petition to the High Court for the winding-up of Kei Chong Home Service Life Insurance, a company indirectly controlled by the Carrian group.

Kei Chong is a wholly-owned unit of China Underwriters Life and General Insurance, a subsidiary of Carrian Investments.

The Registrar General filed a winding-up petition against China Underwriters. The Government move follows the filing of petitions against Carrian Investments, a publicly quoted company, and its private parent company, Carrian Holdings, by several banks after a year-long rescue effort.

● Mr Arthur Williams, partner in a New Zealand joint-venture with the Carrian group, said he is buying out the Carrian interest.

Mr Williams, chairman of Carrian Williams Holdings, an unlisted New Zealand-based property and investment company, said that members of his family are buying back the 7m shares acquired by Carrian Investments in a share swap. Agencies

NEW ISSUE

OCTOBER 1983



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Weekly net asset value

Tokyo Pacific Holdings (Seaboard) N.V.

on 11th October, 1983, U.S. \$84.59

Listed on the Amsterdam Stock Exchange

Information: Pierson, Hekking & Pierson N.V.,
Herengracht 214, 1016 BS Amsterdam.

INTL. COMPANIES & FINANCE

John Wicks looks at a Swiss machine tool maker's answer to change

Dixi's old but flexible strategy stands up to recessionary storms

SWITZERLAND'S machine-tool industry is passing through a difficult period. According to the Swiss Association of Machinery Manufacturers, world-market demand is flagging, competition is increasing and sales prices are under pressure.

The industry's orders on hand at mid-year were equal to only about 4.4 months' production, well below average throughput times. Although Swiss manufacturers have been able to increase their world market shares, actual sales volumes have fallen off, and do not look like rising for some time yet.

As unsatisfactory for Swiss machine tool makers in general as things are, most individual manufacturers have been weathering the storm remarkably well. A case in point is Dixi, best known as the pioneer of jig-borers, but today having a diversified sales programme extending far outside the machine-tool sector. With its wide range of activities and a high degree of product innovation, the privately-owned Le Locle company is still very much in business.

Like many other Swiss businesses, Dixi was born from an invention. At the turn of the century, the Le Locle watch factory set up a small division to develop precision machine-tools for its own use. In 1904, this produced the world's first so-called pointing machine for precision marking of watch plates, jigs and dies before machining. This centre pointing equipment, with a graduated scale working to tolerances of a hundredth of a millimetre, was later linked to a flexible drive to become the first-ever vertical jig-borer. Within a few years, watch production was given up at the Le Locle plant, which was turned over completely to this machine tool division.

Dixi developed its jig-borer operations, pioneering a large-scale model suitable for general mechanical purposes—and not just for watch-industry applications—before the First World War, and the first high-precision horizontal jig-borer in 1948. The largest jig-borer on the world market is still the "Dixi 55," introduced in 1967 with table dimensions of 1.35 by 1.3 metres.

Ten years later, the company presented its latest, state-of-the-art model with the "Dixi 400," also in 1977, the introduction of automatic tool changers for 72- or 144 tools gave existing units the performance and capacity of high-output machining centres. The company's first numerical-control system had already been available in 1961.

Dixi sees itself, with some justification, as making the "Rolls-Royces of jig borers." The once-modest punches have turned into high-precision (± 0.001 mm), high-technology machines built under controlled conditions—with temperature

to pick up much before next year, though a jig-borer contract for 12 units for the Soviet Union is in the offing. The biggest order ever was one of 85 machines from China, a well established client.

Over the years, expansion has been generated internally and by a policy of acquisition. As long ago as 1924, diversification was started with the foundation of Cylindre—a manufacturer of clock and watch components which has grown to a 400-machine factory turning out some 500m parts a year.

Dixi entered the military market first in 1937, when it

modular system of precision boring tools made by the partners through the joint-venture subsidiary Cie d'Outils de Précision.

Much of this expansion has taken place since Dixi was acquired in 1959 by M. Paul Castella, who today holds all shares in the various group companies. Now working together with his successors-to-be, sons Pierre and René, he was also responsible for taking the company back to its roots and re-entering the watch and clock business.

Dixi has in the past 20 years taken over a number of manufacturing businesses in this sector, including the quality watch, clock and jewellery company Paul Buhre, the luxury watch firms Jean Perret and Zodiac and the quality clock company Luxor. Since 1978, Dixi and Adia International—the "temps agency" group subsidiaries of which include Alfred Marks in London—have shared a 75-per cent stake in Zenith-Movado, the manufacturer of watches, pendulum clocks and telephone dials. Elsewhere, the group entered the furniture business through its subsidiary Segale.

Since M Castella took over the reins, more than SwFr 100m (\$47.6m) has been invested in the company, which has grown six-fold as a result. Today, total group turnover amounts to something like SwFr 150m—of which about SwFr 80m is accounted for by the mechanical engineering divisions. This spread of activities has helped Dixi through what could have proved hard times for a machine-tool "monoculture" company.

Things may well, in the event, be looking up in machine-tool operations fairly soon. Orders were generally rather better at Dixi in the first few months of 1983 than for the corresponding period of last year, and there could well be an improvement in business in the wake of the trade's leading European fair, EMO. However, there is no euphoria at Le Locle: this year will not be a good one in the machinery sector, says Dixi, and prices look like staying at their January, 1982, level. Instead of trying to raise prices, the company prefers to cut manufacturing costs wherever possible.



Much of the expansion of interests results from M. Paul Castella (left) taking over the group in 1959. But the machine-tool company has gone back to its roots and re-entered the watch and clock business. At the same time, things may well be looking up in the machine tool business generally, though this is now in a difficult period.

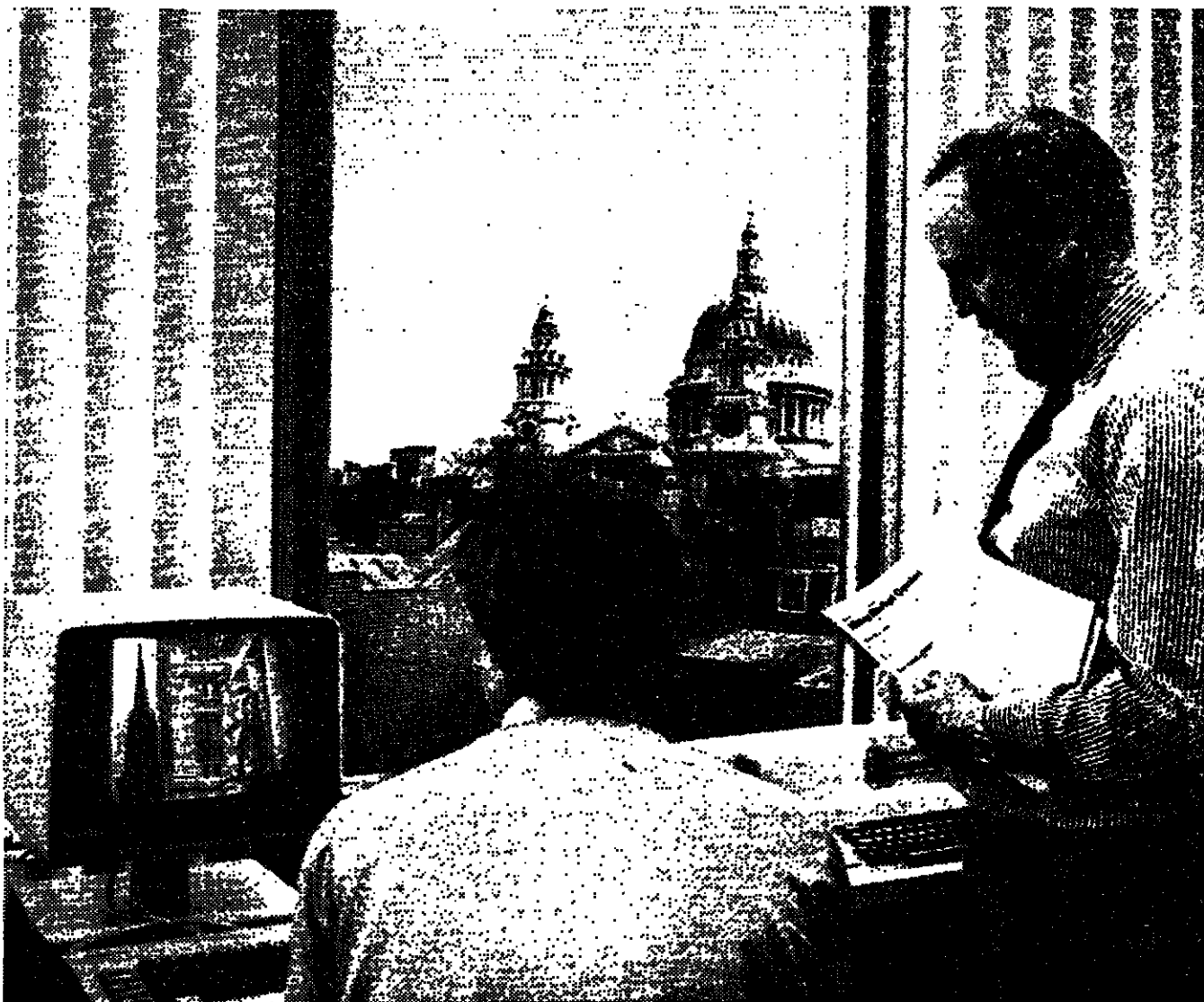
kept within half-a-degree of 20 C and relative humidity at 55-60 per cent. The modernisation of manufacturing techniques has not cut out the craft element in the factory, where surfaces are still hand-scraped for accuracy; this calls for up to 860 man-hours for a single machine.

For all its success over the years, Dixi decided early that it needed more than a single speciality. This has proved valuable today, when recession has made itself felt in the machine-tool sector. Production is now down to some 35 or 40 units per year, compared with a capacity of some 65, and the division has for some months been working short time.

The days when 95 machines were being turned out annually are past but this is largely the result of increased model sophistication. Orders seem unlikely

set up a plant for mechanical time fuses, and followed with its most-recently formed division—dating from 1972—making radio-controlled targets for weapon practice. A \$1.4m (\$440,000) order for Dixi targets was placed not long ago by the British Army. Also self-generated was the heavy-duty tool division, which grew out of a small Dixi workshop and now manufactures some 100,000 tungsten-carbide and diamond-tipped tools per month.

In the engineering sector, the programme was expanded by the acquisition in 1960 of Marksa (air compressors and industrial refrigeration equipment) and in 1976 by that of Tungstène Carbide, which added tungsten-carbide balls to the tool division's assortment. Shortly before this latter move, Dixi had teamed up with SIP, the Geneva-based jig-borer manufacturer, to market a



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NEW ISSUE

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September 20, 1983

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UK COMPANY NEWS

Bejam at £12m after static second half

SECOND-HALF pre-tax profits of Bejam Group, food and freezer retailer, were virtually unchanged at £5.94m, against £5.89m, leaving the figure for the 52 weeks ended July 31 1983 just ahead from £11.76m to £12m and in line with forecast.

In their interim report the directors said it was difficult to comment on the full year's outcome, but they anticipated a modest increase in profits.

Based on trading results to date they are now optimistic for the current year. Food sales are significantly ahead of the same period last year, and the company has established new branches apart from the contribution from new stores opened since then.

Sales for the 52 weeks

amounted to £259.22m, compared with £258.57m last year, and were split between retail sales of £230.22m (£208.02m); food, £230.22m (£208.02m); and frozen food, £29.00m (£20.55m).

Mr John D. Apthorpe, chairman, explains that the 11 per cent rise in retail food sales is due to new stores, but that the increase in net profit is a result of a reduction in the cost of goods sold.

Sales of appliances were "very satisfactory," the chairman says. Almost 150,000 were sold, a 34 per cent increase in 1981-82, which were mainly freezers and fridge freezers, but also in-

cluded "a growing number of microwave ovens and refrigerators."

Tax charge for the year was £4.11m (£4.82m) after which earnings were £0.83p (£0.07p) per 10p share. A final dividend of 1.75p (£1.75p) lifts the net total from 2.75p to 4.50p.

Mr Apthorpe says that 14 new stores were opened during the year, three of which replaced smaller successful units nearby. There were 199 stores operating at July 31, bringing the total selling space to 221,000 sq ft. He adds that the number of stores will increase to over 200 before the end of 1983.

Pre-tax profits were after a £409,000 (£487,000) allocation to employee profit-sharing scheme. After dividends, £3.19m (£2.68m), the amount retained was ahead from £4.55m to £4.71m.

in. Combined with negative food price indices it is perhaps

impressive that Bejam managed any profits growth. Yet 1983-84 should be a complete antithesis to last year. Food price inflation should comfortably outstrip rising costs, the poor harvests will have made sure of that. This year profits will be good but outside estimates seem all over the place. Something around £15m pre-tax is probably about right.

After tax up from £1.04m to £1.25m, first-half net profits were ahead by £0.21m to £2.62m. The interim dividend absorbs £306,000 (£269,000). For the last full year, taxable profits totalled £6.73m.

United

Parcels

advances

to £3.9m

comment

United Parcels has displayed a steady pattern of growth for the last 10 years spending its way through the recession of the last three to the tune of £11.8m on acquisitions and updating its existing fleet and premises. It provides a national parcel service with perhaps a 10 per cent market share. It expects to sustain existing growth rates if the economy gets no worse and is still looking for further suitable acquisitions to strengthen the business following the £10.2m rights issue of July. The last two acquisitions, Arrowfast Express and Nationwide Express, were unprofitable when they were taken over, should be net contributors by the end of the year when United Parcels could make £7.7m pre-tax. The shares at 115p down 5p yield 3.5 per cent on the forecast net dividend for the year of not less than 5.8p. On an actual tax rate of around 30 per cent the shares sell on a prospective p/e of just over 13.

First Castle jumps 47% at six months

A 47 per cent jump in pre-tax profits from £562,236 to £838,021 is reported by First Castle Electronics for the half year to July 31 1983. The result has been achieved from a full six months' contribution from Centronic.

Reflecting the Centronic contribution, turnover soared by some 185 per cent from £2.6m to £6.61m. Earnings per 10p share—after adjusting for the 1982 rights issue—rose from 2.35p to 4.77p. The latter is 47 per cent higher at 4.77p (£0.7p) net. Last year's total was 1.75p on £2.3m profit.

First-half 1983 pre-tax profits were struck after 10p share consolidation written off. After minority debits this time of £27,000, attributable profits were up from £562,236 to £838,021.

No tax provision has been made for the period, as the board feels there is unlikely to be a tax charge arising in the current year because of the availability of capital allowances.

Commenting on the results Mr Leslie Connor, the chairman, says that at Able Electric the move to new premises has been completed, and that the disruptions of setting into the

enlarged premises have been overcome. Fleetworld continued its excellent performance and BRM has succeeded in breaking into new markets by expanding its customer base.

At Centronic the sales of the Small Arms Weapons Effect Simulator have steadily increased and the system is being well promoted overseas. The nuclear division has done well and new contracts have been gained for Neutron Flux Detectors for use in Ontario, Canada.

Scot. Metropolitan

Turnable profits of Scottish Metropolitan Property increased from £5.84m to £6.51m for the year ended August 15 1983. Net revenue from properties was up from £5.81m to £6.77m and other income amounted to £1.03m, against £1.55m.

After tax of £2.14m (£2.09m) available profits from £2.75m to £3.77m. Earnings per 20p share climbed from an adjusted 3.87p to 4.51p and the net dividend is effectively higher at 3.5p (3.182p) with a final of 2p.

Fogarty recovers to £0.6m halfway

THE RECOVERY in profits forecast last April by Fogarty, continental quilt maker, has materialised in the first-half of 1983. There has been a turnaround from losses of £535,000 to profits of £616,000. The company returned to profits in the second half of 1982 cutting the first half deficit to £13,000.

The directors say that current trading reflects the normal seasonal pattern. The net interim dividend has been held at 1.5p in the last full year's annual of 2.42p was also paid. Earnings per 30p share for the six months amounted to 4.77p against previous losses of 6.59p.

First half turnover was lower at £15.45m (£16.97m). Tax has been estimated at £97,000 (£86,000). At the attributable level profits emerge at £519,000 (losses of £139,000 after extraordinary debits of £132m).

The directors say that the trading reflects the normal seasonal pattern. The net interim dividend has been held at 1.5p in the last full year's annual of 2.42p was also paid. Earnings per 30p share for the six months amounted to 4.77p against previous losses of 6.59p.

First half increase for Spirax-Sarco

TAXABLE profits of international energy control group, Spirax-Sarco Engineering, increased from £3.6m to £3.81m for the six months ended June 30 1983, from turnover of £28.84m, against £22.43m.

Mr A. C. Brown, the chairman, says that difficult trading conditions continued in the majority of the group's world operations. Trading profits showed a 15 per cent rise to £3.82m, of which a small contribution was made representing two months' profit from the newly-acquired U.S. division of White Consolidated Industries Inc. purchased last April.

The chairman says that in the directors' circular, last April, announcing the U.S. purchase, it was noted that its sales for the first quarter of 1983 were lower than the same period the previous year. That company's sales continue to be below the level of the preceding 12 months, and its profitability accordingly remains lower than last year.

After tax of £1.4m (£1.5m), the company's earnings per 25p share were 5.8p, compared with 5.1p, and the interim dividend is maintained at 1.7p net on capital increased by the group's profits of £3.81m (£3.6m) and the prospective p/e of around 15 seems well founded.

months included lower interest receivable, less payable, of £287,000 (£448,000) reflecting the increased cost of the U.S. acquisition, partly offset by the proceeds of the rights issue.

After tax, minorities, £56,000 (£54,000), and a £38,000 (nil) provision for share ownership scheme, the attributable balance was £2.32m, compared with £1.94m.

Spirax-Sarco is one of a very few British engineering companies to have maintained a solid profit growth rate during the long recession. Its share price has been undervalued by a premium rating. The latest results show once again the group's strength; trading profits are up 15 per cent despite the depressed state of most markets for valves and other fluid controls. Demand for Spirax's products, notably from process plant operators, tends to lag a recovery slightly, so the main UK businesses should strengthen in the second half.

The 12p fall in the share price yesterday to 115p may be a reaction to the chairman's indication that sales of the recently acquired U.S. company are not recovering as expected. Still, group profits exceed £10m in the full year, and the prospective p/e of around 15 seems well founded.

United Parcels advances to £3.9m

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HIGHLIGHTS

Lex comments on the state of play in the gilt market where a new top joined yesterday with the distinction of being the longest dated stock around. The column then goes on to look at events across the Atlantic where Wall Street started to get the jitters as the impression grew that the Fed will not relax its present stance. The column then moves closer to home again to turn its attention to the bids which promise to reconstruct the British laundry sector. Finally Guinness Peat launched a bid for Moorside Trust in a "back door" rights issue.

N. American boost for Steel Brothers

MAINLY AS a result of reduced interest charges and a consequent recovery in earnings in Canada and the U.S., taxable profits of construction, foodstuff and manufacturing concern Steel Brothers Holdings moved ahead from £4.5m to £5.81m for the first six months of 1983.

The interim dividend is stepped up to 4p (3.5p) net per 25p share—last year's final distribution was 3p and taxable profits were £10.02m.

Group turnover fell from £60.06m to £52.53m for the first half and the pre-tax figure was after depreciation of £1.94m (£1.84m) and interest, much lower at £1.09m, against £2.16m.

An analysis of pre-tax profits shows: food and catering £3.80m (£3.71m); rock production £1.05m (£0.95m); engineering £2.25m (£2.15m); general trading £1.94m (£1.84m); insurance £1.94m (£1.84m); and other £1.09m (£1.09m).

Tax charge amounted to £1.75m, against £1.4m and was split between UK £1.4m (£1.4m) and overseas £0.35m (£0.35m). Earnings per share were 33.45p (£26.61p).

comment

Steel Brothers' 25 per cent increase in pre-tax profits is in line with market expectations and the shares rose 10p to an all-time high of 385p. Analysts, meanwhile, hurriedly marked up their full year forecasts to around £11.5m, against the 1982 pre-tax outturn of £9.8m. The underlying trading performance, however, looks less exciting.

Just over £1m of the profit advance is directly attributable to a reduction in interest charges thanks to a £12m cash injection from a new American corporation and disposal of 51 per cent of the Dubai operations. The compensation payment of £5m also provides the explanation for a steady quadrupling of contribution from rock products and construction supplies. Yet that division could well provide the main thrust in the current revival in the North American construction industry. A reduced level of oil and construction related activity in the Gulf should mean another lacklustre performance from Spinneys. The prospective p/e is 7.3 on a 31 per cent tax charge, while the yield is nearly 5 per cent, assuming a final dividend of 9p net.

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TECHNOLOGY

EDITED BY ALAN CANE

GASIFICATION PROVES ATTRACTIVE AS FUEL COSTS RISE, WHILE FLUID BED COMBUSTION SHOWS NOVEL USES

How gasification can fuel a siege economy

ALMOST a decade has passed since oil prices quadrupled arousing fears of a general economic collapse and ideas for a host of substitute energy sources. The incentive for alternative energy sources was compounded by the further oil price rises of 1979-80, by which time it had become clear that developing countries had been hit hardest by higher energy costs. Yet few practical alternatives to oil have emerged.

One alternative demonstrated recently in London's dockland was a British designed and manufactured gasifier. Using as fuel 80 per cent of domestic electric heaters—far less than its 10 KVA rating's capacity.

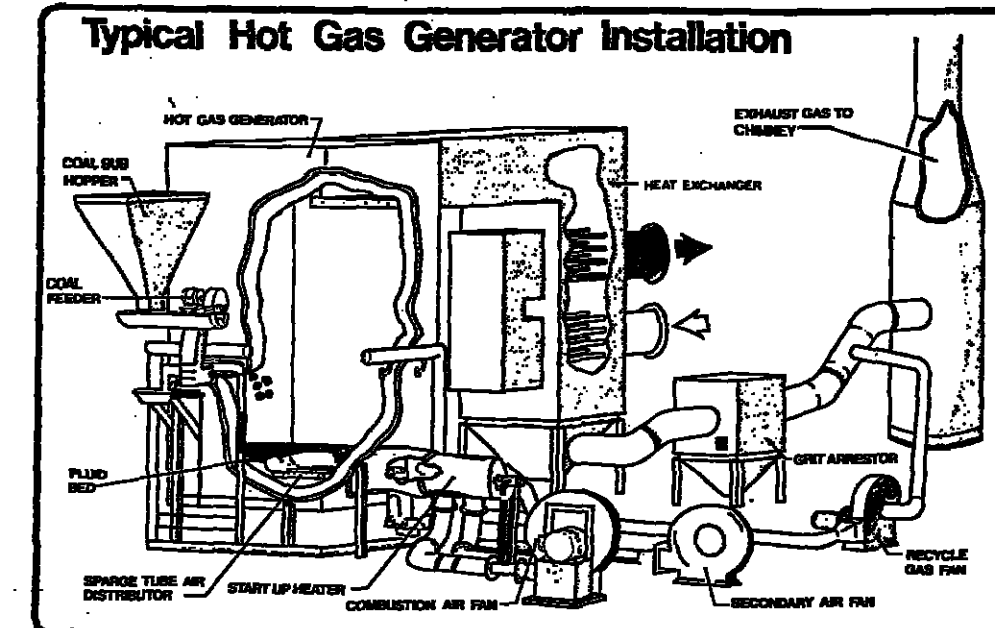
Gasifiers have been around a long time and were widely used during the Second World War by belligerents and neutrals, chiefly for road vehicles. Rising fuel costs has made the technology attractive again, especially in developing countries with abundant supplies of wood, or even coconut shells. They supply only a limited amount of energy and are therefore most suited to rural electricity generation, irrigation pumping, agricultural and forestry processing and vehicle propulsion.

Not surprisingly, the Third World is ahead of the industrialised nations in this technology. The two countries which have taken the lead are Brazil and the Philippines, although many other countries are experimenting with gasifiers, and the World Bank partly funded a new study entitled "Gasifiers: Fuel for siege economies" underlining its serious nature.

Gasification is an essentially simple process. Wood, charcoal and other dry organic materials are fed into an upright container and a controlled quantity of air is drawn into the lower part of the unit allowing some of the fuel to burn. But the air intake is restricted, releasing just enough heat to chemically break down and gasify the adjacent fuel.

The reaction in the "reduction zone" produces combustible carbon monoxide gas together with hydrogen and small amounts of methane. This gas, called producer gas, has a heating value equivalent to about 10 to 15 per cent of natural gas.

The rest of the gasification process consists basically in



cooling the producer gas (to increase concentration) and cleaning it to prevent it fouling the engine in which it is combusted. The latter process may be omitted if a direct-heat gasifier is designed to heat a boiler or kiln, like those in Sao

expensive liquid fuels to cheaper biomass fuels, but warns that, "These savings must be weighed against the capital cost of the gasifier, and the increased operating and maintenance costs." However, the study warns

TYPICAL COSTS: GASIFICATION VERSUS DIESEL (in U.S. cents/kWh)		
	Conventional diesel engine	Diesel engine fitted with gasifier
Capital cost	2.4	4.5
Maintenance and running costs	1.6	2.3
Fuel cost: diesel	16.0	2.8
wood	—	2.8
Total cost of power	21.0	14.6

Paulo State in Brazil, where logs are used as the fuel.

The latest study published by the International Institute for the Environment and Development indicates that gasifiers could economically replace some diesel engines or oil-fired boilers in remote areas not linked to an electricity grid, in rural sawmills and irrigation projects. It also suggests that fuels other than wood could be used, including coconut shells, peanut shells, maize cobs and sawdust.

On the crucial point of economic viability, the study is realistic and hence cautious. It notes that savings could be made by switching from

that gasifiers could be a positive nuisance in areas of fuel shortages where their use might drive up wood prices leading even to deforestation and hardship for poor rural families.

The study comes down on the side of gasifiers, provided certain conditions are satisfied, by making the comparisons shown in the table.

At the end of the day, the economic justification for gasifiers is their continued use and increased application in Brazil and the Philippines. In 1981, the Philippines set up the Gasifier Equipment Manufacturing Corporation (GEMCOR) and began commercial production of a range of different

models, some of them using dual-fuels. In Brazil, gasifiers have been developed by private enterprise, with at least 10 companies active in the field. A key role is played by Florestal Acaçita, a subsidiary of the country's biggest steel concern.

For industrialised countries, the challenge is to perfect the technical performance and sell gasifiers, together with gasifier expertise, to customers most of whom will be located overseas and living under very different climatic and economic constraints. Specialist Engines, which mounted the demonstration operated in such an environment. It was launched only three years ago by Mr Phil Harris, who has also carefully designed the gasifier and sited his venture off the beaten track in Cornwall.

Small refinements are incorporated that have been disregarded by Third World manufacturers, such as corrosion-proofing by the use of stainless steel in parts and galvanised steel elsewhere. Mr Harris said he was negotiating sales to the Indian sub-continent, Africa and America.

Like so many other substitute fuels, gasifiers cannot hope to provide a more efficient replacement for petroleum. But unlike the others, they have been tested and found to be working reasonably well.

WILLIAM SHOLTO

TWO YEARS ago, Energy Equipment was a small British company with expertise in fluid bed technology and striving for success in an extremely difficult market. Now it is part of Petrofina, the Belgian-based oil multinational. Its new parent is investing about £1m a year so that Energy Equipment can take its ideas to commercial fruition.

At Energy Equipment's small research centre at Olney outside Milton Keynes it is building an experimental synthetic gas—syngas—generator which should be operating next year.

Syngas is the feedstock for many processes in the chemical industry. Energy Equipment believes that it can adapt its present fluid bed technology to suit syngas production. The plant will cost about £2.5m to produce.

In a report by the National Coal Board, published in

September, called Gas From Coal, the NCB said that there was no technology for coal gasification which was applicable to the NCB's needs. Dr Andrew Edwards, managing director of Energy Equipment, begs to differ. He says that the design of its boiler system developed is suitable for UK coal gasification systems.

Airborne

The basic of fluid bed technology is to pass air through a bed of granulated material at such a speed that each particle becomes airborne. In this condition, the bed of particles behaves like a liquid. In Energy Equipment's case, the fuel is projected onto a bed of sand made up of 2 mm diameter particles. The size of the added combustion material is not critical. The fuel becomes

engulfed in the fluidised bed and is completely dispersed.

Energy Equipment says that its simple design can cater for a wide variety of fuels from peat and coal to wood. At present there are more than 52 fluid bed systems operating in the UK and Energy Equipment has about 20 installations.

Applications of the fluid bed include a hot gas generator for British Sugar Corporation to dry beet, another for crop drying using waste wallpaper, straw and other waste as fuel. In South Africa, the company has supplied a gas making plant to fire gas for a billet re-heat furnace, firing coal.

The company is also introducing new types of boilers systems so to suit smaller and larger applications. Before the end of the month it will launch a small system costing from £30,000 to £100,000.

ELAINE WILLIAMS

REPORT CONFIRMS IBM'S LEAD IN EUROPE

IBM 'will recover market share'

BY PAUL WALTON

IBM, LIKE Caesar "bestrides the narrow world like a colossus" and is winning most of its battles in the European computer market.

The Shakespearean reference introduces a new Frost and Sullivan report describing how IBM sets the tone in Europe, where it seems set to remain the leading supplier of almost everything in data processing from the large mainframe computers to the personal computer which it has just begun to sell.

IBM ducked the recession which finally hit the frantic growth rates of its competitors—especially the plug compatible suppliers of equipment or machines which might directly replace its own. Frost and Sullivan says that in all respects, IBM is now in an enviable position, being "expected steadily to recover market share." With over two-thirds of the worldwide market for computers, the giant is also beginning to make a splash in new oceans.

"The company in early 1983 holds almost unprecedentedly powerful market and product positions, offering relatively short delivery positions and a new—albeit complex and costly, but apparently very efficient—processor architecture," Frost and Sullivan conclude when

looking at IBM's share of big mainframe computers.

The IBM 308X architecture, at the heart of its big mainframes, supports a market which will be worth \$18m from the shipment of almost 5,000 big mainframe computers between 1983 and 1987, in which traditional plug compatible and the more recent Japanese suppliers will find increasingly difficult to get a share.

Replacing IBM mainframes is becoming more difficult, as the old plug compatible formula of 20 per cent more power for 10 per cent less cost is increasingly met by the supplier itself. IBM is outpacing every big mainframe supplier in both the supply of the corporate computer, and of the mid-range general business computers where Frost and Sullivan said that "IBM has almost complete dominance." The IBM 43XX architecture, the design of medium-sized machines, supports a market which will be worth \$4.5m from the shipment of around 18,500 machines by 1988.

IBM is still fighting to get more than a fifth of the next tier of computing, the distributed processing market for computers which sit in the office or factory and support many

local terminals. Frost and Sullivan report that the company will begin to "claw back" business selling minicomputers such as the \$100, which failed to succeed in making much headway with large IBM users.

Frost and Sullivan go on to describe the ways in which IBM computer users continue to expand their computing capabilities, and how the company recognised in the late seventies and invested \$100m in improving its own productivity in order to be in a better position to respond.

There are very few gaps in the company's range, with perhaps the exception of some peripherals such as all-important rapid retrieval storage magnetic disks—of which there was a famine during 1981-82. Plug compatible suppliers will continue to do the IBM computer user a service by offering cheaper, or slightly more advanced terminals or magnetic storage, but Frost and Sullivan holds out little hope that they will be able to replace many of the central processors.

IBM has only recently dropped into the small business and personal computer markets, but here where price is often the overriding consideration,

DALE
GENERATING SETS

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Biotechnology

Shocks for plant cells

EQUIPMENT to fuse cells for biotechnology routines such as plant genetics, the production of monoclonal antibodies or yeast transformations has been announced by the GCA/Precision Scientific Group in America.

Its Zimmerman Cell Fusion system is used to orientate cells and to end in a low level electrical field, and then to open tiny pores in the cell membranes by the application of a short direct current pulse. This results in the mixing and ultimate fusion of each cell's contents with its neighbours.

This \$14,000 biotechnology technology instrument was based on the work of the leading West German researcher, and is now a bench top unit which the relatively inexperienced can also use thanks to computer control. Telephone: 0101 617 275 9900.

Text storage

Copier for rare documents

THE BRITISH Library has developed a copier for quickly capturing and storing the contents of whole books without damaging them, which will be launched commercially in the autumn by Cambridge Arm Optronics.

The unique feature of this book scanner and digitizer is that it scans direct from the page without harming them, and can easily copy an A4 page in 10 seconds. The British Library developed it to preserve the contents of rare books and documents on computer, without harming the originals.

Optronics say that the high resolution digitizer, which it claims can scan copy right down to the very fine print, will be able to connect to many different makes of printer, to computers directly or to machines which are sited remotely.

AIDS FOR PERSONAL COMPUTER SOFTWARE

Tools for the naive programmer

DATAFIT IS both the name of a new British firm and its first software system, which is claimed to give the naive microcomputer user "tools to manage his data."

These tools all sit on a piece of sophisticated computer software—relational database—which Datafit has developed for microcomputers which use the common CP/M method of operation. There are all the tools needed for the first-time user to be able to write his own

computer programs, in a system which is suited to the small business and which can store up to 8m separate items of data.

Table planning is how Datafit describes the creation of these computer applications. First step is to identify the major pieces of an application, in the manufacture of products, billing customers or paying the workforce, breaking these down so that they can be quantified and give useful data for the system to work with.

There are five major tools in

Datafit, often found in similar competitive products, which allow the naive user to make use of his data. The relational database allows the user to create an application program which can take several bits of data and uses them to do some useful work, such as working out production costs. Application prototypes are created just once, then stored for future use as they are or with slight changes.

There is a report writing facility which can automatically

pluck data out of the system, and there are also some more expert facilities with which the skilled user can "enter" the database to do more sophisticated things with his information. One of these is a program generator, which actually writes programs on his behalf.

There are also skeleton applications which Datafit, or the software's distributors will help the naive to prepare: outline designs for putting together applications easily. More from Datafit on 01-385 6141.

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SURVEY ON
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ISSUE

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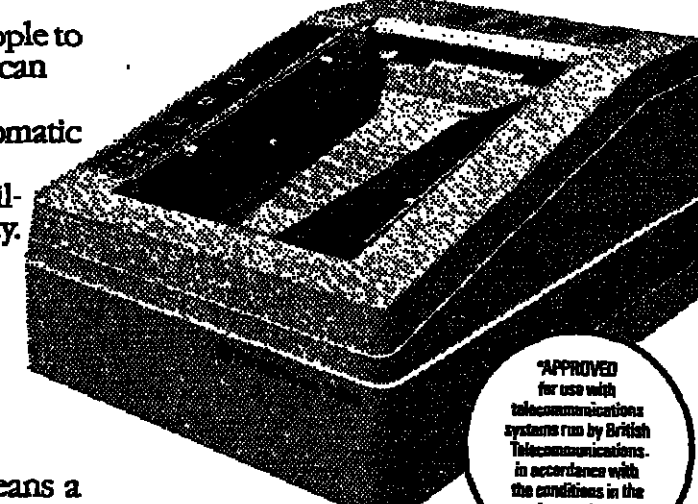
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Pitney Bowes
Facsimile Communications Systems

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SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Thursday October 13 1983

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WALL STREET

Overheating fears keep lid on rally

A STEADIER tone emerged among stocks on Wall Street yesterday as investors came to terms with the sudden jump in bond yields in the previous session following new uncertainties over federal reserve credit policies, writes Terry Byland in New York.

The stock market tried to move forward at one time, but soon ran out of support. Share prices showed widespread falls, but a rally in the final hour left the Dow Jones Industrial average 5.49 down at 1259.85 on turnover of 76m shares. Share losses exceeded gains in a ratio of two to one.

Bond prices could make no recovery but investor confidence was helped by a rally in bond futures. The credit markets remained wary ahead of the announcement this week of a batch of economic data which will be examined for any sign of overheating in the U.S. economy.

The bond markets have been disappointed by the apparent lack of any action by the Federal Reserve to ease its credit policies, and some fear that this suggests that the fed thinks the recovery in U.S. industry is running too strongly.

Nervousness was compounded on Monday by the closure of the New York bond markets for Columbus Day, leaving the initiative to the Chicago bond futures market where prices had turned down sharply.

The key federal funds rate opened higher again at 9 1/2 per cent. Later, with funds at 9 1/4 per cent, the Federal Reserve made a further \$2bn customer repurchase arrangement. This had little effect, however - the funds rate stayed at 9 1/2 per cent - and was regarded as nothing more than technical help to the weekly bank settlement operations.

Imperial Chemical was heavily traded again on the American Stock Exchange, where just under 2m shares were turned over, bringing the total to 6m in the past two trading sessions and lifting the price 5 1/2 yesterday to \$94. ICI closed unchanged at \$94.

Solomon Bros, which traded a 2m block of ICI shares on Tuesday, was active in crossing the stock again yesterday but maintained that it was not alone.

ICI is seeking a transfer of its quotation to New York's Big Board, a move which will substantially increase its attractions as trading stock for U.S. investors.

Of the leaders there, IBM lost 3/4 to \$132 1/2 and Honeywell 1 1/4 to \$126 1/2. General Motors gained 5/8 to \$78 1/2 and Ford 3/4 to \$66 1/4.

Oil shares shrugged off developments in the Iran-Iraq conflict, and were led forward by Exxon, 3/4 up at \$38 1/4, and Mobil, 1/2 up at \$31 1/4.

Among defence issues, Lockheed was delayed at the opening by a weight of selling orders which followed a down-

grading of the earnings estimate by Wertheim, a Wall Street brokerage house. Later, Lockheed stock finally traded 1 1/4 down at \$43 1/4.

The health care and pharmaceutical sector made a good start to the quarterly reporting season with record profits and sales from Abbott Laboratories, which landed unchanged at \$51 1/4.

The chemical majors looked mixed with Du Pont again wanted at \$52 1/4, a gain of 1/4, but Dow Chemical at \$36 1/4 and Monsanto at \$113 1/2 both down.

Among the personal computer issues, Coleco jumped 1 1/4 to \$39 1/4 on confirmation that its new Adam computer will reach retailers shortly.

Treasury Bills showed little change from overnight levels, the three-month standing at a discount of 8.80 per cent and the six-month at 8.95 per cent. The key long bond at 103 1/2 was about 1/2 down.

TOKYO

Court result clears way for record

REACTIVATED BUYING of speculative, oils and non-ferrous metal issues pushed share prices back to record levels in Tokyo yesterday as the market reacted calmly to the Tokyo District Court's conviction of the former Japanese Prime Minister, Mr Kakuei Tanaka, in the 7 1/2 year old Lockheed bribery scandal, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei-Dow average, which lost 69.39 points on Tuesday, advanced 70.16 to close at an all-time high of 9,563.25. Volume also expanded to 339.37m shares against the previous session's 248.56m. Advances led declines 363 to 291, with 171 issues unchanged.

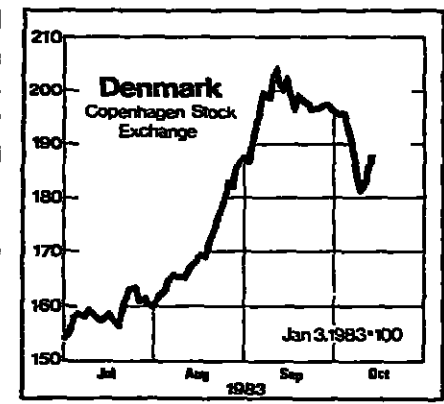
Wall Street's overnight retreat exerted downward pressure on prices at the opening, but investor concern about a possible market slump in the wake of the Lockheed verdict faded quickly when the court handed down a sentence of four years' imprisonment on Mr Tanaka, which matched earlier expectations.

Increased tension in the Iran-Iraq war gave support for non-Gulf linked oil, non-ferrous metal and other resource-related issues. Nippon Oil rose Y80 to Y1,230 and Maruzen Oil Y16 to Y225. Mitsui Mining and Smelting gained Y42 to Y630. Nippon Mining Y17 to Y296 and Dow Mining Y14 to Y520.

Also selected were builders likely to benefit from business stimulative measures by fiscal funds. Aoki Construction was up Y20 to Y990, Tokyu Construction Y44 to Y399, and Japan Development and Construction Y23 to Y289. Property issues also held firm, with Mitsui Real Estate up Y7 to Y782 and Tokyu Land Y5 to Y362.

Blue chips were mixed in relatively light trading. Sony advanced Y40 to Y3,820, Fujitsu Y10 to Y1,400 and Toyota Motor Y10 to Y1,290. But Hitachi declined Y14 to Y905, Matsushita Electric Industrial Y10 to Y1,750 and Honda Motor Y10 to Y987.

Bond prices edged down in thin trad-



EUROPE

Resilience accompanies the caution

EVIDENCE WAS provided yesterday both that the European bourses appear to have embarked on a brief pause for consolidation and, at the same time, that such a phase can provide stock prices with significantly greater resilience than might be obtained under an unremitting bull market.

The determined downward correction overnight in New York was viewed as being founded almost entirely on technicalities and, although some centres in Europe are also hovering within hailing distance of all-time peaks.

An upward thrust in U.S. interest rates caused some discomfort on domestic bond markets, and the retreat by Wall Street stocks was by no means ignored, but late buying lifted many bourses off their lows.

A resumption of purchases was identified particularly in Frankfurt, unable to be reflected in the mid-session daily calculation of the Commerzbank index: it stood 5.6 off at \$63.7.

Quiet bond dealings took public paper down a half-point ahead of terms for a DM 850m issue of 10-year loan stock for the federal railways, priced at par to yield 8.25 per cent. The Bundesbank bought DM 67.9m in existing paper, as well as arranging money market currency swaps.

A similar trend emerged for Amsterdam, where KLM opened weaker but finished F1 1.40 ahead at F1 160.10 on healthy load factor and traffic figures. Elsevier, the recently strong publisher, relinquished F1 8 to F1 440.

A Copenhagen recovery continued apace, adding DKR 25 to Danske Sukker at DKR 740 and DKR 18 to Provinsbanken at DKR 311 as political fears receded.

Stockholm, however, was the most prone of all to Wall Street jitters: its heavy advance this year has drawn strong benefit from new-found U.S. interest. The Jacobson and Ponsbach index slid 31.73 to 1439.49, and falls of SKR 10 were common to Pharmacia at SKR 420 and Skandia at SKR 320.

In addition, a possible new wealth tax was rumoured, and a central bank inspector was reported as criticising "over-speculation" on the market.

Selling in Oslo cut Borregaard and Norsk Hydro by NKR 5 apiece to a respective NKR 160 and NKR 537.50.

Stop-loss Milan selling intruded on a developing weakness over feared new corporate taxes to take Generale L1,500 lower at L137,500. Mediobanca slid L920 to L83,100 on its one-for-five scrip, while bonds too tended easier.

An active and steady Zurich was supported by overseas buying. Among strong insurers, Swiss Re added SwFr 100 to SwFr 6,900 and Zurich Insurance SwFr 225 to SwFr 17,300.

Dull Paris sentiment pulled l'Oréal FFr 20 down at FFr 1,990 while state modification of a Peugeot job-shedding plan aided a FFr 7.50 dip to FFr 204.50. Broader measures to modernise French industry had little impact.

Brussels drew little comfort from news of reduced pressure on the franc, although among scattered decent rises, Hoboken picked up BFr 20 to BFr 4,570 on a company expectation of a profits increase for the year just ended.

Madrid was closed

KEY MARKET MONITORS

Tokyo New Stock Exchange
Jan 4, 1988=100

Dow Jones Industrial Daily Average

FT Industrial Ordinary Index (30-Share)

STOCK MARKET INDICES				
NEW YORK	Oct 12	Previous	Year ago	
DJ Industrials	1259.85	1265.14	1003.89	
DJ Transport	578.36	583.89	397.83	
DJ Utilities	137.14	137.04	121.77	
S&P Composite	169.82	170.34	134.44	
LONDON				
FT Ind Ord	692.1	698.2	604.9	
FT-A All-share	436.44	439.42	377.48	
FT-A 500	475.21	477.85	420.82	
FT-A Ind	428.12	430.77	381.17	
FT Gold mines	549.1	572.7	369.2	
FT Govt secs	81.4	81.66	83.37	
TOKYO				
Nikkei-Dow	9563.25	9483.09	7413.25	
Tokyo SE	697.47	696.28	551.35	
AUSTRALIA				
All Ord	695.3	704.8	524.4	
Metals & Mins.	521.2	534.0	435.5	
AUSTRIA				
Credit Aktien	54.73	54.82	47.56	
BELGIUM				
Belgian SE	128.86	128.71	101.43	
CANADA				
Toronto Composite	2485.1	2505.78	1770.4	
Montreal Industrials	444.58	447.08	318.62	
Combined	422.99	425.93	304.28	
DENMARK				
Copenhagen SE	188.39	183.03	91.3	
FRANCE				
CAC Gen	140.7	141.3	99.0	
Ind. Tendance	148.2	150.0	118.3	
WEST GERMANY				
FAZ-Aktien	325.36	327.2	239.2	
Commerzbank	963.7	989.3	725.0	
HONG KONG				
Hang Seng	736.68	735.36	857.74	
ITALY				
Banca Com.	186.73	189.15	159.78	
NETHERLANDS				
ANP-CBS Gen	143.8	144.8	92.0	
ANP-CBS Ind	117.3	118.4	70.9	
NORWAY				
Oslo SE	212.88	216.45	100.84	
SINGAPORE				
Straits Times	947.44	952.82	685.52	
SOUTH AFRICA				
Gold	763.5	808.0	757.7	
Industrials	917.8	923.9	689.9	
SPAIN				
Madrid SE	closed	119.65	102.61	
SWEDEN				
J & P	1439.49	1471.22	712.15	
SWITZERLAND				
Swiss Bank Ind	342.1	342.3	269.5	
WORLD				
Capital Int'l	Oct 11	Prev	Yr ago	
	184.2	185.8	144.8	
GOLD (per ounce)				
	Oct 12	Prev		
London	\$394.875	\$398.625		
Frankfurt	\$394.75	\$398.75		
Zurich	\$395.50	\$398.50		
Paris (filing)	\$397.11	\$402.88		
Luxembourg (filing)	\$396.20	\$401.00		
New York (Oct)	\$397.10	\$398.20		

CURRENCIES					
(London)	Oct 12	Previous	Oct 12	Previous	
U.S. DOLLAR					
\$	2.6145	2.588	3.935	3.9	
Yen	294.25	292.25	362.5	350.0	
FFr	7.9675	7.91	12.01	11.915	
SwFr	2.123	2.1045	3.195	3.1725	
Quadr	2.9325	2.8995	4.4125	4.37	
Lira	1598.5	1573.0	2385.5	2369.0	
SFR	53.22	52.7	60.05	59.4	
C\$	1.22975	1.23175	1.854	1.8555	
INTEREST RATES					
Euro-currencies	Oct 12	Prev			
(three month offered rate)					
£	9 1/2	9 1/2			
SwFr	4 1/2	4 1/2			
DM	5 1/2	5 1/2			
FFr	14 1/2	15			
FT London Interbank Funding (offered rate)					
3-month U.S.\$	9 1/2	9 1/2			
6-month U.S.\$	9 1/2	9 1/2			
U.S. Fed Funds	9 1/2	9 1/2			
U.S. 3-month CDs	9.30	9.15			
U.S. 3-month T-bills	8.78	8.78			
U.S. BONDS					
Treasury	Oct 12	Prev	Yield		
	Price	Yield	Price	Yield	
10% 1985	100 1/2	10.53	100 1/2	10.82	
11% 1990	99 1/2	11.53	99 1/2	11.50	
11% 1995	101 1/2	11.57	102	11.52	
12 2013	103	11.53	103 1/2	11.59	
Corporate					
	Oct 12	Prev			
AT & T	Price	Yield	Price	Yield	
10% June 1990	94 1/2	11.50	94 1/2	11.55	
3% July 1990	89 1/2	10.30	89	10.40	
8% May 2000	76 1/2	12.00	76 1/2	12.05	
Xerox	10% March 1993	93 1/2	11.85	93 1/2	11.90
Diamond Shamrock	10% May 1993	92 1/2	11.95	92 1/2	12.15
Federated Dept Stores	10% May 2013	87.822	12.15	87.823	12.15
Abbott Lab	11.8 Feb 2013	97.168	12.15	97.168	12.15
Alcoa	12% Dec 2012	96.892	12.65	96.892	12.65
FINANCIAL FUTURES					
CHICAGO	Latest	High	Low	Prev	
U.S. Treasury Bonds (CBT)					
5% 32nds of 100%					
December	71-14	71-22	71-10	71-14	
U.S. Treasury Bills (BMM)					
51m points of 100%					
December	90.92	90.98	90.84	90.87	
Certificates of Deposit (BMM)					
51m points of 100%					
December	90.28	90.31	90.20	90.24	
LONDON					
Three-month Eurodollar					
51m points of 100%					
December	90.16	90.16	90.07	90.21	
24-year National GB					
£50,000 32nds of 100%					
December	105-31	105-00	105-10	105-00	
COMMODITIES					
(London)	Oct 12	Prev			
Silver (spot fixing)	\$81.05p	\$82.10p			
Copper (cash)	\$262.50	\$270.50			
Coffee (Nov)	\$1907.50	\$1891.50			
Oil (spot Arabian light)	\$28.47	\$28.47			

* Indicates latest pre-close figure

LONDON

Jitters over rights issue queue

A LACKLUSTRE performance in London owed much to the overnight fall on Wall Street, while the threats to Gulf Oil shipments and concern about a lengthening rights issue queue provided further dampening influences.

The FT Industrial Ordinary index ended 6.1 down at 692.1 - its lowest for nearly three months and 48.3 below its August peak for the year.

ICI again proved a feature among otherwise drab equity leaders, following heavy buying in New York on Tuesday when a record 3m shares changed hands. ICI closed up 5/8p at 596p on a combination of U.S. and domestic support.

In contrast, Glaxo fell 1 1/2p more at 707p following renewed U.S. selling after annual results. Details, page 33; Share Information Service, Pages 34-35.

AUSTRALIA

GOLD-RELATED mining issues led a Sydney downturn in line with a fresh overnight erosion in bullion values. This contributed to a 9.5 fall in the All Ordinaries index at 895.3, losing its hold on the 700 mark established last month.

Central Norseman slid 60 cents to A\$6.70 and GMR 30 cents to A\$10, while market leader BHP dipped 20 cents to A\$124.5.

Gulf oil worries pulled Santos 30 cents off at A\$7.50, while News Corporation led industrials 30 cents down at A\$3.60.

HONG KONG

AN IMPROVED foreign exchange standing combined with some short-covering to hold Hong Kong stocks steady, although an absence of institutional activity left volume low.

With the Hang Seng index 1.32 firmer at 736.68, leaders showed Hang Seng Bank itself 50 cents better at HK\$31, while Cheung Kong at HK\$55.85 and Hutchison Whampoa at HK\$9.70 were each 10 cents ahead.

SINGAPORE

A VERY thin Singapore trade left the Straits Times industrial index 5.38 lower at 947.44 as losses outnumbered gains 105 to 47, but the 175 issues unchanged reflected the unwillingness to embark on any new direction.

The Malaysian budget due on October 21 was cited as a reason for caution.

Of the industrial leaders National Iron slipped 10 cents to S\$8.65 and Cold Storage four cents to S\$4.96.

SOUTH KOREA

MONDAY'S PLUNGE in Seoul stock prices, in reaction to the killing of four cabinet ministers, was substantially corrected yesterday and on Tuesday after brokerage houses received a state loan package totalling 30bn won (\$36m).

Purchases made by the securities houses for their own account with these funds provided an immediate support level.

Construction companies were exceptions to the rally amid possible financial difficulties arising from a decline in Middle East order inflow.

SOUTH AFRICA


SHARP LOSSES in gold shares, prompted by heavy selling in the wake of a further easing in the bullion price, led a broad decline in Johannesburg.

Among the heaviest losses were Vaal Reefs, down R6.25 at R119.75, and Welkom, which shed R1.50 to R14.50. Diamond share De Beers lost 20 cents to R9 and Rustenburg Platinum 60 cents to R11.50.

Industrials were mixed with an easier bias.

CANADA

FURTHER LOSSES in gold issues led Toronto lower overall in moderate trading. Of the 14 major stock groupings only papers, consumer products, utilities and media issues managed an advance. The weaker trend was also reflected in Montreal.



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The intelligent decision
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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 31

a-dividend also extra(s), b-annual rate of dividend paid
 stock dividend, c-including dividend, d-called, e-new year's
 low, e-dividend declared (in) prior to record date, f-dividend
 dividend in Canadian funds, subject to 15% non-residence tax,
 dividend declared after split-up or stock dividend, g-dividend
 paid this year, omitted, deferred, or no action taken at latest of
 dividend meeting, h-dividend paid during this year, an
 cumulative issue with dividends in arrears, i-new issue in the
 past 52 weeks, The high-low range begins with the start of an
 offering, n-next day delivery, P/E=earnings ratio, o-dividend
 paid in stock in preceding 12 months, plus stock dividend, p-
 a-stock dividend, q-dividends begin with date of issue, r-
 dividend paid in stock in preceding 12 months, estimated stock
 value on ex-dividend or ex-distribution date, u-New yearly high
 y-bidding failing, w-in bankruptcy or receivership or being re-
 organized, x=dividend or stock dividend secured under a
 such companies wd when distributed wd when issued, we
 with warrants, xw-dividend or ex-rights, xdx=ex-distribution
 w-without warrants, yw-dividend and sales in full, yz=to
 z=close in full

LONDON STOCK EXCHANGE

MARKET REPORT

RECENT ISSUES

Renewed strength in ICI fails to sustain equities
Index 6.1 down at 692.1—Golds weak

Account Dealing Dates
Option
First Declared Last Account
Dealing Days Dealings Day
Oct 3 Oct 13 Oct 14 Oct 24
Oct 17 Oct 27 Oct 28 Nov 7
Oct 30 Nov 10 Nov 11 Nov 21
The above dates are for the first
place from 9.30 am two business days
before.

Another lacklustre performance by London Stock markets closed much to the near-20 point overnight fall on the Wall Street. The reaction was all the more disappointing because London had not followed the American centre's recent advance to record highs. Dealers marked UK leaders lower at the outset. Prices then picked up momentarily on cheap buying before drifting back on lack of follow-through support to close quietly. The threats to Gulf oil shipments and concern about a lengthening rights issue queue were dampening influences.

ICI again featured otherwise drab equity leaders. Following heavy buying on Tuesday in New York where a record 3m shares changed hands up to around 55, the London price moved up in line on a combination of US and domestic support. Demand was still being fuelled by hopes for the group's new fibre. Tactically, a good set of third-quarter figures when the group reports on October 27. By way of contrast, Glaxo, another index constituent, dropped to 709p before closing 18 down on balance at 707p following renewed American selling following the annual results.

The FT 90-share index opened with a fall of 5.4 at 10 am and closed 6.1 down and 483 below its August peak at 692.1, its lowest for nearly three months. Elsewhere, old and new bid situations provided some light relief. A day after having its bid for Sunlight Service cleared by the Office of Fair Trading, Brewin's announced improved terms which left the former 25p higher at 265p but brought another rejection.

The gilt-edged market gained no inspiration from Tuesday's money supply figures which showed that M3 had been brought back under control. Potential buyers paid more to be renewed doubts over the Federal Reserve credit policy and thoughts that interest rates may be held at their current high levels. The longer closure with falls ranging to 1/2 after 1, while shorter-dated maturities closed narrowly mixed. The Government Securities eased 0.26 for a three-day bill to 81.41.

Index-linked stocks weakened after having firmed on Tuesday in response to the inflationary implications of the rise in manufacturers' costs in September. Down by as much as 1/2 at the "House" close, falls were later extended to a full point on marketing down by jobbers in face of the attractive offers by the longer term redemption of the new £750m. £30-paid Treasury 21 per cent index-linked 2020 stock announced at 3.30 pm. Treasury 21 per cent £1916 lost a point to 283.

South African gold shares suffered one of their new all-too-familiar shake-outs in sympathy

with a fresh decline in the gold price which again dropped below \$400 an ounce. Closing falls among the heavy-weight gold shares ranged to 23, while the FT Gold Mines index dropped 23.8 to 648.1, which is nearly 186 points off last February's record all-time high.

Banks lower again

The major clearing banks drifted lower in the absence of important news. Lloyds, 448p, and Midland, 509p, both lost 8, while Barclays shed 6 to 442p and NatWest 5 to 670p. Discount houses caught the mood of gloom and finished lower throughout. First National Finance slipped to 661p before closing a penny dearer on balance at 659p.

Insurance settled around the day's lowest in the absence of worthwhile trade. Among Composites, Eagle Star shed 6 more to 457p, while General Accident lost 8 to 412p. Life issues had Pearl 11 down at 674p.

In first-time dealings Acorn Computers opened at 118p and slipped to 110p before support at the lower level brought them back to 118p.

Breweries sharply lower in a vain attempt to establish a trading level. Grand Metropolitan was particularly friendless and fell 8 to record a two-day low of 15 at 313p. Bass, 315p, Allied-Lyons, 120p, and Greenall-Whiteley, 100p, all gave up around 5, while Scottish and Newcastle eased 3 to 92p. Similar conditions prevailed among Wines and Spirits. Distillers declined 3 to 805p and Arthur Bell 5 to 123p.

London Brick attracted fresh support on hopes that a full bid for the group will emerge and, after opening a couple of pence lower at 94p, the shares picked up to close 1/2 higher at 94 1/2p. Other leading buildings mirrored the market trend, but with the exception of BPE Industries, which encountered persistent small sellings and shed 10 to 260p, falls were limited to a few pence. Elsewhere, Pechnis stood out with a gain of 18 to 213p following the doubled preliminary profits.

Already trading around a new high for the year of 588p as the official trading session drew to a close, ICI surged forward in the afternoon dealing in a renewed strong U.S. demand and closed 20 up on the day at 598p. Other Chemical issues, completely overshadowed, gave ground in the absence of interest.

Debenhams react

Stores succumbed to the general malaise, although dealers again reported little business of consequence. Debenhams, firm at 222p, followed by a run of 10p to 212p, followed by a run of 10p to 212p, followed by a run of 10p to 212p.

South African gold shares suffered one of their new all-too-familiar shake-outs in sympathy

FINANCIAL TIMES STOCK INDICES

	Oct. 12	Oct. 11	Oct. 10	Oct. 9	Oct. 8	Oct. 7	Year ago
Government Secs.	81.40	81.66	81.88	82.17	82.07	82.05	83.97
Fixed Interest	84.50	84.50	84.55	84.55	84.54	84.59	85.97
Industrial Ord.	692.1	692.8	701.1	709.6	711.4	777.8	604.9
Gold Mines	648.1	648.1	648.1	648.1	648.1	648.1	648.1
Ord. Div. Yield	4.88	4.85	4.79	4.75	4.73	4.74	4.68
Earnings, Yld. (m)	8.68	8.68	8.68	8.68	8.68	8.68	8.68
Price to Earnings (m)	18.94	18.94	18.94	18.94	18.94	18.94	18.94
Total bargains	20,094	18,819	19,897	19,897	20,432	20,432	20,432
Equity turnover (£m)	1,606.6	1,713.2	1,683.2	1,694.7	1,110.9	1,110.9	1,110.9
Equity bargains	15,860	16,446	14,509	14,972	16,944	16,944	16,944
Shares traded (m)	102.9	103.8	121.9	120.1	146.5	146.5	146.5

10 am 692.8, 11 am 694.7, Noon 695.8, 1 pm 695.7, 2 pm 695.5, 3 pm 695.7.

Base 100 Govt. Secs. 181/125, Fixed Int. 1228, Industrial 1/7/35.

Gold Mines 12/1/58, SE Activity 1574.

Latest Index of 388 8028.

NII = 12.17.

HIGHS AND LOWS S.E. ACTIVITY

	1983	Since Comp.	Oct. 11	Oct. 10
Govt. Secs.	81.40	77.00	127.4	168.5
Fixed Int.	84.50	79.03	150.4	109.8
Ind. Ord.	692.1	110	394/107	344.3
Gold Mines	754.7	57.1	754.7	104.4
	(16/2)	(15/28)	(15/28)	(15/28)

at 538p, while British Home, Interactive Results, scheduled for next Wednesday, eased 3 to 222p. Waring and Gilbey provided a rare exception in rising 4 to 88p following news from the annual meeting on 15th. The group's electrical retailers, Colson, shed a like amount to 283p. L. D. & S. Revlin, widely regarded as a "shell" situation, gave up 12 more to 60p despite the announcement that Mr Michael Ashcroft's Hawley has increased its stake to just over 11 per cent. Helene of London caused a fraction to 18p after the virtually unchanged first-half figures.

Strong and Fisher attracted renewed small support and rallied 5 to a 1983 peak of 78p. Marked down initially leading Electricals encountered buying interest at the lower levels and rallied to close marginally better on Tuesday. The preliminary results from CPU Computers, down 7 at 113p, failed to inspire the market, while Farnell, awaiting Tuesday's interim statement, gave up 16 to 359p. Reflecting comment on the half-year results, Bewitthorpe eased 4 more to 258p. MK Electric fell 10 further to 280p, while losses of 8 were marked against United, 285p, and United Scientific, 355p. George H. Scholes fell 23 to 440p in a limited market.

Disappointing interim figures prompted sharp falls in Ash and Lacy, down 25 at 465p, and Spruce-Sarce, 12 off at 170p. Elsewhere in Engineers, Kerr met further demand and put on 7 more to 232p, with Tice improving 8 to 112p in sympathy. Williams Holdings firmed 1/2 to 110p, while Peco foundries attracted occasional support and improved 4 to 27p.

Foods contributed to the overall dullness. Associated Dairies, 174p, and Tams, 168p, both shed 4 1/2 pence. Associated Dairies, lower end of market estimates left behind 3 cheaper at 145p. Rowntree Macintosh softened a couple of pence to 205p and Cadbury Schweppes lost 10p to 99p. United Biscuits lacked support and shed 3 to 144p, but S. W. Berrister moved against the trend and firmed 1/2 much, to 172p. Fitch Level held at 163p; the company has sold its marine farming subsidiary to Norsk Hydro for £1.7m cash.

Glaxo down again

Glaxo remained a sensitive market following the revised preliminary results: from a lower opening of 705p the quotation subsequently rallied to 720p before easing back to close at 707p for a fall of 18 on the day. The leading miscellaneous industrial were usually only a few pence easier after a rather indecisive session, but Bewitthorpe gave up 5 to 126p and Bostic closed 5 cheaper at 151p. Elsewhere, Sunlight Service featured with a jump of 25 to 265p on the revised offer from the parent, the latter eased 4 to 94p. Royal Worcester advanced 10 to 350p pending further developments in the bid situation with Crystallite, but Hoover A gave up 7 to 280p on scattered selling by third holders awaiting further news of the possible offer from the U.S. parent, Johnson Matthey, a further offer from the parent, a announcement of heavy losses on its U.S. jewellery interests, rallied a few pence to 209p. Spectator continued prompted a gain of 5 to 138p, but comment on the interim figures left Watford Glass a penny lower at 191p. Elsewhere, Sun Computer were noticeably down for a fall of 25 to 275p. Geo. Willis held steady at 139p; the price given in yesterday's issue was incorrect.

Further selling in the wake of the poor interim results prompted

a fresh reaction in Campari which shed 4 more to a 1983 low of 54p. Intervention attracted a relatively lively business but, after slipping to 25p, closed with an alteration at 27p; the annual results are expected at the end of the month. LWT A provided an isolated firm spot among television issues and firmed 4 to 170p.

The announcement late on Tuesday that 18.9 per cent of the equity is now in American hands failed to provide any impetus to Danalep which eased to 52p before reverting to the overnight bid from Mr J. Peck, an American added a penny more at 160p in the wake of the 1-for-10 scrip turned down and gave up a couple of pence to 35p. Among equally disappointing Distributors, T. C. Harrison gained the turn to 58p, following the increased mid-term profits.

Tuesday's modest revival in the property sector gave way to a drab session yesterday with the leaders offering little support of further attention. Land Securities softened 3 to 296p and MFC 2 to 210p. Hammarson A lost 5 to 705p; the interim results are due tomorrow. Disappointment with the annual results and property revaluation caused late weakness. The Metropolitan, to 80p, but further consideration of the preliminary statement left Chesterfield 10 up at 315p. Trust Securities, firm at 104p, shed 10p to 94p, following the October 55p call again proved popular, attracting 110 trades and rising 9 more to 39p. Lorchord received 167 calls and 115 puts, while useful support was evident for GEC put positions, especially the January 180 series which accounted for 215. The most spectacular premium changes were confined to mining issues. Vaal Reefs November 130 puts jumped 5 to 254, while Coas. Gold Fields October 550 puts rose 10 to 40p. RTZ November 583 puts closed 19 up at 43p.

Textiles were quietly irregular. Costa Patons provided one of the day's upward movements in gaining 4 to 72p in front of today's half-time. Allied, on the other hand, lacked support and closed 7 down at 21p. Harefield, again, was subject of option business, fell 90 to 262p in a narrow market. Moorstone Trust advanced 10 to 104p in response to the agreed takeover of the parent, First National Finance, Polly Peck, Acorn Securities, Allied Plant, Metal Sciences, K.O. Boardman, Inter-City, Phoenix Properties, LCP, Combined Technologies, GEC, Glaxo, Fleet Holdings, Sterling Charitable and Waverley. A put was taken out in London Brick, First National Finance, Polly Peck, Acorn Securities, Allied Plant, Metal Sciences, K.O. Boardman, Inter-City, Phoenix Properties, LCP, Combined Technologies, GEC, Glaxo, Fleet Holdings, Sterling Charitable and Waverley. A put was taken out in London Brick, First National Finance, Polly Peck, Acorn Securities, Allied Plant, Metal Sciences, K.O. 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LEISURE—ContinuedPROPERTY—ContinuedINVESTMENT TRUSTOIL AND GAS—Cont.

ued | The Japanese bank that h

The Japanese bank that helps you grow

 **SAITAMA
BANK**

Tokyo Int'l Dept. & Foreign Business Dept.
Tel. (03)-211-1211
London Branch: Tel. (01) 245-9421
Saitama Bank (Europe) S.A.:
Tel. (02) 230-8100

1983		MINES—continued				
High	Low	Stock	Price	%	Div Yield	Cur
Australians						

130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640
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1775	Ayer Hitam SMI1	210	109%	1.0
83	Grover	125	—	—
10	Gold & Base 12 1/2	11	—	—
290	Gopeng Cosm	400	20 0	1.4
13	Harau 12 1/2	575	21 0	0.8
100	Kamunting SMI 50	225	107%	1.2
56	Malaysia Mng. 10c	68	101%	0.9
305	Pahang	46	+1	1.0
225	Pertaling SMI	320	107%	1.1
185	Sungai Besi SMI 1	210	101%	1.3
40	Sungai Besi Cosm SMI	50	101%	0
305	Tanjong SMI	330	95 5	1.0
190	Tanjong A. Tin SMI	135	105%	1.0
	Tronoh SMI	2600	109%	1.1

Miscellaneous									
55	Admiral Mines	55	-5	-	-	-	-	-	-
54	Anglo-Dominion	50	72	-	-	-	-	-	-
54	Anglo Ltd. C.	50	72	-	-	-	-	-	-
60	Calby Res.	150	-	-	-	-	-	-	-
315	Cons. Murch. 10c	460	-	-	3050.0	-	-	-	-
170	Hampson Ares 10p	220	-2	-	3.75	-	-	-	1.9
128	Highland Res.	180	-10	-	-	-	-	-	-
325	Mortgage CS3	330	-	-	0.00c	-	-	-	-
437	R.T.Z.	599	-16	-	17.0	-	-	-	-
1708	St. Paul & N.W. 300	1126	-22	-	99.2	-	-	-	32.5
15	St. Paul & N.W. 300	1126	-22	-	99.2	-	-	-	32.5
312	For Southwest	660	-	-	0.0	-	-	-	-
312	WTara Exptn 52c	660	-	-	0.0	-	-	-	-

NOTES

Unless otherwise indicated, prices and net dividends are in pence
nominations are 25p. Estimated price/earnings ratios and covered
on latest Annual reports and accounts And, where possible,

based on half-yearly figures. P/E's are calculated on a "macrofast" distribution basis, earnings per share being computed on profit after tax and unreserved ACT where applicable; bracketed figures indicate 10 per cent or more difference if calculated on a "microfast" distribution. Costs are based on "macrofast" distribution; compares gross dividend costs to profit after taxation, excluding

Additional profits/losses (but including estimated extent of offsetting losses) are based on middle prices, are gross, adjusted to ACP per cent and allow for value of declared distribution and right "Tap" Stock.

Highs and Lows marked thus have been adjusted to allow for right issues for cash.

Interim since introduced or resumed

Interim since reduced, passed or deferred.
Principal and interest tax-free to non-residents on application
Figures or report awaited.
Not officially UK Listed; dealings permitted under Rule 26.3(4)
USM; not listed on Stock Exchange and company not subject to
same degree of regulation as listed securities.

Dealt in under Rule 163(3).
Price at time of suspension.
Anticipated dividend after pending scrip and/or rights issue: not
related to previous dividend or forecast.
Merger bid or reorganisation in progress.
Not comparable.
Not a company, fund, asset, structured security, and so on.

Forecast dividend; cover on earnings, updated by latest earnings statement.

mp. Belgian France, Fr. French France, 5½ Yield based on Treasury Bill Rate stays unchanged until maturity of swap is free. f Figures based on prospectus or other official statements. d Dividend rate paid or payable on part of capital, covered on dividend on full capital. e Redemption yield. f Flat year

a Dividend and yield include a special payment. b Earnings based on preliminary figures. c Dividend and yield exclude a special payment. d Indicates dividend cover relates to previous dividend. E/P ratio based on latest reported earnings. e Forecast dividend cover based on previous year's earnings. f Subject to local law. x Dividend cover in excess of 16 times earnings.

y Dividend and yield based on merger terms. z Dividend and yield include a special payment. A Net dividend and yield. B Preference dividend passed over. C Canadian. E Minimum tender price. F Dividend and yield based on prospectus or other official estimates. G Assured dividend and yield after pending scrap and

Notes: M Unlevered and yield based on prospectus or other official estimates for 1984. K Figures based on prospectus or other official estimates for 1982-83. N Dividend and yield based on prospectus or official estimates for 1983. O Dividend and yield based on prospectus or other official estimates for 1982-83. P Figures based on prospectus or other official estimates for 1982. Q Gross. T Figures based on prospectus or other official estimates for 1982. Z Dividend total to date.

variables of ex dividend; ac ex corp issue; w ex rights; op ex
 of ex capital distribution.

REGIONAL AND IRISH STOCKS

Following is a selection of regional and Irish stocks, the latter being quoted in Irish currency.

by line 20c	63	-1	Nat. 9 1/2 84/89	187 1/2
Int. Est. 50b	285 1/2		Fin 13 1/2 97/02	199 1/2
and Rose 51	118 1/2		Alliance Co.	88
			Arnott	205
			Carroll (P J)	105
			Carroll (P J)	105

Ping. Sp.	37d	Morgan & Co. Trust.	12
Brown Bros.	88	Henson (Higgs)	14
(Jas.) Zep	900	-10 Irish Ropes	37
Sun. E.I.	138	Jacob	81
de (C. H.)	475	+25 T M G.	86
		Undare	74

Fry Grain von Stannion

OPTIONS

3-month Call Rates			
House of Fraser ..	26	Und. Drapery	22
F.C.T.	45	Vickers	12
"Imas"	41	Woolworth Hld.	12

20	I.C.L.	7	Property
25	Ladbrokes	45	Brit. Land
35	Legal & Gen.	32	Cap. Counties
32	Len Service	48	Land Sec.
45	Lloyds Bank	4	MSF PC
16	Lots		

Levers	22	London Bridge	10	Peachey	18
Aeroplane	19	Lucas Ink	15	Samuel Pross	11
	14	"Mams"	14	Town & City	4
n (L.)	31	Mills & Spink	26		
n Dred	35	Niagara Bank	40		
Paint	11	N. E. I.	16	Oils	
Parrot	28	One More Step	21	Red	

...s	14	Rail. Serv.	20	Burmah Oil	17
...ers	20	P & O Ind	21	Charterhall	9
p	6	Pirelli	19	RCA	6
Star	45	Royal Elect	7	Premier	6
C	51	R.H.M.	28	Shell	55
Accident	42	Rank Org. Dist.	33	Tottenham	23

Electronic	18	Sears	8	Ultramar	65
McL	70	T.I.	23	Wines	
"A"	50	Tesco	17	Charter Corn.	28
	50	Thorn EMI	55	Comp. Gold	58
	45	Truthout	16	Loano	9
	16	Turner & Newall	7		

A selection of Options traded is given on the
London Stock Exchange Report page

"Recent Issues" and "Rights" Page 35

Service is available to every Company dealt in on Stock
Exchanges throughout the United Kingdom for a fee of £70
per annum, for each security

£ Sterling	£14.538	+ 0.01	8.5
Swiss Franc	SwFr46.111	+ 0.009	2.1
US \$	\$29.79	+ 0.02	8.1

[illegible]

Insurances—continued

[illegible]

s—continued

Domestic Assets	29.3	101.2	—	1.8
Foreign Assets	11.1	11.1	—	0.0
Fixed Int.	77.3	77.3	—	0.0
Equity	11.8	11.8	—	0.0
N. America	11.8	11.8	—	0.0
Europe	11.8	11.8	—	0.0
Manned	11.8	11.8	—	0.1
Unmanned	11.8	11.8	—	0.0
Prime Res.	11.8	11.8	—	0.0
Capital	11.8	11.8	—	0.0
Capital mkt prices available on request.				
London Life United Assn Ltd				
100 Colville St. Bristol BS1 6BA				
Employ	233	230.5		0272-279177
Fixed Int.	168.2	168.3	—	0.0
Equity	16.6	16.6	—	0.0
Domestic	16.6	16.6	—	0.0
Foreign	16.6	16.6	—	0.0
Index	16.6	16.6	—	0.0
London Life Managed Funds Ltd				
Firestone	170.5	170.5	—	0.0
Domestic	170.5	170.5	—	0.0
Foreign	170.5	170.5	—	0.0
Index	170.5	170.5	—	0.0
Equity	170.5	170.5	—	0.0
Monseyville Financial Society				
85 Woodhurst Rd. Scarborough				
Employment	42.2	51.5		0002 255672
Marineport Life Assurance Co Ltd				
100 Colville St. Bristol BS1 6BA				
Employ	10.0	10.0	—	0.0
Fixed Int.	10.0	10.0	—	0.0
Equity	10.0	10.0	—	0.0
Domestic	10.0	10.0	—	0.0
Foreign	10.0	10.0	—	0.0
Index	10.0	10.0	—	0.0
Equity	10.0	10.0	—	0.0
Munich Life Assurance Co Ltd				
Eastchester House, Haywards Heath				
Employ	10.0	10.0	—	0.0
Fixed Int.	10.0	10.0	—	0.0
Equity	10.0	10.0	—	0.0
Domestic	10.0	10.0	—	0.0
Foreign	10.0	10.0	—	0.0
Index	10.0	10.0	—	0.0
Equity	10.0	10.0	—	0.0
National Life Assurance Co Ltd				
100 Colville St. Bristol BS1 6BA				
Employ	10.0	10.0	—	0.0
Fixed Int.	10.0	10.0	—	0.0
Equity	10.0	10.0	—	0.0
Domestic	10.0	10.0	—	0.0
Foreign	10.0	10.0	—	0.0
Index	10.0	10.0	—	0.0
Equity	10.0	10.0	—	0.0
Prudential Assurance Co Ltd				
100 Colville St. Bristol BS1 6BA				
Employ	10.0	10.0	—	0.0
Fixed Int.	10.0	10.0	—	0.0
Equity	10.0	10.0	—	0.0
Domestic	10.0	10.0	—	0.0
Foreign	10.0	10.0	—	0.0
Index	10.0	10.0	—	0.0
Equity	10.0	10.0	—	0.0
Royal Life Assurance Co Ltd				
100 Colville St. Bristol BS1 6BA				
Employ	10.0	10.0	—	0.0
Fixed Int.	10.0	10.0	—	0.0
Equity	10.0	10.0	—	0.0
Domestic	10.0	10.0	—	0.0
Foreign	10.0	10.0	—	0.0
Index	10.0	10.0	—	0.0
Equity	10.0	10.0	—	0.0
Standard Life Assurance Co Ltd				
100 Colville St. Bristol BS1 6BA				
Employ	10.0	10.0	—	0.0
Fixed Int.	10.0	10.0	—	0.0
Equity	10.0	10.0	—	0.0
Domestic	10.0	10.0	—	0.0
Foreign	10.0	10.0	—	0.0
Index	10.0	10.0	—	0.0
Equity	10.0	10.0	—	0.0
Tottenham Life Assurance Co Ltd				
100 Colville St. Bristol BS1 6BA				
Employ	10.0	10.0	—	0.0
Fixed Int.	10.0	10.0	—	0.0
Equity	10.0	10.0	—	0.0
Domestic	10.0	10.0	—	0.0
Foreign	10.0	10.0	—	0.0
Index	10.0	10.0	—	0.0
Equity	10.0	10.0	—	0.0

a great deal more

Britannia Gr. of Unit Trusts Ltd. (a)(c)(g)

[illegible]

Run	Time (min)	Flow Rate (mL/min)	Temp (°C)	Pressure (atm)	Wavelength (nm)	Detector (a.u.)	Standard Deviation (a.u.)
1	10	1.0	25	1.0	254	0.000	0.000
2	20	1.0	25	1.0	254	0.000	0.000
3	30	1.0	25	1.0	254	0.000	0.000
4	40	1.0	25	1.0	254	0.000	0.000
5	50	1.0	25	1.0	254	0.000	0.000
6	60	1.0	25	1.0	254	0.000	0.000
7	70	1.0	25	1.0	254	0.000	0.000
8	80	1.0	25	1.0	254	0.000	0.000
9	90	1.0	25	1.0	254	0.000	0.000
10	100	1.0	25	1.0	254	0.000	0.000
11	110	1.0	25	1.0	254	0.000	0.000
12	120	1.0	25	1.0	254	0.000	0.000
13	130	1.0	25	1.0	254	0.000	0.000
14	140	1.0	25	1.0	254	0.000	0.000
15	150	1.0	25	1.0	254	0.000	0.000
16	160	1.0	25	1.0	254	0.000	0.000
17	170	1.0	25	1.0	254	0.000	0.000
18	180	1.0	25	1.0	254	0.000	0.000
19	190	1.0	25	1.0	254	0.000	0.000
20	200	1.0	25	1.0	254	0.000	0.000
21	210	1.0	25	1.0	254	0.000	0.000
22	220	1.0	25	1.0	254	0.000	0.000
23	230	1.0	25	1.0	254	0.000	0.000
24	240	1.0	25	1.0	254	0.000	0.000
25	250	1.0	25	1.0	254	0.000	0.000
26	260	1.0	25	1.0	254	0.000	0.000
27	270	1.0	25	1.0	254	0.000	0.000
28	280	1.0	25	1.0	254	0.000	0.000
29	290	1.0	25	1.0	254	0.000	0.000
30	300	1.0	25	1.0	254	0.000	0.000
31	310	1.0	25	1.0	254	0.000	0.000
32	320	1.0	25	1.0	254	0.000	0.000
33	330	1.0	25	1.0	254	0.000	0.000
34	340	1.0	25	1.0	254	0.000	0.000
35	350	1.0	25	1.0	254	0.000	0.000
36	360	1.0	25	1.0	254	0.000	0.000
37	370	1.0	25	1.0	254	0.000	0.000
38	380	1.0	25	1.0	254	0.000	0.000
39	390	1.0	25	1.0	254	0.000	0.000
40	400	1.0	25	1.0	254	0.000	0.000
41	410	1.0	25	1.0	254	0.000	0.000
42	420	1.0	25	1.0	254	0.000	0.000
43	430	1.0	25	1.0	254	0.000	0.000
44	440	1.0	25	1.0	254	0.000	0.000
45	450	1.0	25	1.0	254	0.000	0.000
46	460	1.0	25	1.0	254	0.000	0.000
47	470	1.0	25	1.0	254	0.000	0.000
48	480	1.0	25	1.0	254	0.000	0.000
49	490	1.0	25	1.0	254	0.000	0.000
50	500	1.0	25	1			

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هكذا من الأفضل

CHRISTOPHER

Refining
outdoors

Multi-media
campaign

ads

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and sterling firm

The dollar and sterling were firm against Continental currencies and the yen, as the foreign exchanges reacted to the war between Iran and Iraq and the U.S. interest rates. Fears of a widening conflict in the Middle East if Iran carries out its demand to close the Strait of Hormuz increased demand for the dollar, while the market also reassessed its earlier hopes of lower U.S. interest rates. The outcome of August's Federal Open Market Committee meeting was a disappointment, and it is also doubtful whether the FOMC relaxed its credit policies at the September meeting. Federal funds and Eurodollar rates remain very firm.

Sterling held ground to the dollar, but was firm against other major currencies, underpinned by the pound's status as a petrocurrency at a time of concern about future oil supplies from the Gulf.

DOLLAR — Trade-weighted index (Bank of England) 126.5 against 123.1 six months ago. The dollar has retreated from the peaks touched in August, but has been supported by a strong supply of dollars and a slight easing of interest rates. The large U.S. budget deficit is likely to ease the dollar, but downward pressure on the currency will continue from the

substantial trade deficit. The dollar rose to DM 2.8145 from DM 2.5880 against the D-mark; FFf 7.8975 from FFf 7.91 against the French franc; Sfr 2.1230 from Sfr 2.1045 in terms of the Swiss franc; and ¥224.25 from ¥222.25 against the Japanese yen. The dollar rose to £1.4540 from £1.4535 against the pound. September average 1.4591. Trade-weighted index 53.7 against 53.7 at the start of the year, and 53.7 at the previous close, and 52.0 six months ago. The pound has tended to weaken recently with a decline against Continental currencies probably welcomed, and not preventing a long awaited half point cut in London clearing bank base rates. Sterling opened at £1.5005, £1.5015, and fell to a low of £1.4935-1.4945. It touched a peak of £1.5060-1.5070 on reports of Iraqi bombing raids in Iran, and closed at £1.5035-1.5045, a fall of 25 points on the day. The

pound improved to DM 3.9350 from DM 3.90; FFf 13.01 from FFf 13.05; Sfr 2.950 from Sfr 2.95; and ¥352.50 from ¥350.

D-MARK — Trading range against the dollar in 1983 is 2.5315 to 2.5328. September average 2.6682. Trade-weighted index 127.1 against 126.7 six months ago. Until the recent easing of U.S. M1 money supply the D-mark has been at its lowest level for nearly 10 years against the dollar, reflecting the large differential in interest rates. However, there is no sign of a gradual shift in emphasis towards economic fundamentals with the German currency looking increasingly attractive on this basis.

The dollar rose quite sharply yesterday in Frankfurt. It was fixed at DM 2.6118 up from DM 2.5768 amid renewed concern over the conflict between Iran and Iraq and against the dollar. The

ruption of oil supplies. There was no intervention by the Bundesbank. The market appeared to show a turnaround in sentiment with the prospect of lower N.S. interest rates now no longer paramount in most people's minds. Sterling was fixed at DM 3.9150 up from DM 3.8960.

BEIGIAN FRANC — Trading range against the dollar in 1983 is 45.49 to 45.50. September average 53.53. Trade-weighted index 90.8 against 94.6 six months ago. The Belgian franc is experiencing renewed downward pressure within the EMS as the D-mark starts to appreciate. This is principally a result of the weaker dollar with currencies like the D-mark proving to be more attractive than weaker members such as the Belgian franc and Italian lira.

The Belgian National Bank spent the equivalent of Bfr 1.4bn in the week up to last Monday in support of the Belgian franc. This was down from Bfr 6.1bn the previous week and dealers saw little likelihood of a rise in the discount rate, given the franc's low but steady trend. At yesterday's fixing in Brussels the dollar rose to Bfr 33.25 from Bfr 32.50 while sterling eased to Bfr 70.81 from Bfr 70.8452. Within the EMS the D-mark fell to Bfr 20.3705 from DM 20.3910 while the Danish krone remained at Bfr 5.6350. The Dutch guilder slipped to Bfr 18.1670 from Bfr 18.1760.

Prices recover

Most currencies finished above the day's lows in the London International Financial Futures Exchange yesterday. CFT futures opened on a weaker note following a similar trend in the U.S. on Tuesday but gained support at the lower levels with further interest generated by a firmer U.S. opening. Consequently values finished close to Tuesday's closing levels. The December price started at 105.17 down from Tuesday's close of 105.00 and touched a low of 105.10 before recovering to close at 105.31.

Euro-dollar prices followed a similar pattern. Early trading pushed values lower in reaction to a firmer cash market. But the lower levels once again attracted support followed by further buying after the start of U.S. trading. The December price opened at 90.06 down from 90.21 and touched a low of 90.07 before finishing at 90.16. The weaker trend in London reflected fears over an escalation in the conflict between Iran and Iraq and a possible disruption of oil supplies. There was also some reaction to comments made by Treasury Secretary Donald Regan regarding the U.S. budget deficit and the Fed's stance towards containing inflation. However, short covering in the U.S. after the recent weaker trend tended to blot out currency fears and a firmer feel to U.S. Treasury bonds provided the impetus for a recovery in London.

Sterling deposits opened weaker and then remained within a narrow band. The firmer trend reflected a marking up in the cash market in reaction to Middle East tension.

LONDON
THREE-MONTH EURO-DOLLAR
5m points of 100%
Dec 90.16 90.16 90.07 90.21
Jan 90.16 90.16 90.07 90.21
Feb 90.16 90.16 90.07 90.21
Mar 90.16 90.16 90.07 90.21
Apr 90.16 90.16 90.07 90.21
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CHICAGO
U.S. TREASURY BONDS (CBT)
8% \$100,000 bonds of 100%
Dec 71-17 71-22 71-10 71-19
Jan 71-17 71-22 71-10 71-19
Feb 71-17 71-22 71-10 71-19
Mar 71-17 71-22 71-10 71-19
Apr 71-17 71-22 71-10 71-19
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STERLING
U.S. TREASURY BONDS (CBT)
8% \$100,000 bonds of 100%
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Jan 71-17 71-22 71-10 71-19
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U.S. TREASURY BONDS (CBT)
8% \$100,000 bonds of 100%
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CONTRACTS AND TENDERS

REPUBLIQUE POPULAIRE DU BENIN

(POPULAR REPUBLIC OF BENIN)
Societe Nationale pour la Promotion Agricole (SONAPRA)
(National Company for the Promotion of Agriculture) is launching a call for tenders for the purchase of fertilisers and insecticides, financed jointly by:
— Gouvernement Republique Populaire du Benin (The Government of the Popular Republic of Benin)
— Association Internationale pour le Developpement (IDA) (International Development Association)
— Caisse Centrale de Cooperation Economique (CCCE) (Central Economic Cooperation Fund)
— Fonds International pour le Developpement Agricole (FIDA) (International Fund for Agricultural Development)
— Fonds de l'OPEP pour le Developpement (OPEC Development Fund)
The offers are for:
(A) Fertilisers
Lot No. 1: 9,500 tonnes of NPKSB compound fertiliser, formula 15-25-15-S or 14-23-14-S-1
Lot No. 2: 4,000 tonnes of "long-life dosing 46 @ D Nitrogen" minimum
Lot No. 3: 4,109 tonnes of miscellaneous fertilisers
(B) Insecticides and Treatment Equipment
Lot No. 1: 410,000 litres of binary products, formula ULV
Lot No. 2: 410,000 litres of simple pyrethrinoid products, formula ULV
Lot No. 3: 1,405 ULV spraying equipment
The tenders for this call for tenders may be obtained from SONAPRA, P.O. Box 100, or from the Embassy of the Popular Republic of Benin, in return for payment of a sum of 40,000 CFA Francs.
The closing date for offers is 17 October 1983

REPUBLIQUE DE DJIBOUTI
MINISTRE DES TRAVAUX PUBLICS DE L'URBANISME ET DU LOGEMENT
(MINISTRY FOR PUBLIC WORKS, TOWN PLANNING AND HOUSING)
International Call for Tenders for the Selection of a Firm of CONSULTING ENGINEERS to supervise the Djibouti-Tadoussah Road

1. Prime Contractor
2. Director of the Travaux Publics Directorate
3. Director of the Urbanisme, Habitat et Logement Directorate
4. Director of the Travaux Publics Directorate
5. Director of the Urbanisme, Habitat et Logement Directorate
6. Director of the Travaux Publics Directorate
7. Director of the Urbanisme, Habitat et Logement Directorate
8. Director of the Travaux Publics Directorate
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12. Director of the Travaux Publics Directorate
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18. Director of the Travaux Publics Directorate
19. Director of the Urbanisme, Habitat et Logement Directorate
20. Director of the Travaux Publics Directorate
21. Director of the Urbanisme, Habitat et Logement Directorate
22. Director of the Travaux Publics Directorate
23. Director

FINANCIAL TIMES SURVEY

ADVERTISING
MARKET • MEDIA • SERVICES

Improved company profits and buoyant consumer spending are among reasons for optimism in the UK advertising industry. The City, too, sees the industry as a sound investment judged by the welcome given by the market to agencies

Pat on the back
from the City

BY FEONA McEWAN

THE UK advertising industry is looking forward to 1984 in remarkably fine fettle. Leamer and Slater, it appears to be entering calmer waters after weathering the recession.

This seemingly happy situation which has arisen notwithstanding the continuing high UK unemployment figures, is the result, the Advertising Association in London says, of two key influences on expenditure: improved company profits and continued high levels of consumer spending.

If these trends continue, says the AA, this year and next could show "reasonable (if not considerable) growth". It contends that the basic strength of advertising expenditure during the 1981-83 recession has been that for the majority of consumers who have had more on average to spend each year since 1977 there has been little or no recession. At the same time many large companies last year announced a new policy of "advertising through recession".

Much of the industry's new-found strength comes from its rising stature in the business world. The old-fashioned image which sees advertising as a fringe expenditure not a mainstream investment, is finally being shaken off.

The number of agencies whose shares are traded on the Stock Exchange—among them Saatchi and Saatchi, and Gers Gross, together with newcomers Wight Collins, Rutherford Scott and Boase Massimi Pollitt—has added to the aura of respectability surrounding the industry. Creatively too, the UK continues to maintain a high international reputation.

"The City now recognises advertising as a business to invest in, one that offers above average prospects in terms of price/earnings ratio," according to Phillips and Drew. "There's a realisation that advertising is more than a fashion," says another City analyst. "That it is part of the economic and industrial jigsaw, and that the good ones are worth investing in. The stock market is interested in any capital intensive operation, especially high tech and people businesses."

One of the industry's leading personalities, Jeremy Bullmore, chairman of the AA and of J. Walter Thompson in London, says: "I think there's been quite a significant change in understanding of the social and economic function of what we do."

"In stark contrast to the recession of 74/75 there's much

greater recognition in companies at board level of advertising as an investment, not a cost," he says.

For the moment anyway he believes that the case for commercial advocacy through advertising is finding a sympathetic ear in government, consumer and manufacturing circles: the beginning of an understanding that advertising does not mean higher prices, that at its best it can mean increased company efficiency, putting a brake on costs and ultimately lower prices to the consumer.

More companies see
advertising as an
investment, not a cost

This effect is clearly visible in the U.S. where de-regulation of certain professions such as opticians and solicitors has led to quite startling concessions to consumers. U.S. Government figures have shown that consumers pay about 32 per cent less for spectacles in areas where opticians advertise. In January, the Office of Fair Trading came to the conclusion that prices of spectacles in the UK were higher and efficiency lower than if there were no advertising restrictions.

Fats on the back, however, are dangerous, given that prevailing wisdom can change. As one agency chief put it, "We may be flavour of the month in the stock market but it would be foolish to be complacent." It remains crucial, in what is essentially a service industry, facing, as it does increasing fragmentation of audience, that

its practitioners extract the highest quality of information from the market place in order to meet clients' changing needs.

This puts a premium on marketing research tools and new technologies such as laser scanning which tracks store movements by item making it possible to quantify and measure advertising performance.

For the moment however, the financial facts confirm the overall picture of considerable buoyancy. In terms of overall advertising expenditure, the industry registered an all time high of £3,126bn, an increase of nearly 3 per cent in real terms over 1981, with a predicted 6 per cent rise for 1983. This was spread evenly across all media but cinema, which remained static.

Television, now boosted by Channel 4—the influence of which is starting to tell—walked off, predictably, with the lion's share of the revenue—£228m (including production costs), a gain of about 15 per cent over 1981, taking its share of the total media cake to 29.7 per cent. This buoyancy looks set to continue with a considerable real growth of around 10 per cent by the end of this year. One reason for this, suggests the AA, is that television advertisers tend to be those industries which recover fastest from a recession.

The fairer economic outlook has helped press advertising with the revival of classified—recouping its lost revenue with a 5 per cent real growth over 1981 levels and a further 6 per cent expected for 1983. Display advertising is expected to show similar growth.

MORE CREATIVITY!
WE'RE THREE POINTS DOWN
ON THE FT. SHARE INDEX.



Among magazines, trade and technical look like doing best with 7 per cent real growth this year and a projected 5 per cent in 1984. National newspapers including colour supplements are expected to grow by 5 per cent this year in real terms, regionals up 3 per cent and 7 per cent predicted for 1984.

As a result of the price war, colour supplement magazines can expect to see a fractional growth this year of just 1 per cent and a further 7 per cent in 1984.

Financial and industrial sectors look set for a very buoyant future over the coming two years, too.

Direct mail—which the Post Office reminds us is the third largest advertising medium in the UK—last year recorded £341m expenditure. Very much a computer-led medium, direct mail has grown distinctly more successful in recent months as targeting procedures have been refined.

Directories and freesheets reflect a significant increase in percentage terms over 1981—up to £124m and £138m, a 28 per cent and 34 per cent growth respectively.

Commercial radio has held up well in the face of competition from morning television and local freesheets with a real growth of 8 per cent for the first half of 1983 though the second half figure is expected to be down.

The swelling of the total media cake is influenced partly by the emergence of new markets. Increasingly, mainstream advertisers are coming forward from areas such as new technologies, office equipment, leisure items, and financial institutions which give the industry a broader business base.

The following figures illustrate this trend: office equipment (total advertising spend) in 1974 was £3m in constant terms compared with £27m in 1982, a 300 per cent growth; leisure equipment notched up £80m in 1974 (constant terms) and £156m in 1982, nearly 200 per cent growth.

Perhaps the most significant trend in recent months and one that continues to send tremors down many an agency backbone is increasing rationalisation among the multinational advertisers. This involves concentrating their business in fewer agencies but ones which have more international links. This, says its supporters, can reduce costs and improve coordination and continuity.

In the past month, Beechams, Colgate/Falmolive and Gallaher have been reported to be re-aligning their business worldwide. The first half of the year saw other well-known names moving house in a bid for better co-ordination including Cinzano, Parker, Kodak, Max Factor and Lee Cooper.

As more international companies reassess their marketing

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strategy on the world stage, the forward-thinking agency is being forced to consider forging international links of some description. There are various ways: by merger, as Pincus Vider Arthur Fitzgerald looks set to do with SJP/BBDO giving it worldwide ties with parent company BBDO International; minority stake, such as Collett Dickenson Pearce has arranged with Young and Rubicam; or majority stake as the Lowe Howard-Spink deal with Wasey Campbell-Ewald which has links with the worldwide Interpublic network; or the straightforward acquisition as with Saatchi and Saatchi which this year added the American McCaffrey and McCall to its stable.

Global advertising is, of course, the cornerstone of the Saatchi philosophy, and one that has done them no harm. It is a philosophy that the American conglomerates, which continue to dominate the UK scene with 13 out of the top 20 agencies, have followed for decades.

Rocketing television
costs continue
to cause concern

That is not to say however, that the giants will have it all their own way. Business on a relatively more modest scale among these smaller specialist agencies that survive birth, be they creative hot shop, sales promotion company or media independent, is similarly fast and furious. There is room enough for both brands.

Beyond this upbeat message from what is after all an upbeat

industry however, there are the inevitable shadows. Rocketing television costs continue to cause concern (the cost of air-time has risen by 300 per cent in the eight years to 1982); dismay at poorer television audiences blamed by many agencies on poor programming (though the latest viewing figures indicate the tide may be turning); pinched commission rates; fear of European broadcast legislation; anxiety over cable and its advertising stance; the influence of video tape recorders (now more than 20 per cent penetration); and the continuing challenge of the self-service retailer whose own-brand labels continue to rival market share and volume sales of established brands.

At the same time there are also the major social changes, attitudes and behaviour, which today's marketer must consider if he is to stay in touch. The prevalence of one-person homes (now one in 10) and an ageing population must be reflected in advertisements where once there was the cosy mum, dad and two children unit.

As we move towards the one-person-one-television society, the small screen increasingly becomes a personal medium, like an electronic magazine, and marketers will be required to adopt a more personal tone.

Ultimately, the key to the future health of the advertising industry remains the degree and ease with which its practitioners can harness the new technologies in a way that best meets their clients' needs, offering as they do, unimaginable permutations of conveying a message.

'Half the money I spend
on advertising is wasted.
The problem is I don't
know which half

Times don't change. Only budgets.

Which is why the words above, written more than 40 years ago, still strike home with the force of a Rapier Ground-to-Air Missile.

Of course we believe that research can help.

The right research—not the kind done to cover our backs against the slings and arrows of an outrageous client.

But what research can't do is to produce Great Campaigns.

Campaigns which, because of their sheer power and memorability, seem to expand a budget rather than contract it.

Campaigns that go on working long after the media spend has ceased.

That pop up in comedy shows. In theatre reviews.

In the centre spreads of National Newspapers.

Free, gratis, and never (we note) to the detriment of the product.

At Ogilvy & Mather we've produced more than our fair share of such campaigns.

The trademark is unmistakable. Think of 'Naughty but Nice', 'We're with the Woolwich', 'Flights so good you won't want to get off', 'That'll do nicely'...

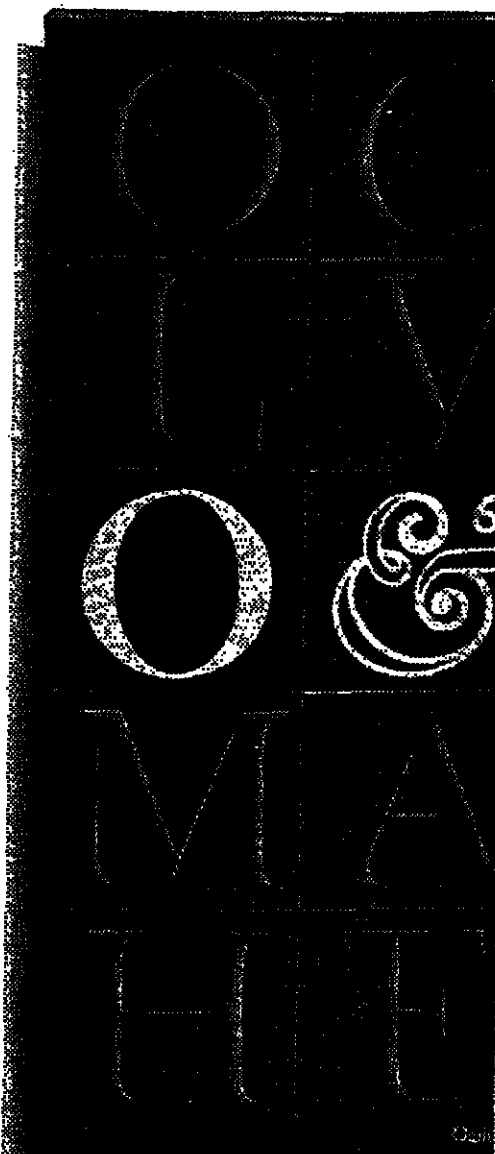
But why go on?

We've put together a collection of all our most recent work, and put it inside one of our red folders.

Write to Peter Warren today, at Ogilvy & Mather,

Brettenham House, Lancaster Place, WC2 for your copy.

Half of you could be glad you did.



ADVERTISING—Market: Media: Services II

Feona McEwan looks at the changes among the agencies

More liaisons and marriages

THE YEAR of 1983 will be noted as the year the City widened its definition of successful agencies beyond Saatchi and Saatchi and Geers Gross; the year when "rationalisation" was the "in" word; the year when the bright young small shops became the bright young largest shops and the year when creative directors, that hottest of seats, were hard to come by. Most of this is nothing new. The agency scene is well used to the regular cycle of births, marriages and deaths. It remains the case that whatever the client or agency manoeuvrings, the industry continues to be dominated by the American-based multinationals.

These, despite the onward march of Britain's home-grown shops, Saatchi and Allen Brady Marsh apart, hold 13 of the top 20 placings in the Campaign league table for 1982. [The league is based on claimed billings by agencies in England, Scotland and Wales.]

There will be some notable additions to the 1983 league table as a result of the state of agency liaisons in recent weeks.

Barrier broken

Britain's biggest shops in 1982 remain Saatchi and Saatchi, 1. Walter Thompson, which broke the £100m barrier and D'Arcy MacManus and Masina. Several significant shuffles in the pecking order include ABM which rose to number six with billings of \$55m. Leo Burnett jumped 5 places into the top 10 behind them with billings of \$64.7m against previous earnings of \$42.9m.

Ogilvy & Mather, Davidson Pearce and Grey Advertising also improved their rating. The one newcomer in the top 20 was Abbott Mead Vickers BMS up from 26th in 1981 with £20.5m billings to 20th with £28.6m.

Out went Wasey Campbell-Ewald (now of course merged with Lowe Howard-Spink and, like a phoenix, on the rise again with joint billings of some \$50m) from 17th to 23rd.

Interestingly, it was Lowe which made the biggest advance in 1982 in the next section of the league table. From 105th place in 1981 (the year it began trading) it catapulted 64 places to become joint 41st with the Hinton Company claiming billings of £18.4m.

It does seem the case that while the familiar names will continue to flourish, the injection of fresh blood will continue to challenge the running order. The startling emergence of the Lowe Howard-Spink Campbell-Ewald unit earlier this month is probably the most significant agency event of the year to date. It is in effect a reverse takeover, a small British creative hotshop annexing the UK subsidiary of one of the world's largest American agencies, Interpublic—a concession not previously undertaken by the group.

There are those who doubt the wisdom of the move for that agency's creative flair, but, on the whole, industry reaction has been to applaud such a bold manoeuvre. It is seen in many quarters as an endorsement of British creative talent, still regarded as about the best in the world.

Frank Delano, American president of Marchbanks Campbell-Ewald Worldwide, said at the time: "If you believe like many people in America that the best advertising in the world is done in the UK it is very important for people trying to build up a creative system worldwide to have a front runner in Britain."

The merger is another sign of urgent need felt by a number of smaller British agencies to seek overseas links to ensure their future growth. The number of multinational clients involved in realigning their agencies worldwide—already

this year, Gallaher, Beecham, Procter & Gamble, Colgate, Palmolive and before that Parker, Max Factor, Lee Cooper, and Clizano, only serves to reinforce the need. Equally, it must be said, there is a vehement contingent including some of the fastest growing young agencies like Wright Collins, Rutherford Scott and Leagas Delaney that maintain their strengths in their very autonomy.

None the less, the year has seen its share of liaisons of one sort or another: NCK Organisation with Foote Cone and Belding, Pinter with Arthur Fitzgerald, with SJF/BBDO, Collett Dickinson Pearce and Young & Rubicam, Saatchi's New York acquisition of McCaffrey and McCall.

Alternative routes for growth and one that is becoming more appealing by the year is the City route. Now the spade-work has been done, thanks to the consistently outstanding performance by the brothers Saatchi, and also Geers Gross. Now with the arrival of pace-setter Wright Collins, Rutherford Scott (which was the first of the new breed in the 1979 cycle of breakaway agencies and looks like surpassing its forecasts) on the Unlisted Securities Market, followed by Bousso Massini Pollitt's successful entry on the stock market (its turnover is reported up by about 22% per cent in the six months to end of June) the industry has never looked so attractive to the City.

It is dangerous to draw too many conclusions at such an early stage, but it seems clear that the City is starting to view the communications industry as a solid investment and thus endorsing its future.

Global marketing and advertising is nothing new, but it is commonly acknowledged that the pace has drastically quickened. The argument of multinational alignment of multinational agencies by multinational clients is based on several premises. For a start being a top client within an agency ensures top service, continuity and top talent. "It is very hard for a multinational company to get first class agency services in some of the smaller markets of the world such as the Far East, South America, and parts of Europe," says Winston Fletcher, chairman of Ted Bates, in London.

Disadvantages of going the multinational route for clients are that it can sap the drive of local agencies and management who have strategies forced on them from an overseas agency. Whatever the swing to the multinational agencies, there will always be the huge reservoir of local clients, such as British Rail, the Milk Board, or a retailer or some regional group that is autonomous, so there is always likely to be room for the good local agency.

If the industry has never looked so businesslike at one end of the spectrum, not all agencies are so profitable, alas. The Institute of Practitioners in Advertising which represents about 80 per cent of the agency world, reports that it is an area of major concern, with agency profits declining in the last two years.

Figures indicating net profit as a percentage of turnover were 1.95 per cent in 1980, 1.85 per cent in 1981 and falling to 1.58 per cent in 1982. As a percentage of income these figures read 12.3 per cent in 1980, 10.4 per cent in 1981 and 8.6 per cent in 1982.

The reason for this says David Wheeler, director of the IPA, is that while there is a reduction in the numbers employed from 15,500 in 1980 to about 14,000 now (though some say the figure is nearer 13,500) salary increases and the pressure to provide more and more client

services are eating into profits. This agency profile is neither newsworthy with a decline in numbers showing that at the end of 1982 there were some 31 agencies which had shrunk to about 200 staff.

The dearth of senior management talent, particularly on the creative front, is alarming to a number of agencies. It can mean the loss of the best advertising in the world. Not so long ago there was the unheard-of position of five top agencies without creative directors — including Boston and Bowles, Leo Burnett, Foote Cone and Belding, and Geers Gross. It remains a problem for the larger houses when the appeal of small shops can include a stake in the equity.

Another area of concern is agencies, concerned as they are with protecting brands, in the growing power of the retail trade with their own-label products. This, they say, is forcing established manufacturers to deal, lower shelf prices, promote heavily and find the funds to do so. The answer is seen as the return of brand value. Tied to this is the importance of product superiority and differentiation. The way to achieve this is product research, neglected at the end of the 70s.

Mike Chapman, vice chairman of Ogilvy and Mather, urges the continual need for the industry to prove its quality. Its actions. As fragmentation of audiences intensifies (which will see to that soon and satellite probably before then, if Rupert Murdoch's SATV goes the way ahead next year) so the most quality of information from the marketplace improves.

The sea change fast approaching the whole advertising industry remains the switch from broadcasting, the business of mass communication, to narrow casting, the ability to reach finely targeted audiences, which will be the most when cable and satellite are fully operational.

CAMPAIGN 1: PHILIPS

A youthful approach

PHILIPS HAD a problem. It had an established name and reputation in the television and video recorder markets but its image was dated. It meant little to the under-35 age group, the purchasers likely to be most interested in the new generation of its consumer durables.

So, like many companies before it, Philips changed agencies, signing up Leagas Delaney to handle the advertising of its TV sets and recorders. This was in 1981. By the spring of 1982 the agency had come up with a formula that not only carried off virtually all the top radio advertising awards but which also seems to have fulfilled its brief—to increase awareness and appreciation of Philips among the younger consumers.

The agency called in two of the stars of "Not the Nine O'Clock News," Mel Smith and Griff Rhys Jones, who were anxious to expand into radio commercial production. Leagas Delaney, in the words of Ron Leagas, "doesn't treat radio as a second-rate medium," and radio was the obvious choice for reaching the under-35s.

The commercials were made in an unusual way—the comedians entering the studio with rough ideas rather than a finished script and recording the commercials spontaneously, guided by an agency producer.

The aim was to use the two as actors rather than go for the personality promotion approach favoured by competitors Sony, with John Cleese, and Ferguson, with Andre Previn. Leagas Delaney believes that quality commercials on radio attract much more than on television and has a shelf full of gold awards to prove it.



Philips is reluctant to release information on how its market share has moved on the back of the advertising but it confirms that attitudes have changed among the young, that in the £900m colour television market its 13 per cent share (roughly brand leader with Ferguson) is growing and that in video recorders it is having a difficult time pushing its own system against the established competition. It believes, however, that when the next technological generation arrives its separate path will have proved worthwhile.

This autumn the agency is adopting a fresh approach. It is launching a new range of colour television sets. In the past the set has been very boring and lacking in aesthetic appeal. Now it is

being promoted as sleek and fashion accessory with large flat screen, stereo sound, and a much-improved quality of picture. The Philips slogan has traditionally been "Simply years ahead". Now it hopes it is proving it, thanks to investing 7 per cent of its revenue on research and development.

Philips is also using posters for the first time, employing a three-dimensional effect, with the TV set picture actually standing out from the site. To a great extent this is a marketing ploy for the makers of television and accessories, with new developments just about to happen. One that is now appearing is the Teletext, a television which also emits printed matter simultaneously. This will have wide-ranging commercial implications.

Leagas Delaney has only 15m of a total Philips advertising budget of £18m, which is much less than its competitors, especially the foreign suppliers, but it is working harder. Smith and Rhys Jones are not involved with the latest batch of advertising but their contribution has established Philips, Leagas Delaney and themselves as lively marketers of what was once considered a colourless range of consumer durables.

Antony Thorncroft

Thought for management.

Good advertising

doesn't cost any more

than bad advertising.

IN 1983, British management will end up having been responsible for, and paying for, around £3,130,000,000 worth of advertising.

How many of those companies are getting full value for their hard-earned advertising budgets?

And how much of that money goes down the drain in flabby planning, misdirected strategies, light-weight thinking, and the search for the fad, the fashion and the flip?

Today, more than ever, management needs advertising that is accountable. That is cost-effective. That works harder. And that is, dare we say it, just as much a vital investment as plant and equipment.

Because advertising is a tool. Use it correctly and it does the job.

There's nothing new about this, of course. There are plenty of good agencies practicing very good advertising. And you probably know them.

But we'd like to tell you about a good agency that you may not know quite so well. Royds.

We have a very simple philosophy about

advertising, if it sells the product, it's working.

If it doesn't, it isn't.

It's actually quite a tough brief to live up to. But we do it by careful planning, to match product benefits to consumer needs.

We do it by bold advertising that stands up to be counted.

More important, we do it because we set out to achieve something extra.

To catch 'the spirit' of the product.

We capture that often intangible aura of a product which enables us to make the leap from a carefully reasoned and researched piece of communication, to an idea that brings a product to life.

We're doing it for some of Britain's biggest blue-chip companies.

Hard-nosed and demanding clients that test our philosophy against the toughest measure of all.

Sales.

Next time you're talking to agencies, come and talk to us as well.

It won't cost you anything. And it could be remarkably effective.

ROYDS

ROYDS LONDON LIMITED

Contact Michael Daly or Richard Fishlock, Royds House, Mandeville Place, London W1M 6AE. 01-935 7733.

BEECHAM PROPRIETARY MEDICINES, BEECHAM RESEARCH LABORATORIES, BRITANNIA GROUP OF UNIT TRUSTS, B+L LINES, CAM, DUNNET, ELECTROLUX, FOXBORO YOXALL, I.L.L., LYONS TETLEY, NETLON, NOVAL PORT S.A., SKY HOME IMPROVEMENTS, TEXACO, TRUST HOUSE FOR 1.

ADVERTISING—Market: Media: Services III

Reshuffle among the big spenders

WHO IS Britain's biggest advertiser? Unilever, Procter & Gamble, or Tesco? The simple answer is all three companies, since each can lay claim to being the biggest advertiser according to whatever definition is used.

Unilever ranks as the biggest of all according to one definition based on information calculated by Media Expenditure and Analysis Limited (MEAL). This league table is based on advertising by holding companies, rather than trading operations, since many companies negotiate group discounts or have group advertising policies.

On this basis, Unilever is calculated to have spent some £87,421,107 on Press and television advertising last year, through its many subsidiaries including Birds Eye Walls, Batchelor Foods, Lever Brothers, Van Den Berghs, and Elida Gibbs among others. This large advertising spend puts it a long way ahead of the field, with the pack led by the Mars group with a spend of almost £47m. This amount is spread mainly between the

confectionery business and Pedigree Petfoods, with a contribution of just under £1m from Dornay Foods.

Third in this league table (but ahead of the game is another) is Procter & Gamble with an advertising spend last year of almost £46m. This spend, however, is entirely from the P. & G. operation, since there are no other UK subsidiaries.

Fourth and fifth in the league table of holding companies are Cadbury Schweppes (£39.8m) and the Imperial Group (£34.8m). Both these companies include a number of smaller subsidiaries.

In sixth position is the British Government with a total advertising spend of £30,773,401 in 1982 on Press and television. The list of departments is headed by the Department of National Savings, with a £5.6m spend, followed by the Health Education Council with £3.9m worth of advertising last year.

Even the Office of Fair Trading has a budget of just over £1m. The remaining holding companies in this list are Beechams,

Allied Lyons, Kellogg's, and the Electricity Council.

So, by one definition at least, Britain's biggest advertiser is Unilever. But if you argue that many of these holding companies allow their trading subsidiaries to operate at "arm's length," then MEAL has also compiled a league table of the top advertisers from single companies.

Fight for leadership

This list is obviously headed by Procter & Gamble with its advertising budget of £45,776,000 in 1982. This is almost 90 per cent more than it spent on advertising in 1981, according to MEAL, and shows the determination of the U.S.-owned company to fight to regain its market leadership in various detergent and other markets which it has lost to Unilever's Lever Bros. Lever's, according to MEAL's figures, spent a mere £14.4m on advertising last year. Procter & Gamble spends the overwhelming bulk (98 per cent) of its advertising budget on television with a mere 2 per cent—or £762,000—on the Press.

A long way behind in second place is Mars, which spent some £27.6m on advertising its confectionery in 1982, compared to £20.8m in 1981 when it was also second. Like P and G, Mars spends some 89 per cent of its budget on television, with only £369,000 on the Press.

Close behind Mars is Imperial Tobacco which has leapt into third place following a marketing reorganisation which has brought all its tobacco subsidiaries under one advertising umbrella. It spent a total of £26.2m in 1982, although there are no group figures available for 1981.

Unlike the companies above it in the table, however, Imperial spent more on the Press than on television. This was due to the ban on cigarette advertising on television. Its exact breakdown of categories was 73 per cent for press advertising and 27 per cent for television (advertising pipe tobaccos and small cigars).

The company that had been in third place in 1981, Cadbury, has now slipped to fourth because of the ranking given to Imperial. Cadbury had a spend of £26m, compared with £19.2m in 1981. Some 99 per cent went on television advertising.

Into fifth place last year moved Kellogg's with a £24.6m spend, compared with the £13.6m in 1981 which gave it seventh position. Sixth was Rowntree Macintosh, which had been fourth in 1981, followed by General Foods which had been in 19th place the previous year.

The Electricity Council remained in eighth place, followed by Pedigree Petfoods (the Mars' subsidiary) which had been 11th in 1981. The top ten last year was completed by Nestlé, which slipped from its sixth place of 1981.

Two companies had dropped out of the top 20 list compiled by MEAL. Brooke Bond Oxo slashed spending from almost £11m in 1981 to nearly £9m last year, thus sending it from 16th to 32nd position. Cadbury Tynhoos cut its advertising by £700,000 to £8.2m and fell from 20th to 42nd position.

Their places were taken by the co-operative retail societies which more than doubled expenditure and rose 20 places to 18th position, and Vauxhall Opel, which just made the top 20.

Car manufacturers as a group spent considerably more in

UK ADVERTISING EXPENDITURE

Year	Total expenditure in 1975 prices (£m)	Total expenditure in current prices (£m)
1970	1,022	554
1971	927	581
1972	1,113	708
1973	1,259	874
1974	1,118	900
1975	967	967
1976	1,020	1,188
1977	1,110	1,499
1978	1,254	1,824
1979	1,285	2,131
1980	1,306	2,555
1981	1,287	2,818
1982	1,316	2,126

Figures obtained by deflating the current price figures by Retail Price Index.

1982 than the previous year, reflecting the slump in car sales. The Austin Rover group spent some £4m more, jumping four places to number 11, while Ford Cars spent an extra £3.5m and Renault doubled its spend to £7.5m.

But if Unilever and Procter & Gamble can both lay claim to being the country's biggest advertisers, then so can the Tesco stores chain. Tesco comes top of the list of individual brands—that is the amount actually spent on advertising a particular name or product.

According to MEAL, Tesco spent some £11.5m on advertising last year in its bid to establish its new market image, compared with £7.1m in 1981 when it was fifth in the league table. In 1982, Tesco followed by the co-op stores, spending just over £11m, with the MFI chain third with a £10m spend.

Last year's leader, the Woolworth stores chain, fell to sixth place as its advertising budget was cut during the turmoil of the change in ownership. Boots was in fourth place in 1982, one below its 1981 position.

Although retailers dominate the list of top ten brands, their influence appears to be on the wane. In 1981, there were eight retailers in the top, but the loss of Currys and Debenhams from the list has reduced it to six in 1982.

The newcomers last year were Vauxhall, Milk, Automatic, and Allied Carpets, with Dulux Paints and Guinness dropping out of the top ten. The question remains: who will be the biggest spenders in 1983?



Inside a Tesco supermarket: top of the advertising by brand spending table

CAMPAIGN 2: HELLMAN'S

Spreading the mayonnaise

FEW ADVERTISING campaigns have changed so radically as that for Hellmann's mayonnaise. For years the manufacturer, CPC, did not back the brand nationally. It was in an ambiguous market, a kind of rich relation to the bigger salad dressing business, and tended to get advertising support if there were funds available. The account had been with Boase Massimi since 1976, but only two regional TV campaigns had appeared.

Then CPC had an audit of its products and Hellmann's came out of it well: it was seen to be a very powerful brand leader in a growing market, so it was decided to boost the advertising for a sustained marketing attack.

Suddenly the advertising changed from a very up market commercial showing aristocratic actor Geoffrey Palmer at a grand dinner with a rabbit, and stressing the traditional line that Hellmann's mayonnaise was a superior kind of salad cream, to scenes from low life in which salad was not stressed but Hellmann's qualities in living up any food from fish fingers to

jacket potatoes were trumpeted.

The agency had a few doubts that the new approach might shake off the traditional AB buyers of mayonnaise but in the event everyone is happy. Sales rose 30 per cent last year, and 20 per cent this.

The market increased even more rapidly, but Hellmann's is sitting astride 60 per cent of a sector now valued at £8m a year and growing. More to the point the associations with salad creams has been shaken off and mayonnaise is being sold as a completely new product field. Already two support brands, lemon and garlic flavoured mayonnaise, have been launched.

£11m a year

Hellmann's is now very heavily supported, with around £11m a year concentrated on national television advertising. This has paid off, not only in the increased sales, spread significantly much more evenly around the country and among all social groups, but in maintaining Hellmann's against its main competitors, cheaper own-label brands. The new advertising

approach has not only sold Hellmann's to a wider public and strengthened its low penetration in the north of the country, it has also made it a year round product rather than a seasonal summer brand, and increased repeat purchasing. In the past, a jar was bought at salad time and then relegated, half-used, to the refrigerator. Now that it is sold as a stimulant to the most basic foodstuffs there is much higher turnover per consumer.

As soon as Boase Massimi had made the psychological jump that mayonnaise was nothing to do with salad dressings but a product in its own right all else followed on naturally. Now it is that ideal brand, one that is increasing its sales and also winning prizes.

The advertising picked up the top British Television Advertising Award this year, and the imaginative, humorous, commercials—typical of the agency—which show a comic strip motherless family managing very well with just Hellmann's to live up humble scraps—seem to have a great deal of life left in them.

Antony Thorncroft

BRITAIN'S TOP TEN ADVERTISERS

HOLDING COMPANY	TRADING COMPANY	BRAND
1 Unilever	£67.4 P & G	£45.8 Tesco
2 Mars	£47.5 Mars	£27.5 Co-ops
3 P & G	£45.8 Imperial Tobacco	£26.2 MFI
4 Cadbury Schweppes	£39.8 Cadbury	£26.0 Boots
5 Imperial Group	£34.8 Kellogg's	£24.6 Vauxhall
6 HM Government	£30.8 Rowntree Macintosh	£31.8 Woolworth
7 Beecham	£29.7 General Foods	£20.2 Milk
8 Allied Lyons	£28.6 Electricity Council	£19.6 Ariel Auto
9 Kellogg's	£24.6 Pedigree Petfoods	£18.2 Allied Carpets
10 Electricity Council	£23.9 Nestlé	£17.2 Asda

Source: MEAL.

MEDIA SPENDING IN UK

Media	1978	1979	1980	1981	1982	Percentage of total
National newspapers	295	247	426	487	515	18.1
Regional newspapers	453	593	640	684	727	26.2
Magazines and periodicals	143	180	192	200	209	7.5
Trade and technical	169	203	214	222	247	9.2
Directories	50	62	82	97	124	2.7
Press production costs	96	119	130	146	154	5.3
Total Press	1,236	1,504	1,684	1,816	1,986	67.4
Television	482	471	652	809	828	28.3
Poster and transport	68	97	107	115	124	2.7
Cinema	12	17	15	18	18	0.7
Radio	35	52	54	60	70	1.0
Totals	1,834	2,131	2,555	2,818	3,126	100

*Including colour supplements. †Including free sheets. ‡Including production costs.

Source: Advertising Association.

So you think you know a thing or two about advertising.

1. Which was the first advertising agency in Europe to go public? Was it:

- (a) Saatchi & Saatchi? ☐
 (b) Boase Massimi Pollitt? ☐
 (c) Brunnings? ☐

2. Who handles the largest building society account in the world? Is it:

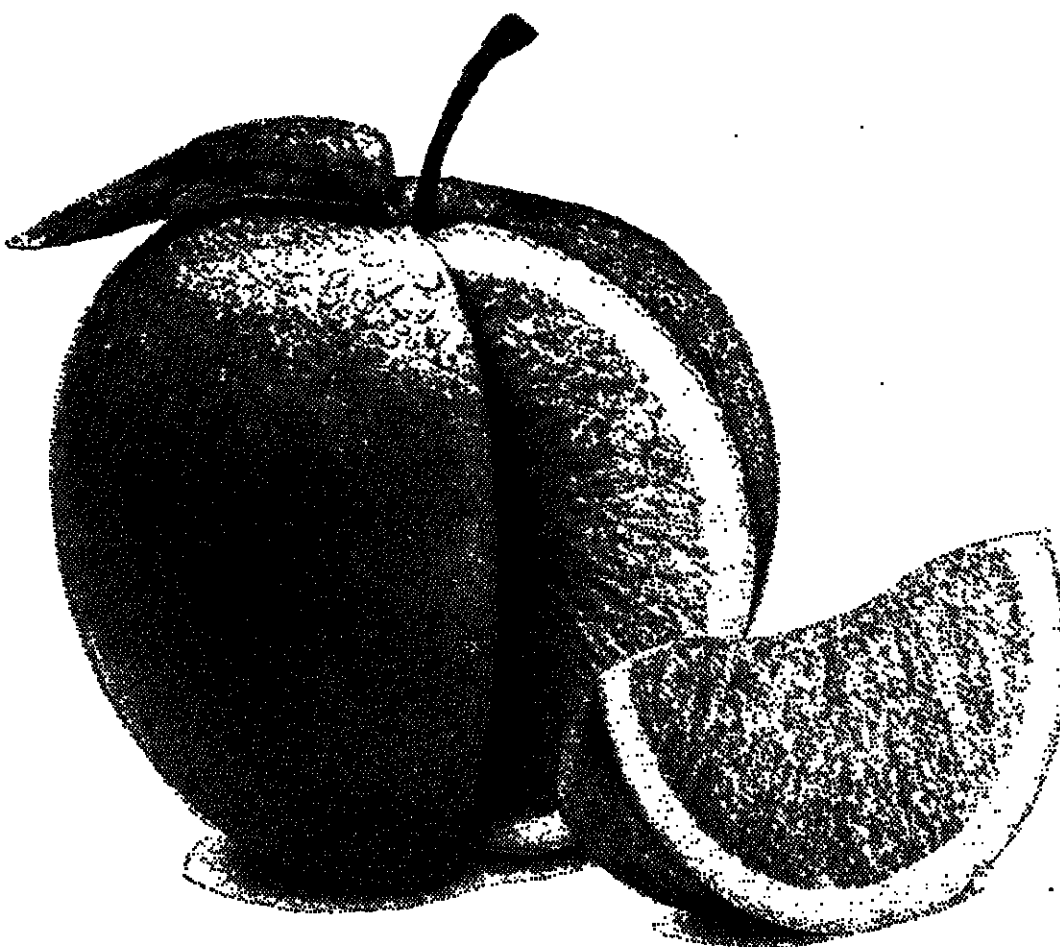
- (a) Allen, Brady & Marsh? ☐
 (b) McCann-Erickson? ☐
 (c) Brunnings? ☐

3. Name the agency which helped to build a tiny mail order company billing just £54 into the UK's largest furniture retailer. Was it:

- (a) Young & Rubicam? ☐
 (b) D'Arcy MacManus & Masius? ☐
 (c) Brunnings? ☐

4. Which agency has a regional network of seven offices throughout the UK? Is it:

- (a) Leo Burnett? ☐
 (b) J. Walter Thompson? ☐
 (c) Brunnings? ☐



Brunnings

Look again, we'll surprise you.

ADVERTISING—Market: Media: Services IV

Profiles on the ever-expanding range of media available to the advertising industry

TELEVISION

Prospects brighten, despite Channel 4

THE COMMERCIAL television companies are ending the year in much better spirits than they started it. There may be problems with Channel 4; the future holds the twin threats of cable and satellite; but in the immediate day-to-day preoccupations—the amount of advertising revenue coming in, and the size of the audience attracted to ITV (and Channel 4)—things could hardly be better.

Total revenue, met of agency commission, this year should top £200m, a rise of more than 15 per cent on 1982. Of course Channel 4 has contributed some of the extra income, but its return of around £35m is a grave disappointment and well below expectation.

In the main the ITV companies have once again been very successful in selling their time, and although Channel 4 has not brought in much extra cash the very fact that there are two channels, and advertisers have been able to increase their audience by booking on both, has doubtless added to the good result.

What has really kept the medium ahead of the competition, however, is the rise in the audience, especially since the summer. In some regions 15 to 20 per cent more people are watching ITV, and, since Channel 4 is only attracting an average of 5 per cent, it is the more popular programming on ITV which accounts for the improvement.

The commercial channels are taking up to 57 per cent of the television audience, their highest figure for many years, although the increased usage of video recorders has hit total television viewing.

The immediate prospects look good, too, and the companies intend to use their current prosperity to safeguard the more doubtful future. They are attempting to reduce their financial commitment to Channel 4 to the lower end of the 14 to 18 per cent of their net revenues which had been fixed as their contribution by the Independent Broadcasting Authority. Channel 4 wants at least £140m in 1984.

The ITV companies are frustrated by the fact that all the extra money they are making this year is going on a channel which has never operated as it should because of the debilitating strike between Equity and the Institute of Practitioners in Advertising over the fees for actors in Channel 4 commercials. This even more than the audience figures has cast a blight over the first year of the new channel.

At least they have few problems with the loyalty of advertisers. Agencies continue to grumble at the cost of the medium but it dominates their activities. Airtime costs have consistently risen above the retail price index; the pre-empt system of selling time means that the contractors maximise their income while the agencies have to accept what spots have been bought; and the two London stations cream off up to 30 per cent of the revenue while reaching 19 per cent of homes.

Like Channel 4, TV am waits on an ending of the Equity dispute to improve its fortunes with the advertising agencies, but its arrival is a foretaste of what is to come — a vast increase in the number of television channels in the home.

Cable remains an enigma. One guess is that by 1992 between 25 and 40 per cent of homes will be cabled, but that it will not be financed by advertising so much as by sponsorship. So cable will hit the TV companies' revenues rather than its revenue, at least in the early years.

Perhaps more of a threat is satellite, which will completely revolutionise the Government's controls over what the householders watch with the eye in the sky anything goes. But the IBA has safeguarded its future by getting Government approval of access to satellite and is now open to tenders from companies interested in providing a national service. It is quite possible that in 10 years' time this current TV advertising boom will be looking more common.

Robert Stoby, president of the Newspaper Society—the association of regional and local newspaper publishers—says that Local Newspaper Week is intended to heighten public awareness of the provincial press. "Our newspapers are unrivalled as the prime news source of the communities they serve; our columns provide arguably the most cost-effective advertising medium. These are facts which we intend to ensure are made known to the public."

It is a view which requires constant reinforcement in today's climate. Many provincial newspapers have suffered badly during the recession with a steep decline in recruitment and other advertising.

The loyalty of readers and advertisers is increasingly being challenged by other media like local radio and directories. All this is before the free newspaper is brought into the equation.

There are now at least 550 free newspapers in Britain, with an estimated weekly distribution of between 18.5m and 22.5m copies. About 248 of these free titles are published by members of the Newspaper Society, so the rise of the free newspaper is not always an automatic loss for the established paid-for newspaper groups.

However, the year has also seen the first station go into liquidation—Centre in Leicester, which went off the air last week after two years of heavy losses. Radio Aire in Leeds and West Sound, Bristol, also made losses of over £100,000 in 1982.

It is the rise in capitalisation costs—now up to £750,000—which is making it tougher for the new stations. Even so, some, such as Radio Essex, managed to break even within their first year. Overall, in 1982, a third of the 34 stations then on air made a loss, but some of these, in particular the newly opened, will be in the black this year. So commercial radio is no easy way to make a living.

It is noticeable that as the first contracts of 10 years ago come up for renewal there is little competition—Capital Radio, by far the most profitable station, had only one serious rival, and Clyde in Glasgow was returned unopposed.

Capital remains the dominant station, attracting around a quarter of all radio advertising expenditure, and making a pre-tax profit last year of about £1.6m, less than in some previous years.

It stands apart from the other stations by having its own sales force (the smaller stations rely on either Broadcast Marketing Services or Independent Radio Sales to sell their commercial time), by providing programmes for other stations, by investing heavily in promoting radio as an advertising medium, and, inevitably, by charging much more for its air time.

It has captured just over 20 per cent of the London radio audience (it is surpassed by Radio 2), but has in the last few years experienced a fall in profit and a decline in audience from its weekly peak of 5m four years ago.

This fall in listening has affected all the IBA stations (and the BBC). As against a year ago, the radio audience is about 5 per cent less but this could be a statistical quirk caused by the fact that last year the audience was measured during the Falkland crisis when it would have been particularly high.

The audience fall does not seem to have deterred advertisers. Radio has had a good summer with many of the blue chip advertisers they have courted for ages booking substantial campaigns, usually using radio as part of a mixed media advertising burst.

However, half of radio advertising is from small local companies, attracted by the idea of a campaign for £100 or so. Radio is still a cheap medium—a national breakfast spot reaching 4.5m people can be bought for £4,000, and £100,000 invested in radio would make a substantial impact.

Among the new generation of television advertisers are the computer companies, publishers, and the financial area. The IBA has recently relaxed its restrictions on publicising company results, and Sainsbury's was the first on the box with a £60,000 investment in a 60-second commercial, landing the company's progress over the past 10 years.

Other groups slow to embrace the medium are now committed users, especially the car manufacturers, who devote half of their lavish budgets to television.

Some of this heavy advertising is now going to the great news story of the year—TV am. This is the first direct competition to ITV and seems to have passed through its dramatic launch in its second month with a loss of £1.6m. There are now hopes of breaking even, on a monthly basis, this autumn.

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Perhaps more of a threat is satellite, which will completely revolutionise the Government's controls over what the householders watch with the eye in the sky anything goes. But the IBA has safeguarded its future by getting Government approval of access to satellite and is now open to tenders from companies interested in providing a national service. It is quite possible that in 10 years' time this current TV advertising boom will be looking more common.

Robert Stoby, president of the Newspaper Society—the association of regional and local newspaper publishers—says that Local Newspaper Week is intended to heighten public awareness of the provincial press. "Our newspapers are unrivalled as the prime news source of the communities they serve; our columns provide arguably the most cost-effective advertising medium. These are facts which we intend to ensure are made known to the public."

It is a view which requires constant reinforcement in today's climate. Many provincial newspapers have suffered badly during the recession with a steep decline in recruitment and other advertising.

The loyalty of readers and advertisers is increasingly being challenged by other media like local radio and directories. All this is before the free newspaper is brought into the equation.

There are now at least 550 free newspapers in Britain, with an estimated weekly distribution of between 18.5m and 22.5m copies. About 248 of these free titles are published by members of the Newspaper Society, so the rise of the free newspaper is not always an automatic loss for the established paid-for newspaper groups.

However, the year has also seen the first station go into liquidation—Centre in Leicester, which went off the air last week after two years of heavy losses. Radio Aire in Leeds and West Sound, Bristol, also made losses of over £100,000 in 1982.

It is the rise in capitalisation costs—now up to £750,000—which is making it tougher for the new stations. Even so, some, such as Radio Essex, managed to break even within their first year. Overall, in 1982, a third of the 34 stations then on air made a loss, but some of these, in particular the newly opened, will be in the black this year. So commercial radio is no easy way to make a living.

It is noticeable that as the first contracts of 10 years ago come up for renewal there is little competition—Capital Radio, by far the most profitable station, had only one serious rival, and Clyde in Glasgow was returned unopposed.

Capital remains the dominant station, attracting around a quarter of all radio advertising expenditure, and making a pre-tax profit last year of about £1.6m, less than in some previous years.

It stands apart from the other stations by having its own sales force (the smaller stations rely on either Broadcast Marketing Services or Independent Radio Sales to sell their commercial time), by providing programmes for other stations, by investing heavily in promoting radio as an advertising medium, and, inevitably, by charging much more for its air time.

It has captured just over 20 per cent of the London radio audience (it is surpassed by Radio 2), but has in the last few years experienced a fall in profit and a decline in audience from its weekly peak of 5m four years ago.

This fall in listening has affected all the IBA stations (and the BBC). As against a year ago, the radio audience is about 5 per cent less but this could be a statistical quirk caused by the fact that last year the audience was measured during the Falkland crisis when it would have been particularly high.

The audience fall does not seem to have deterred advertisers. Radio has had a good summer with many of the blue chip advertisers they have courted for ages booking substantial campaigns, usually using radio as part of a mixed media advertising burst.

However, half of radio advertising is from small local companies, attracted by the idea of a campaign for £100 or so. Radio is still a cheap medium—a national breakfast spot reaching 4.5m people can be bought for £4,000, and £100,000 invested in radio would make a substantial impact.

Among the new generation of television advertisers are the computer companies, publishers, and the financial area. The IBA has recently relaxed its restrictions on publicising company results, and Sainsbury's was the first on the box with a £60,000 investment in a 60-second commercial, landing the company's progress over the past 10 years.

Other groups slow to embrace the medium are now committed users, especially the car manufacturers, who devote half of their lavish budgets to television.

Some of this heavy advertising is now going to the great news story of the year—TV am. This is the first direct competition to ITV and seems to have passed through its dramatic launch in its second month with a loss of £1.6m. There are now hopes of breaking even, on a monthly basis, this autumn.

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PRESS

Push on the local front

NEXT WEEK is Local Newspaper Week—the first-ever national joint effort by provincial newspaper publishers and newsagents to promote the product in which they have such a vital common interest.

The need for such a campaign carries a message which is as applicable to the national newspaper and magazine press as it is in the provincial field. Gone are the days when the press was the automatic, taken-for-granted source of information and entertainment for the public—and thus an equally taken-for-granted market place for advertisers.

In the face of formidable and expanding competition, campaigns to sell the generic concept of the written titles as well as specific titles are becoming more common.

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ADVERTISING—Market: Media: Services V

POSTERS

Spotlight on marketing

BRITAIN'S oldest advertising medium, posters, is still struggling to settle down following the dismemberment of the British Posters Consortium last year and the fierce competition from newer media for a share of the advertising market.

Poster (including transport) advertising last year totalled £124m, a rise of 59m on the 1981 figure. As a percentage figure, the growth was roughly the same as in the previous year. Not bad during a recession, but not good either since figures produced by the Advertising Association show that the share of the total advertising spend fell in 1982 to 4 per cent. In 1981 it had been 4.1 per cent and in 1979 it was 4.4 per cent.

John Wain, an executive director with Mills and Allen, says that demand for poster sites has generally been ahead of last year for the industry with a number of good months. However, Wain, like others in the industry, is slightly disappointed that the growth in demand at present has not been as good as earlier forecasts had predicted.

The reasons for this state of the market are both short and long term. It may be that there is not as much advertising money around at present as had been predicted in the wake of the general election.

Optimistic noises

It could also be that the optimistic noises coming from the industry earlier this year may have turned away some potential advertisers who thought the right sites would not be available.

Yet most advertising pundits would say that the underlying problems with posters as an advertising medium are the way they are marketed and the question-marks over their effectiveness as a medium in reaching the right kind of consumer for the advertisers' message.

The poster industry is a fairly complex one, mainly because of the way it has developed over the past couple of decades. Poster contractors, for example, have traditionally been small, family-run businesses with control over sites in a single town or county rather than nationally.

In the 1960s there were 700 or so such contractors, but rationalisation since then has reduced the number to under 70 companies responsible for the 180,000 poster sites scattered throughout the UK.

The problem with advertising agencies choosing posters as a medium, therefore, was simply that there was scant chance of getting together the right sort of site coverage to meet the advertising needs. Hence the British Posters Consortium was formed in the early 1970s to meet the demand for a more balanced selection of sites than the poster contractors could provide themselves.

British Posters, however, acted only as a marketing operation for sites owned by consortium members. The consortium of 10 contractors had about a third of the market, as measured by the number of available

David Churchill

CINEMA

Cost-effective package deals being tried

CINEMA ADVERTISING is sometimes one of the forgotten areas of advertising, eclipsed by such newer stars as breakfast television, Channel Four, direct mail, and even skywriting. Yet it remains a steady part of the media world and is still a useful addition to many media schedules.

Spending on cinema advertising, however, has remained static for the past three years at £18m, and was only £17m in 1979. This represents exactly 0.6 per cent of the total amount spent on advertising in 1982. The problem with cinema advertising has simply been that it reflects the decline of the British cinema in general. The weekly average attendance at cinemas in Britain has now fallen to around 1m people; in 1981 cinemas could expect 37m a week.

The decline that began with the onset of television has been exacerbated in recent years by poor facilities and rising prices for films which, in general, had little drawing power. The trend towards smaller, multi-screened cinemas made more economic sense with smaller audiences, but led many people to prefer the intimacy of their own homes. The arrival of the video cassette recorder has accelerated the trend towards in-home entertainment.

Yet cinemas remain almost a unique way for advertisers to reach many of the 15-to-24 age group who form the bulk of cinema audiences but who watch less television and read little.

It is for this group, more than any other, that the tradition of advertisements in cinemas goes on. (Although it also remains an important source of income for the operators of the 14,000 or so cinema screens in the UK.)

D. C.

Advertisers need to be more cost-effective to get the best value from rising TV and Press prices

Where rates stay ahead of inflation

IT IS RARE for the senior management of any major marketing company to discuss its affairs in public without complaining about the crippling effects of sharply-rising Press and television advertising rates—more especially the latter.

In so far as the examples quoted are usually expressed in current prices, without reference to the general level of inflation, they are not in reality quite as awful as they look. But it is certainly true that the advertising rates as a whole, having fallen in real terms throughout the 1960s and halfway through the 1970s, have since 1975 risen even at constant prices by some 37 per cent, representing an average increase each year of 4.1 per cent ahead of inflation.

Furthermore, they have done so remarkably consistently (the Advertising Association's indices of media rates slightly overstate, for technical reasons, the increases of 1981 and 1982). The phenomenon having thus been with us for the best part of 10 years, there is nothing new about it.

Despite this, the level of expenditure on display advertising in the Press (classified advertising has its own laws, and is not relevant in this context) and on television, taken together, has over the same period increased even faster, by nearly 6 per cent a year in real terms.

Clearly, therefore, and despite their complaints, manufacturers must believe that, even at what they assert are insupportable rates, advertising is cost-effective—that is to say, that it is more profitable to use it than not to use it—or they would not be spending well over £2.5bn a year in this sector alone.

Equally clearly, since they would prefer to pay less for it, as they would for any other industrial input, it is hardly surprising that they should ask why its rates are so high—or, rather, why of recent years they have increased so much more rapidly than the general level of prices.

In the attempt to answer this question, however, it has to be recognised that the determinants of rates are rather different for television and for the Press. The essential characteristic of television is that by and large its supply of advertising opportunities is fixed in the reasonably short term. Unlike the publisher, who if he sells less advertising can print fewer pages, the television contractor can make no savings from unsold time, nor increase his supply to meet increased demand.

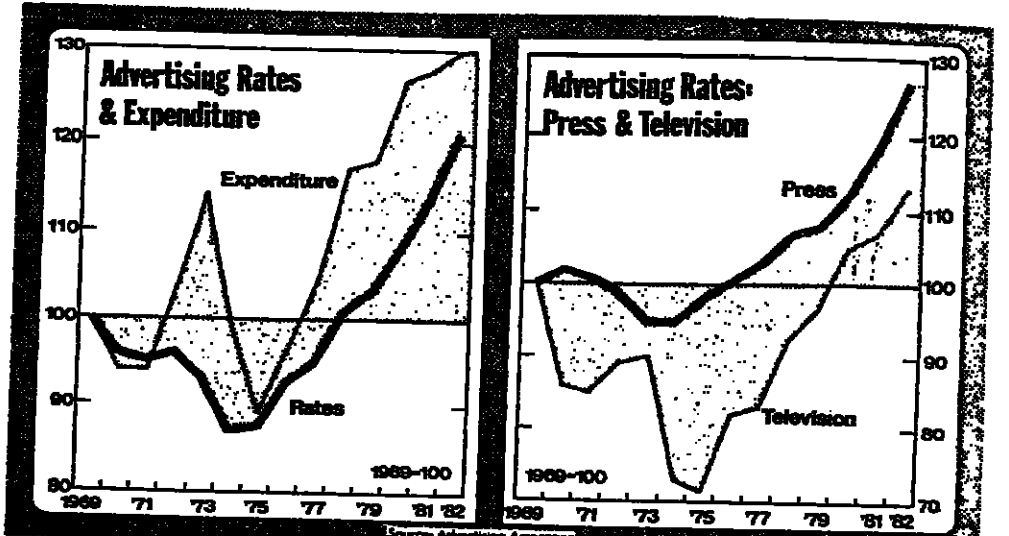
The consequence of this has been the development of what is in effect an auction system. In such circumstances, prices

are fixed by the buyers, not by the sellers, whose operating costs and profit expectations are beside the point—as was demonstrated in 1974 and 1975 when, the bottom having fallen out of the advertising market because of the oil crisis, television rates fell by 20 per cent while Press rates barely moved.

The continuous rise in television rates since 1975 (at about 6.5 per cent a year in real terms) has been the result of the colour revolution, the result of the oil crisis, and the result of the television industry's bidding ever more frenetically against each other for a volume of commercial audience which of recent years has not expanded.

On the other hand, the nature of television commercial time has changed over the period, by virtue of the increased penetration of colour sets. If it could be assumed that the colour adds to the "value" of the television commercial, the premium that advertisers pay for it in the Press, the rate of increase in television costs viewed as rather less—4.5 per cent a year in real terms, rather than 6.5. But even at that it is pretty substantial, and only the advertisers themselves can do anything about it.

What is far less obvious, however, is why Press advertising rates should also have risen so



far ahead of inflation. There is no constraint on supply in this sector: two new national newspapers have arrived during the past five years, new magazines can be launched without excessive difficulty (colour supplements having proliferated rather in excess of any apparent need for them), and almost anybody can start a local free-sheet. Yet whatever effect this competitive environment has had in general it has not served to hold down

press advertising rates: though the increase since 1975 has been less than that of television, it has still been at 3.1 per cent a year in real terms. Greater proliferation in the Press has not led to lower rates, and is unlikely to do so in the future: equally, whatever fragmentation occurs within the electronic media it will result in increased, not decreased, rates. Advertisers who are really

concerned about this need to take more advantage than they have so far done of the techniques now available for using advertising space and time less extravagantly and thus reducing the upward pressure of demand on prices. Indignation is not enough.

Harry Henry

Professor Henry is chairman of the Marketing Communications Research Centre.

DO ADVERTISEMENTS SOMETIMES DISTORT THE TRUTH?

The short answer is yes, some do.

Every week hundreds of thousands of advertisements appear for the very first time.

Nearly all of them play fair with the people they are addressed to.

A handful do not. They misrepresent the products they are advertising.

As the Advertising Standards Authority it is our job to make sure these ads are identified, and stopped.

WHAT MAKES AN ADVERTISEMENT MISLEADING?

If a training course had turned a 7 stone weakling into Mr Universe the fact could be advertised because it can be proved.

But a promise to build 'you' into a 15 stone he-man would have us flexing our muscles because the promise could not always be kept.

'Makes you look younger' might be a reasonable claim for a cosmetic.

But pledging to 'take years off your life' would be an overclaim akin to a promise of eternal youth.

A garden centre's claim that its seedlings would produce 'a riot of colour in just a few days' might be quite contrary to the reality.

Such flowery prose would deserve to be pulled out by the roots.

If a brochure advertised a hotel as being '5 minutes walk to the beach', it must not require an Olympic athlete to do it in the time.

As for estate agents, if the phrase 'overlooking the river' translated to 'backing onto a ditch', there would be nothing for it but to show their ad the door.

HOW DO WE JUDGE THE ADS WE LOOK INTO?

Our yardstick is The British Code of Advertising Practice.

Its 500 rules give advertisers precise practical guidance on what they can and cannot say. The rules are also a gauge for media owners to assess the acceptability of any advertising they are asked to publish.

The Code covers magazines, newspapers, cinema commercials, brochures,

leaflets, posters, circulars posted to you, and now commercials on video tapes.

The ASA is not responsible for TV and radio advertising. Though the rules are very similar they are administered by

we or the public challenge to back up their claims with solid evidence.

If they cannot, or refuse to, we ask them either to amend the ads or withdraw them completely.

Nearly all agree without any further argument.

In any case we inform the publishers, who will not knowingly accept any ad which we have decided contravenes the Code.

If the advertiser refuses to withdraw the advertisement he will find it hard if not impossible to have it published.

WHOSE INTERESTS DO WE REALLY REFLECT?

The Advertising Standards Authority was not created by law and has no legal powers.

Not unnaturally some people are sceptical about its effectiveness.

In fact the Advertising Standards Authority was set up by the advertising business to make sure the system of self control worked in the public interest.

For this to be credible, the ASA has to be totally independent of the business.

Neither the chairman nor the majority of ASA council members is allowed to have any involvement in advertising.

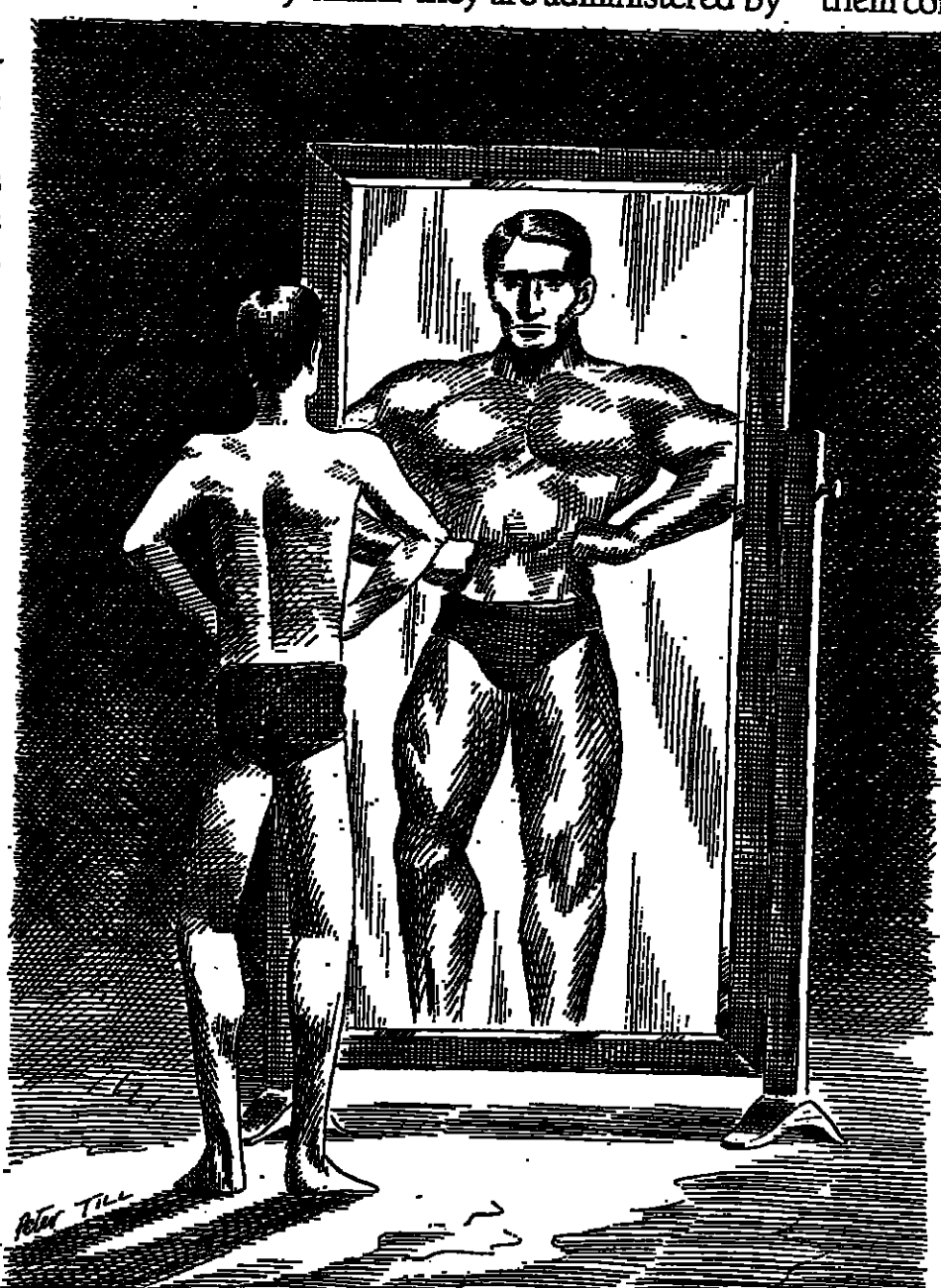
Though administrative costs are met by a levy on the business, no advertiser has any influence over ASA decisions.

Advertisers are aware it is as much in their own interests as it is in the public's that honesty should be seen to prevail.

If you would like to know more about the ASA and the rules it seeks to enforce you can write to us at the address below for an abridged copy of the Code.

The Advertising Standards Authority. If an advertisement is wrong, we're here to put it right.

ASA Ltd, Dept. T, Brook House, Torrington Place, London WC1E 7HN.



ADVERTISING—Market: Media: Services VI

Hilary McLaine in Tokyo looks at the formidable barriers for Western agencies entering this highly-competitive market

Japan's powerful agency role

IN THE past decade most of the familiar names in Western advertising have established a presence in Japan by forming joint ventures with top Japanese agencies. The deals have been heralded with optimism and commercial confidence on both sides, which would indicate that the continued Westernisation of Japanese advertising is a beneficial exercise in which Western agencies can establish a meaningful foothold in the world's second largest market and Japanese agencies can expand into international markets through their partners' vastly more sophisticated worldwide networks.

Some of the negotiations have taken over two years to complete amid persistent rumours over control and who gets 51 per cent. Observers tend to agree it is true that the Western agency needs its Japanese partner more than the converse.

The reasons for this are not necessarily hidden but deeply rooted in some paradoxes and dichotomies which are today's Japan. The traditions of company loyalty and service, which characterise the strengths of Japanese commerce, coupled with advertising's historically close relationship with media ownership, provides a formidable barrier to the Western agency wanting a piece of the fiercely competitive Japanese market.

One need look no further than the fact that it is quite acceptable for one agency to handle directly competitive products through its divisional structure to note that the system is a bewildering sophistication of professional arrangements in which agency and client have a special relationship.

Within one client company that same special relationship will be held with several other agencies all handling different brands—often more extraordinarily, different media for the same brand. Start adding, however, the numerous interfaces to advertising's fabric—like the increasing strength of the freelance creative talent—and the picture becomes clearer. It is the media power and general financial muscle of the giants of the game which ultimately secure their dominance of the market.

This brings us to Dentsu,

the largest agency in the world, handling 25 per cent of Japan's \$700-million of advertising. Critics claim the agency plays too powerful a role in both Japan's politics and its culture. However, its media power at least is publicly known. It not only owns stock in several newspapers and television stations but can support floundering papers with injections or advertising revenue. This fulfils one of its acknowledged functions: to guarantee the media's income.

In the domestic market, it is, and is seen to be, all powerful. The methods used to sustain its dominance are not the issue here but, in the context of joint ventures for international gain, Dentsu has linked with the Western world's largest agency, Young and Rubicam, to further its aims of selling abroad, as so many of its clients have done so successfully.

Frustrations

Such conviction is born of the frustrations experienced by all Western advertising men faced with penetrating the Japanese market. Western clients may appoint a joint venture agency in which the Western partner is its domestic subsidiary—an understandable route since the Western client is beset by as many problems as his agency counterpart in trying to understand and deal with the same "closed shop" loyalties and networks which constitute the service and distribution industries.

Opting for the familiar, however, can deny access to the real gut feel of mainstream Japanese advertising which the domestic agencies dispense. Indeed, several U.S. manufacturing companies have recently switched their business to domestic agencies for a full service they reluctantly sense cannot be supplied by the joint ventures.

There is little hard evidence

TOP TEN AGENCIES			
Rank	Agency	Billings 1981 Yen m	% share of total billings
1	Dentsu	612,761	24.6
2	Hakuhodo	232,587	9.1
3	Daiichi	102,355	4.3
4	Tokai Agency	75,000	2.7
5	Daiichi Kikaku	48,491	2.2
6	Yomaru Kokokusha	46,425	1.9
7	Asahi Kokusha	41,784	1.7
8	McCann-Erickson Hakuhodo	41,636	1.7
9	Asahi Tsushinsha	39,540	1.6
10	Daiichi Kokokusha	34,640	1.4

Source: Campaign

to support the advantages for the Japanese agencies in securing more business outside their own market but, as the marriage contracts are still quite new, it is early days for assessment.

What can be discerned in the Japanese market is the decline in emulating U.S. standards of creativity. After World War II, Japanese advertising shamelessly copied the West and everything American and new was more than vogue—it was standard. Now these new-wave freelance creatives are examining their own cultural heritage and producing their own creative treatments.

These reflect Japanese heritage and the culturally resolute pride in inference, mood and suggestion, rather than the bold and obvious, which characterises, to them, Western sales messages. This is why so much of the really good Japanese advertising is baffling to Western eyes.

For instance, why is a puppy running through the rain-soaked streets of Kyoto, with a brief product shot at the end of the 28 seconds, a strong and positive sales message for Suntory whisky? In this context, the strength of Dentsu can be likened to the power of a brand leader, who needs only to assure its public that its size and success is itself a comforting security.

While mentioning creative treatments, it is worth noting the extensive use of foreigners in advertising. In the same way that a Japanese has no compunction to rationalise emotions the way we do, if Western models are used to convey advertising messages, he has no need to symbolise them or to identify them as part of his society.

In a land where status and hierarchy retain their cultural importance, he can fantasise freely when the image to which he must respond liberates him from placing a compatriot in his own social and cultural pecking order. Also, using personalities, whether it is Paul Newman (promoting a Nissan car) or Sammy Davis Jr (condemning whisky), the Westerner will cut across the provincial status syndrome and, because of the additional gentle, soft-focus execution, the finished product will have considerable sales power here. Japanese ad men are expressing increasing interest in British advertising for this very reason. They consider the UK's use of humour and understatement more relevant to the Japanese market, whereas they now see U.S.-style "hard sell" to be crude and overstated.

Another characteristic of advertising worth noting, in a country where might is right, is the way in which brand leader statements have been developed. Again, using the example of Suntory (voiced as Japan's best advertiser 13 times in succession), so seconds of prime time TV can be devoted to an exquisitely shot travelogue of the built brand, with a similarly brief product shot at the end.

Secure feelings

Might is right—and this is communicated to the consumer, who recognises the demonstration of power. The advertiser is saying it can afford to show you expensive travelogues, it is a company to have confidence in. It imports secure feelings for the brand.

What, for the Westerner, would be the province of public service advertising—road safety and anti-litter, campaigns—is also undertaken by the giants. New directions for them and their agencies are sponsorship and the promotion of international events—anything from the Pope's visit to tennis tournaments.

Such a direction emphasises further the close involvement of the agency with its client's business and, of course, none of them is slow to see the benefits of the much-publicised new media and technological advances. Computer service advisory capacity is a natural development of the already established pattern of servicing the client.

When the bottom line of communication in Japan is essentially almost telepathic, it remains to be seen how successfully the Western agencies and clients can not only adapt to the subtle complexities of this country's own answer to the electronic age but even continue to hold their own.

Your legacy: A way of life.

Do you love the wide open spaces? Clean air? The beauty of nature? Are they a part of the legacy you have planned for your loved ones?

Owning a large piece of land in America is possibly the most important decision you will ever make. Not only will you enjoy the rare privilege and pleasure of owning a large spread of ranchland today, it can remain a private corner of America in the future history of your family. Forbes Wagon Creek Ranch is offering just 404 people the unusual opportunity to purchase a substantial tract of land right next to its gigantic Forbes Trinchera Ranch in southern Colorado.

Minimum-size family ranches are 40 acres, and vary up to 74 acres, with prices starting at \$30,000.

Here in the foothills of the magnificent Rocky Mountains,

with restricted access to more than 17,000 acres (over 26 square miles), you can hunt deer, elk, grouse, and all kinds of wild game in season. Or you can ski cross country, fish for trout, ride horseback, or just enjoy the breathtaking dawns, sunsets, and the changing seasons in the shadow of one of Colorado's highest peaks, Mount Blanca.

This exclusive preserve is the perfect place for the outdoor-lover in you, and when passed on to your children, or your grandchildren, your ranchland bestows on your heirs the privilege of an unspoiled way of life. It's a very thoughtful way to shape the futures of those who will follow you.

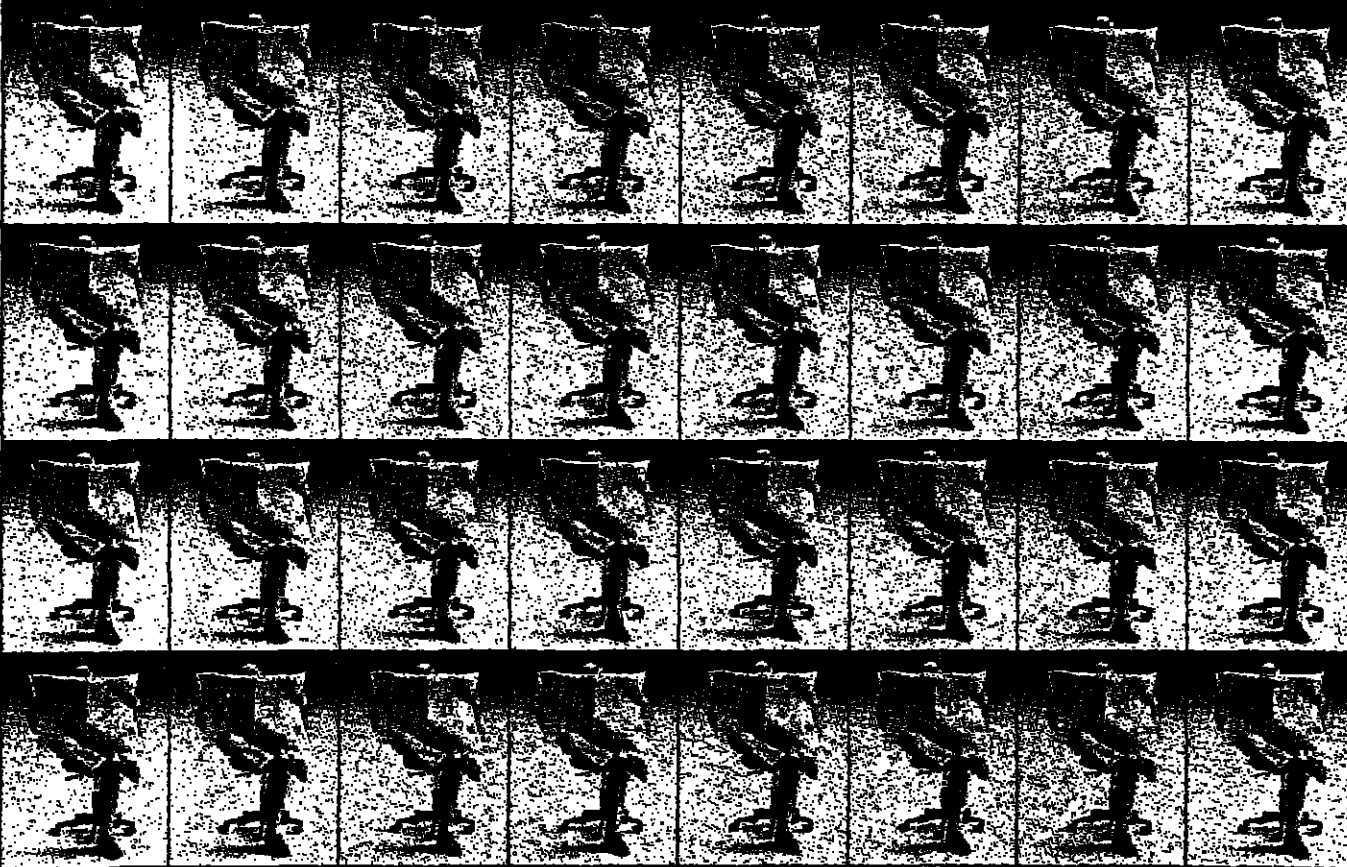
For more information on how you can become a part of Forbes Magazine's private mountain hideaway, write or call for our full-color brochure.

FORBES WAGON CREEK RANCH

P. McCaldin/Forbes Europe Inc. Dept. B P.O. Box 86 London SW 11 3UT, England 01-223-9066

Obtain the Property Report required by Federal law and read it before signing anything. No Federal agency has judged the merits or value, if any, of this property. Equal Credit and Housing Opportunity.

When you've seen one Dutch Decision Maker you've seen them all...



After the morning mail has arrived, most Dutch business leaders look alike. They'll be reading "Het Financieele Dagblad", Holland's business daily.

It's the one paper they cannot afford to miss for the latest economic, financial and political developments. So if Holland is part of your market and you want to reach the local top executives, fill out the coupon.

We'll send you a complimentary copy of the Important Decision Makers Survey and our current rate card. It will show you that communicating through "Het Financieele Dagblad" is as high as you can reach in the Low Countries.

Yes, I want to see how Dutch Decision Makers look alike. Please send me the I.D.M. survey and your rate card.



Name: _____
Title: _____
Company: _____
Address: _____
Postal code/City: _____
Country: _____

Mail this coupon to: Het Financieele Dagblad, International Department, Plaats 23, 2513 AD The Hague, The Netherlands.

HET FINANCIEELE DAGBLAD
The business daily of Holland

CAMPAIGN 3: SAINSBURYS

It pays to be consistent

THE RISE to market dominance of the leading grocery multiples has been one of the phenomena of the age. In line with their hold over the housewife's purse has come an appreciation of the importance of advertising. Tesco and Asda both now spend around £10m a year on above-the-line advertising but Sainsbury, the market leader with over 15 per cent of all packaged grocery sales, has confirmed its status with an advertising budget of nearer £5m. This suggests its advertising is particularly effective.

The budget is split (in the main) between two agencies—Santchi & Santchi, which handles the major part and looks after the TV campaign stressing Sainsbury value, and Abbott Mead Vickers which at the end of 1980 was given the task of maintaining the company's image as the TV advertising followed the Tesco line of value for money, research suggested some loss of Sainsbury's edge on quality.

Own label range

So successful has the AMV advertising been that the budget has risen from £166,000 in 1981 to around £1.6m this year. It is concentrated in the women's press and the colour supplements and consists generally of double page spreads, one of colour, the other in copy, making the case for a particular item in the Sainsbury "own label" range.

The agency produces beautifully photographed advertisements, enhanced with informative copy. They fall into three categories. Advertisements which tell a new or unfamiliar story and promote products like mangoes, or Kiwi fruit, or avocados. Such advertisements usually pay for themselves in increased sales within a month.

The second variety sells Sainsbury lines which its customers might traditionally purchase elsewhere—such as meat, wine, and fruit and vegetables.

The third group is useful advertisements—with recipes, or with information which helps the shopper to make a decision. The idea is that most shoppers, at least those in the south of the country, have visited a Sainsbury at some time and are familiar with the shops so that the advertising

should provide a new and different dimension.

A particular quality of the advertising is its consistency. The advertisements appear regularly—about 10 in a year, use the same photographer and type face; follow an identical creative and media formula.

They were among the first grocery retailing advertisements to appear in the women's media which, because of its long advertising lead times, had been regarded as unsuitable for traditional grocery advertisements which concentrated on price. They have been effective in that the latest research suggests that Sainsbury's already high quality image is on the rise again.

They have also won many prizes, not least the Campaign award for the best colour press advertising of the year. According to Adrian Vickers, who looks after the account: "We have only scratched the surface of ideas. Sainsbury's has thousands of products we can produce interesting stories about."

Some of the stories come from unusual sources. One advertisement for Sainsbury's lamb tells how Mrs Abbott entwines her joint with a mustard coating, recipe attached. That Mrs Abbott is married to agency chief David Abbott.

The higher sales that follow from the advertisements—up sometimes by a factor of five or even 10 (but then from a very low base)—are a bonus rather than an aim: the advertising is to balance the competitive TV campaign and to maintain Sainsbury's traditional quality image. Undoubtedly the company benefits from having two such competitive agencies working on the account and they co-operate in harmony.

Although it has by far the smaller slice of the budget, AMV has picked up extra assignments from Sainsbury. It has just handled the press launch of the retailers' own brand of pet food, Snureme, and it was responsible for promoting "J" cosmetics, which, on a store-by-store basis, has become the best selling toiletries range in the country. But the main advantage for AMV is producing award winning advertisements for one of the most respected brand names in the UK.

Antony Thorncroft

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M.E.A.L. Top 10 Agencies for 1982.

1.	J. Walter Thompson.
2.	Saatchi & Saatchi Garland-Compton.
3.	D'Arcy-MacManus Masius.
4.	Ogilvy & Mather.
5.	Allen, Brady & Marsh.
6.	Young & Rubicam.
7.	McCann-Erickson.
8.	Leo Burnett.
9.	Dorlands.
10.	Davidson, Pearce.

M.E.A.L. Top 10 Agencies for 1981.

1.	J. Walter Thompson.
2.	Saatchi & Saatchi Garland-Compton.
3.	D'Arcy-MacManus Masius.
4.	McCann-Erickson.
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6.	Young & Rubicam.
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8.	Collett Dickenson Pearce.
9.	Dorlands.
10.	Ted Bates.

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5.	Ogilvy & Mather.
6.	Collett Dickenson Pearce.
7.	Young & Rubicam.
8.	Ted Bates.
9.	Allen, Brady & Marsh.
10.	Dorlands.

M.E.A.L. Top 10 Agencies for 1979.

1.	D'Arcy-MacManus Masius.
2.	McCann-Erickson.
3.	Saatchi & Saatchi Garland-Compton.
4.	J. Walter Thompson.
5.	Collett Dickenson Pearce.
6.	Ogilvy & Mather.
7.	Young & Rubicam.
8.	Ted Bates.
9.	Allen, Brady & Marsh.
10.	Wasey Campbell-Ewald.

M.E.A.L. Top 10 Agencies for 1978.

1.	J. Walter Thompson.
2.	D'Arcy-MacManus Masius.
3.	Saatchi & Saatchi Garland-Compton.
4.	McCann-Erickson.
5.	Ogilvy Benson & Mather.
6.	Collett Dickenson Pearce.
7.	Ted Bates.
8.	Young & Rubicam.
9.	Leo Burnett.
10.	Wasey Campbell-Ewald.

M.E.A.L. Top 10 Agencies for 1977.

1.	D'Arcy-MacManus Masius.
2.	J. Walter Thompson.
3.	McCann-Erickson.
4.	Saatchi & Saatchi Garland-Compton.
5.	Ogilvy Benson & Mather.
6.	Collett Dickenson Pearce.
7.	Ted Bates.
8.	Young & Rubicam.
9.	Leo Burnett.
10.	Davidson Pearce Berry & Spottiswoode.

M.E.A.L. Top 10 Agencies for 1976.

1.	J. Walter Thompson.
2.	Masius Wynne Williams.
3.	McCann-Erickson. (Inc. Harrison McCann).
4.	Saatchi & Saatchi Garland-Compton.
5.	Ogilvy Benson & Mather.
6.	Collett Dickenson Pearce.
7.	Ted Bates.
8.	Young & Rubicam.
9.	Leo Burnett.
10.	Davidson Pearce Berry & Spottiswoode.

M.E.A.L. Top 10 Agencies for 1975.

1.	J. Walter Thompson.
2.	Masius Wynne Williams.
3.	McCann-Erickson.
4.	Ogilvy Benson & Mather.
5.	Saatchi & Saatchi Garland-Compton.
6.	Young & Rubicam.
7.	Ted Bates.
8.	Collett Dickenson Pearce.
9.	Leo Burnett. (Inc. Plus Advertising).
10.	Foote Cone & Belding.

M.E.A.L. Top 10 Agencies for 1974.

1.	J. Walter Thompson.
2.	Masius Wynne Williams.
3.	Ogilvy Benson & Mather.
4.	Young & Rubicam.
5.	McCann-Erickson.
6.	Leo Burnett.
7.	Collett Dickenson Pearce.
8.	Hobson Bates.
9.	Wasey Campbell-Ewald.
10.	Davidson Pearce Berry & Spottiswoode.

M.E.A.L. Top 10 Agencies for 1973.

1.	J. Walter Thompson.
2.	Masius Wynne Williams.
3.	Ogilvy Benson & Mather.
4.	Young & Rubicam.
5.	Leo Burnett.
6.	McCann-Erickson.
7.	Collett Dickenson Pearce.
8.	Hobson Bates.
9.	Wasey Campbell-Ewald.
10.	Lintas.

**We always said
this business was
unpredictable.**

ADVERTISING—Market: Media: Services VIII

Frank Lipsius looks at the effects of the recession on the American sector

Shrill voices in U.S. on cost of TV time

AN IMPROVING American economy in 1982 helped boost national advertising spending by more than 15 per cent, to \$17.7bn according to the annual Advertising Age survey. The recession, however, seems to have left the country's major advertisers with a determination to make changes in the way they advertise, if not in the amount they are willing to spend.

Endemic complaints about the cost of television time get shriller as the price goes up, which it did this year to \$400,000 for 30 seconds on football's Super Bowl and the last episode of *M.A.S.H.* Average prime time commercials were also up 17 per cent to \$91,000 for 30 seconds, compared, noted one advertising executive, to an inflation rate that has slowed to 4 per cent.

This time, the complaints are being followed by action, led by Procter & Gamble, the country's largest television advertiser, which increased its spending in 1982 by 11 per cent to \$577m. After a meeting a year ago between P and G and

the networks in which the advertiser complained about the escalating cost of television commercial time, P and G did cut its television network spending in the last quarter of 1982 and the first quarter of 1983.

The decrease was only \$10m, but it was the first such reduction in more than two decades, and spending on the networks represented only 56 per cent of the company's \$335m budget for the period compared to 68 per cent of a smaller \$291m budget the previous year.

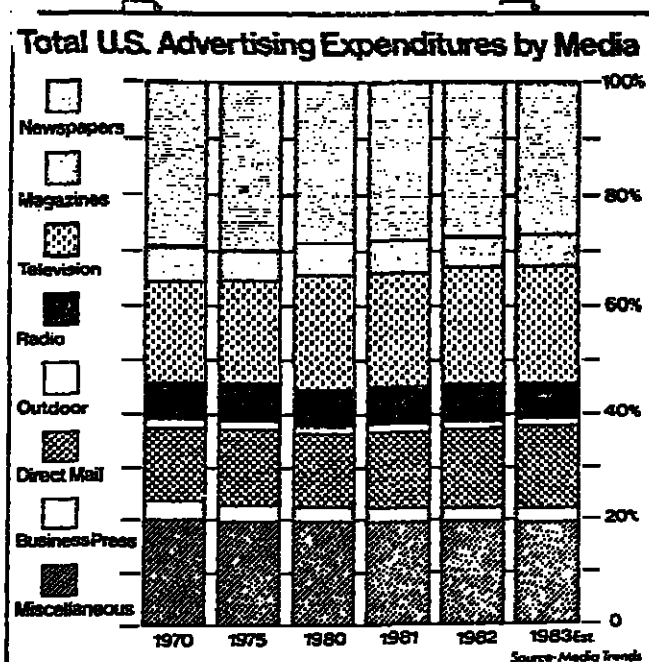
Replacing the networks are local and cable television spots. P and G is even experimenting with the production of programmes for cable television, a throwback to the early days of the networks, which retained network radio's practice of having time segments dedicated to advertiser-produced shows.

Television last saw such programming in the 1960s and its return now is meant for more specialised audiences than in the days when Ronald Reagan

was the host of General Electric Hour.

P and G is producing some shows for the networks, like *Marco Polo*, a 10-hour mini-series for NBC costing \$30m but running series are confined to shows like *At Home with Beverly Nye* on the cable Christian Broadcasting Network, in which cooking and nutrition advice is mixed with a display of P and G products in the demonstrations as well as the commercials. At about \$30,000 a half hour, this kind of programming is considered a reasonable financial risk in spite of the continuing problem of adequate cable audience ratings for advertisers to judge the market.

Besides complaining about network costs, advertisers have emerged from the recession with a continued propensity for changing agencies while agency consolidation persists in threatening the industry with a division into the giants representing the largest accounts and the boutique shops handling the rest.



In the latest development, Young and Rubicam, again the top billing advertising agency in Advertising Age's annual survey, gave up \$62m in P and G billings to take on \$120m a third of Colgate-Palmolive's world-wide account.

Colgate's gain means losses of \$20m in billings to D'Arcy-MacManus and Masius Worldwide, \$20m to Ted Bates Worldwide and \$16m to Kenyon and Eckhardt.

Kenyon and Eckhardt, with billings of \$65m, is one of the agencies recently sold, but rather than go to another advertising agency it was bought by Lorimar, the Hollywood producer of Dallas and Knot's Landing and other television and film properties.

In the biggest deal to date, Saatchi and Saatchi bought Compton Advertising for \$57m and followed it up this summer with the purchase for \$15m of McCaffrey and McCall, with billings of \$22m. Eight large deals transacted in the past two years indicate the residual effect of recession on the advertising industry, which saw overall billings grow but also unprecedented cutbacks by some

advertisers.

Among the largest new categories of advertisers, including video games and consumer computers, a brisk period of growth, glamour and heavy advertising was quickly squelched by adverse quarterly results and a precipitous shakeout.

A healthy 1984 is expected because of a Presidential election and summer Olympics, but fundamental changes in agencies and media are expected only to be masked by a year's grace.

TOP TEN U.S. AGENCIES

IN WORLD INCOME				IN U.S. INCOME			
Rank	Agency	1982	1981	Rank	Agency	1982	1981
1	Young & Rubicam	378.6	349.9	1	Young & Rubicam	246.7	222.4
2	Ted Bates Worldwide	285.1	236.7	2	Ted Bates Worldwide	233.4	215.2
3	J. Walter Thompson Co.	247.1	231.7	3	Ogilvy & Mather	178.3	151.5
4	Ogilvy & Mather	215.0	206.5	4	J. Walter Thompson Co.	167.3	151.5
5	McCann-Erickson	276.1	277.3	5	BBDO International	155.0	122.0
6	BBDO International	236.3	205.2	6	Leo Burnett Co.	139.0	122.0
7	Leo Burnett Co.	221.2	198.6	7	Doyle Dane Bernbach	129.0	111.1
8	Saatchi & Saatchi Compton	186.5	149.3	8	Foot, Cone & Belding	130.8	111.1
9	Foot, Cone & Belding	175.1	170.3	9	Frey Advertising	100.0	9.9
10	Doyle Dane Bernbach	175.9	166.2	10	Dancer Fitzgerald Sample	86.4	7.7

IN NON-U.S. INCOME				IN WORLD BILLINGS			
Rank	Agency	1982	1981	Rank	Agency	1982	1981
1	McCann-Erickson	193.6	201.5	1	Young & Rubicam	2,511.7	2,331.4
2	J. Walter Thompson Co.	179.9	178.0	2	Ted Bates Worldwide	2,374.6	1,571.7
3	Ogilvy & Mather	138.2	125.0	3	J. Walter Thompson Co.	2,315.2	2,231.1
4	Young & Rubicam	129.2	127.4	4	Ogilvy & Mather	2,151.0	1,932.1
5	SSC & B: Linas Worldwide	129.4	134.7	5	McCann-Erickson	1,841.4	1,641.1
6	Ted Bates Worldwide	122.7	107.7	6	BBDO International	1,685.3	1,401.1
7	Saatchi & Saatchi Compton	117.9	89.5	7	Leo Burnett Co.	1,487.4	1,321.1
8	D'Arcy-MacManus & Masius	88.2	99.1	8	Saatchi & Saatchi Compton	1,362.6	1,021.1
9	Leo Burnett Co.	85.1	74.5	9	Doyle Dane Bernbach	1,232.0	1,151.1
10	BBDO International	53.2	77.5	10	Foot, Cone & Belding	1,193.9	1,151.1

Source: Advertising Age



Europe sorts out alignments

A DECADE after Britain joined the EEC and more than 20 years after the Treaty of Rome was signed there are increasing signs that manufacturing companies and advertising agencies are beginning to treat Europe as one market.

Under pressure from new technology, European governments are changing their attitudes to commercial television, and the spread of true commercial television through Europe is already affecting agencies and advertisers.

In January next year, for example, West Germany will get its first truly commercial TV channel with the launch of RTL-Plus. To begin with it will only cover two regions—Rheinland-Pfalz and Saar—but it will offer advertising spots in the national break format as opposed to the block advertising available and advertisements will be carried after eight o'clock in the evening for the first time.

Ogilvy and Mather's Euro-media predicts that "within two years it is quite possible that RTL-Plus could be the largest channel in audience terms where it is available." Recent experience in Italy would appear to support that view. In 1978 the Italian Government's monopoly on broadcasting was declared unconstitutional and hundreds of private TV stations took to the air.

Things are now so chaotic that O and M in Italy estimates that there are 900 stations on the air while SSC and B Linas in Milan puts it at 600 stations. But within the private TV stations there are four ad hoc networks and one of them, Canale 5, has, within three years, reached the same audience levels as the major state-owned channel, RAI 1.

France too has seen changes on TV, with the availability earlier this year of regional TV advertising for the first time. "This gives us test market opportunities which we have been asking for for years," says Philippe Charrier, chairman of Linas in Paris. Mike Chapman, vice-chairman of Ogilvy and Mather in London points out that this will also make it easier for companies to test TV advertising without paying the full network rates. "It lowers the entry price to television."

"What is happening in the media will set off a chain reaction which will affect many other areas," says Mike Chapman. One effect of the changes in media is an increasing movement by international companies and agencies to sort out their international alignments.

Joe de Deo, president of Young and Rubicam Europe, cites the case of Kodak which earlier this year appointed three international agencies—Y & R, McCann-Erickson and J. Walter Thompson—to handle all of its worldwide advertising. This move involved the firing of 53 local agencies around the world.

"This is a trend which has been developing over the last four or five years," says Mr de Deo, "and it is a trend

which will continue. Next year it might even snowball." Y & R itself has recently been involved in a big change of allegiance, dropping \$60m to Procter & Gamble advertising around the world in order to take on \$120m of business from Colgate-Palmolive.

Structural changes

"This business has always been led by client needs," says Mr de Deo, "and they do need to develop a European business." The large agencies are moving in parallel. Earlier in the year Y & R took a 40 per cent stake in the UK agency Collett Dickenson Pearce and will be helping it to develop a European network of creatively oriented agencies.

While these structural changes have been beginning to take place, most of Europe has been in recession. Advertising expenditure, though, has been remarkably unaffected. The spread of private TV has pushed the total advertising spending in Italy up by 40 per cent in real terms over the past four years. The Mitterrand Government in France, however, has not had an appreciable effect on the level of advertising. Linas's Charrier reports that there is a consistent growth trend with expenditure running 5 per cent to 6 per cent ahead of inflation.

In West Germany, advertising expenditure has been steadily increasing as a percentage of GNP, but the agencies are not seeing the fruits of this growth as much of the extra advertising has come from the retail chains who do all their own advertising, cutting out the agencies.

Italian agencies, too, have missed out on some of the boom since the small companies now coming onto private TV often use small studios or even do-it-yourself advertising rather than the established agencies. Belgium and Holland make an interesting contrast. With similar economic conditions prevailing—a decline in consumer purchasing power, ailing retail chains who are launching generic products and squeezing manufacturers' margins—there have been two very different reactions.

In Holland, advertising spending has fallen substantially as the manufacturers pour their promotional money into the stores to buy distribution, while in Belgium advertising spending continues to grow. "In Belgium it is cheaper to fight for sales volume because it is so expensive to buy people off," says Andre Bernard, chairman of Linas in Belgium.

Looking to the future, the Italian experience implies that the spread of TV advertising throughout Europe will raise advertising expenditure significantly. Where the UK and U.S. with well-developed TV advertising, have spending and advertising running at over 1.3 per cent of GNP, in much of continental Europe the percentage is between 0.6 and 1.0 per cent.

Howard Sharman

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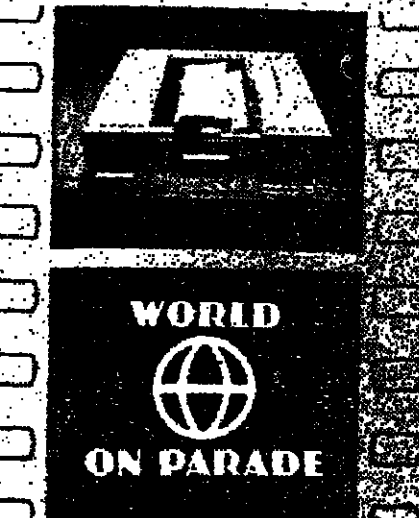
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